

**COMPREHENSIVE
ANNUAL FINANCIAL
REPORT**



CITY OF SHREVEPORT, LOUISIANA
For the Year Ended December 31, 2010

Finance Department
Charles J. Madden III, Director

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 8/3/11



**CITY OF SHREVEPORT, LOUISIANA
 COMPREHENSIVE ANNUAL FINANCIAL REPORT
 FOR THE FISCAL YEAR ENDED DECEMBER 31, 2010**

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June 30, 2011

Mayor Cedric B. Glover
Members of the City Council
City of Shreveport, Louisiana

Mayor and Members of the City Council:

In accordance with Section 10.02, paragraph (j), of the City Charter, I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2010. The financial statements were prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted government auditing standards by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City's financial and operating activities during 2010 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. In addition to internal controls established by management and those built into the accounting system, the Office of Internal Audit periodically reviews the adequacy of internal controls. The Internal Auditor and her staff are independent of the Finance Department. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 4.28 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the State of Louisiana. The accounting firm of BKD, LLP was selected by the City to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the year ended December 31, 2010, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles

used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the year ended December 31, 2010, are fairly presented in conformity with GAAP. The independent accountants' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Shreveport

The City of Shreveport was incorporated in 1839. It is located on the west bank of the Red River in Northwest Louisiana, approximately 30 miles south of Arkansas and 15 miles east of Texas. Shreveport is the seat of Caddo Parish and the center of a metropolitan area that includes Bossier, Caddo, and Webster Parishes. Although located primarily in Caddo Parish, a small portion of the City extends into Bossier Parish. The current area of the City is approximately 122 square miles.

The City of Shreveport has been organized under a mayor-council form of government since 1978, when the current City charter was adopted by the voters. The charter provides for a seven member council, with each member selected for four-year terms from separate districts of the City. The mayor is elected at-large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, airports, transportation, recreational activities, general administration functions and others.

These financial statements present the City of Shreveport (the primary government) and its component units. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority and the Metropolitan Planning Commission. They are reported separately within the City's financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City's financial planning and control. The City Council is required to adopt the final budgets no later than December 15 each year. Budgets are adopted at the fund, department, object level. The exception is the Community Development Department where the

budget is at the fund, department, division, object level. Budgetary transfers across department lines or between classes of lump sum appropriations require the approval of the City Council.

Local Economy

The oil and gas industries have long been an important part of the local economy and with the increased activity of the Haynesville Shale gas drilling, that will continue. Unemployment fell to 6.6% as of December 31, 2010, compared to 7.5% in 2009 and 6.8% in 2008. Shreveport remains below the national average and expects to show improvement in 2011.

Casinos continue to be successful and a vital part of the local economy. The negative side is the threat to casino businesses from Indian casinos in Oklahoma which are closer to the market from which the City heavily draws its customers. Following is a five-year history of the City's gaming revenues:

2006	\$ 12,273,760
2007	12,366,888
2008	12,931,726
2009	12,931,910
2010	12,457,759

Retail sales in Shreveport grew in 2010. Sales taxes have increased mainly due to the Haynesville Shale drilling inside the city limits. The five-year trend for sales tax has been as follows:

2006	\$ 109,163,966 (\$102,154,326 without one-time receipts)
2007	105,404,839
2008	109,226,148
2009	105,947,678
2010	113,990,284

During 2006, the City received \$7,009,640 in one-time sales tax revenue as a result of an on-going lawsuit which lasted for several years. Sales tax revenue increased 7.6% in 2010 compare to 2009.

Commercial construction increased in number of permits but decreased in value. In 2010, there were 76 permits issued with a value of \$80,667,708 compared to 58 permits valued at \$101,724,114 in 2009. Multi-family and single family residential construction increased in number of units and value during 2010. Following is a chart which shows the five-year history for commercial and residential construction:

<u>Year</u>	<u>Commercial Construction</u>		<u>Residential Construction</u>	
	<u>Number Of Units</u>	<u>Value</u>	<u>Number Of Units</u>	<u>Value</u>
2006	65	\$60,586,363	818	\$134,528,565
2007	83	93,497,876	632	107,257,010
2008	98	80,230,061	354	65,249,429
2009	58	101,724,144	284	68,637,774
2010	76	80,667,708	352	81,338,916

The health industry is a strong part of the local economy with several regional hospitals and a large medical school.

The local economy is diversified and evolving. With the increased drilling activity, due to the Haynesville Shale, and the construction of a state of the art movie studio, the economy should remain relatively stable.

Long-term Financial Planning

For many years, gaming revenues were considered a limitless source of revenue to meet various needs. While the casino industry is still a vital part of the local economy, it is unlikely that there will be strong growth in gaming revenues in the near future. These revenues have been pledged to pay debt, to pay the Convention Center expenses not covered by revenues, as transfers to the General Fund and civic appropriations. Hard choices will have to be made as to how to utilize gaming revenues in the future. The Haynesville Shale activity in the area will provide increased revenue for several years.

The largest business-type activity is the Water and Sewer Fund. An increase in commercial and industrial rates became effective January 1, 2009. This increase will help to cover debt service on funds borrowed for water and sewer system improvements. Installation of new large capacity meters is expected to increase revenues.

Long-term, the City has begun to listen more to the mandate from the public to take action in several specific areas: crime and the perception of crime, code enforcement and neighborhood preservation and inner city economic and physical development. During 2010, the city formed a citizen's advisory committee to look at infrastructure needs. This led to the largest ever bond proposal that will be presented to the voters in early 2011.

Relevant Financial Policies

In the 2011 budget, a serious look was taken at the need to improve the City's fund balance. With relatively stable revenues, it will be a balancing act to maintain sufficient fund balance while addressing citizen and employee concerns. The outstanding 2001A General Obligation Bonds were called which reduced the outstanding General Obligation Debt to its lowest levels since 1997.

Major Initiatives

With continued emphasis on neighborhood policing, Shreveport reported the lowest crime rate in 35 years. The City continues to fund 27 additional police officers through a Cops Hiring Recovery Program Grant. With funds from an Energy Efficiency and Conservation Block Grant, the City has created an energy audit program for citizens.

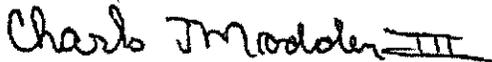
Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Shreveport for its comprehensive annual financial report for the fiscal year ended December 31, 2009. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by the City and its management. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized comprehensive annual financial report, the contents of which conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the preparation of this report possible. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Sincerely,

A handwritten signature in black ink that reads "Charles J. Madden III". The signature is written in a cursive style with a double underline at the end.

Charles J. Madden III
Director of Finance

Certificate of
Achievement

Page

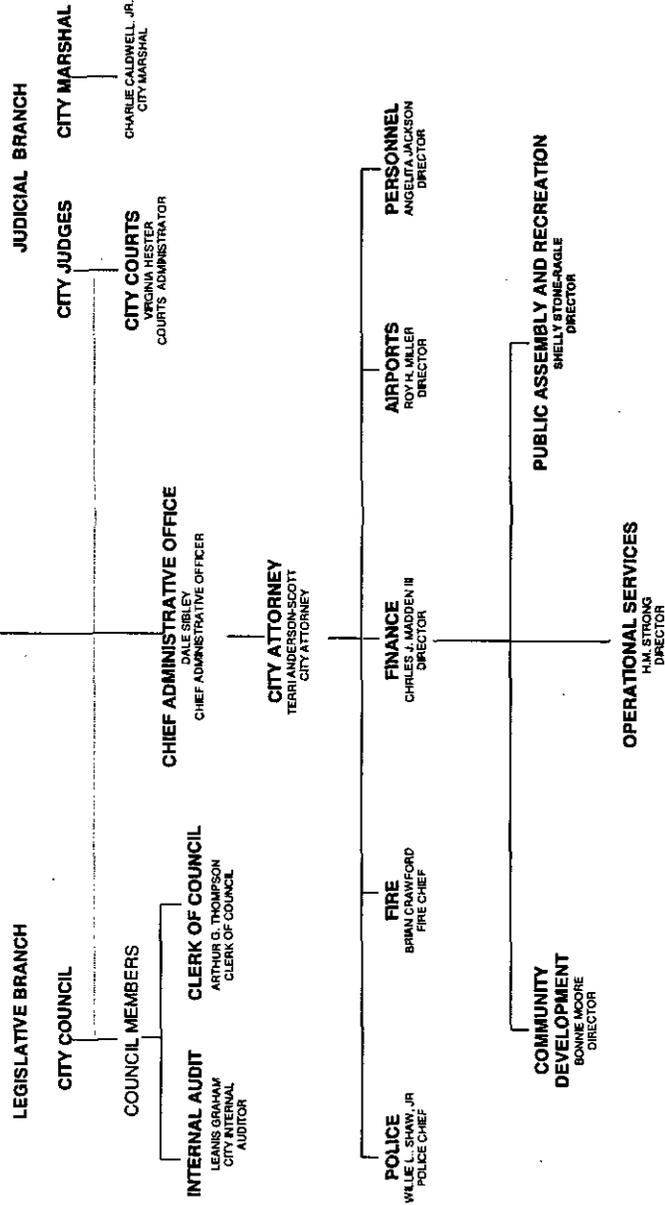
CITY OF SHREVEPORT

ORGANIZATION CHART

December 31, 2010

EXECUTIVE BRANCH
OFFICE OF THE MAYOR
EXECUTIVE OFFICE

CEDRIC B. GLOVER
MAYOR



CITY OF SHREVEPORT, LOUISIANA

PRINCIPAL OFFICIALS

**Cedric B. Glover
Mayor**

**Dale Sibley
Chief Administrative Officer**

Members of City Council

**Rose McCulloch
Jeff Everson
Oliver Jenkins
Michael Corbin
Ron Webb
Joe Shyne
Sam Jenkins**

**District A
District B
District C
District D
District E
District F
District G**

CITY OF SHREVEPORT, LOUISIANA

FINANCE DEPARTMENT

Department Director

Charles J. Madden III

Division Managers

John Pistorius
Charles Madden
Tom Mattox

Accounting
Revenue Collection
Purchasing

Accounting Staff

Rosalyn Atkins
Shiwanda Brown
Dorothy Cole
Evelyn Jones
Linda Long
Lynn Petrey
Larry Phelps
Lashonda Samuels
Brenda Stills

Louise Broom
Rosemary Clark
G-Ray Evans
Marie Lafontant
Abigail Monette
Diane Pharr
James Rolfs
Linda Smith

Independent Accountants' Report on Financial Statements and Supplementary Information

To the Members of the City Council and
Honorable Cedric B. Glover, Mayor
City of Shreveport, Louisiana

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City), as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements as listed in the table of contents. We also have audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, fiduciary funds and Metropolitan Planning Commission funds presented as supplementary information in the accompanying combining and individual fund financial statements as of and for the year ended December 31, 2010, as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the component unit financial statements of the City Courts, City Marshal and Downtown Development Authority, which represent 44 percent and 72 percent of the assets and revenues, respectively, of the aggregate discretely presented component units. Those financial statements were audited by the other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the City Courts, City Marshal and Downtown Development Authority, is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

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In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City as of December 31, 2010, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and Community Development Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America (GAAP). In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each nonmajor governmental, nonmajor enterprise, internal service, fiduciary and Metropolitan Planning Commission funds of the City as of December 31, 2010, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with GAAP

As discussed in *Note IV. H.*, during the year ended December 31, 2010, the City adopted Governmental Accounting Standards Board Statement No. 53 (GASB 53), *Accounting and Financial Reporting for Derivative Instruments*, thereby changing its method of accounting for derivative instruments. The City has retroactively restated prior year financial statements for the adoption of GASB 53.

In accordance with *Government Auditing Standards*, we also have issued our report dated June 30, 2011, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The accompanying management's discussion and analysis and pension/OPEB information, as listed in the table of contents, is not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying supplementary information as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects, in relation to the basic financial statements taken as a whole.

The accompanying financial information in the introductory and statistical sections, as listed in the table of contents, has not been subjected to the procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on it.

BKD, LLP

June 30, 2011

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Management's Discussion and Analysis

The Management's Discussion and Analysis (MD&A) offers the readers of the City of Shreveport's financial statements this narrative overview and analysis of the financial activities of the City of Shreveport for the year ended December 31, 2010. This information presented here should be considered in conjunction with additional information provided in the letter of transmittal which is found on pages 1-5 of this report.

Financial Highlights

- The assets of the City exceeded its liabilities at December 31, 2010 by \$876.0 million (net assets). Governmental activities' unrestricted net assets are a deficit of \$87.1 million. This is mainly due to the recognition of \$90.9 million in net other postemployment benefit obligations.
- The City's total net assets decreased \$4.9 million. Net assets of governmental activities decreased \$13.4 million and net assets of business-type activities increased \$8.5 million.
- As of December 31, 2010, the City's governmental funds reported combined fund balances of \$98.3 million, a decrease of \$19.8 million from the prior year. Of this amount, \$11.5 million for the General Fund was unreserved, undesignated, and available for spending.
- The unreserved, undesignated fund balances for the General Fund represented 5.9% of total General Fund expenditures.
- The City's total debt decreased \$45.6 million.

Overview of the Financial Statements

The management's discussion and analysis serves as an introduction to the City's basic financial statements which are the government-wide financial statements, fund financial statements, and notes to the financial statements. Also included in the report is required supplementary information.

Government-wide financial statements. The government-wide financial statements report information about the overall finances of the City similar to a business enterprise. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations.

The statement of net assets presents information on all of the City's assets less liabilities which results in net assets. The statement is designed to display the financial position of the City. Over time, increases or decreases in net assets help determine whether the City's financial position is improving or deteriorating.

The statement of activities provides information which shows how the City's net assets changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid. The statement distinguishes functions of the City that are financed primarily by taxes, intergovernmental revenues, and charges for services (governmental activities) from functions where user fees and charges to customers help to cover all or most of the cost of services (business-type activities). The City's governmental activities include

general government, public safety, public works, culture and recreation, health and welfare, community development, economic development, and economic opportunity. The business-type activities of the City include airports, water and sewer systems, hotel, transit, golf, and parking operations.

Not only do the government-wide financial statements include the City itself which is the primary government, but also its component units, Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority and Metropolitan Planning Commission. Although these component units are legally separate, their operational or financial relationship with the City makes the City financially accountable. The government-wide financial statements can be found on pages 27-29 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate fiscal accountability. The City uses governmental, proprietary, and fiduciary fund financial statements to provide more detailed information about the City's most significant funds rather than the City as a whole.

Governmental funds. Governmental funds are used to report most of the City's basic services. The funds focus on the inflows and outflows of current financial resources and the balances of spendable resources available at the end of the year. Governmental fund statements provide a near- or short-term view of the City's operations. A reconciliation is prepared of the governmental funds Balance Sheet to the Statement of Net Assets and the Statement of Revenues, Expenditures, and Changes in Fund Balances of governmental funds to the Statement of Activities.

Fourteen governmental funds are used by the City. There are three major funds which have separately presented information in the governmental fund Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balances. The major funds are the General Fund, Community Development, and Debt Service. The eleven nonmajor funds are presented in the aggregate in the governmental fund financial statements. The individual fund information is presented in combining statements.

The City adopts an annual appropriated budget for its general fund and certain special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 30-39 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its airports, water and sewer, hotel, and other operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health care, retained risk and information technology. Because these services predominantly benefit governmental rather than business-type functions, they have been included

within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the airports, water and sewer, and hotel operations which are considered to be major funds of the City.

Conversely, internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 40-44 of this report.

Fiduciary funds. Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the City cannot use these assets for its operations. The accounting for fiduciary funds is much like that used in proprietary funds. The basic fiduciary aggregated fund financial statements can be found on pages 45-46 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 51-98 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and post employment benefits to its employees. Required supplementary information can be found on pages 99-100 of this report.

The combining statements for nonmajor governmental funds, enterprise funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions and post employment benefits. Combining and individual fund statements and schedules can be found on pages 102-111 for governmental funds, pages 114-117 for enterprise funds, pages 120-123 for internal service funds and pages 126-127 for fiduciary funds.

Government-wide Financial Analysis

Net assets. The following table reflects condensed information on the City's net assets:

	Net Assets (in millions)					
	Governmental Activities		Business-type Activities		Total	
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
Current and other assets	\$170.7	\$185.7	\$ 56.3	\$ 56.9	\$ 227.0	\$ 242.6
Capital assets	<u>702.0</u>	<u>716.2</u>	<u>631.4</u>	<u>614.5</u>	<u>1,333.4</u>	<u>1,330.7</u>
Total assets	<u>872.7</u>	<u>901.9</u>	<u>687.7</u>	<u>671.4</u>	<u>1,560.4</u>	<u>1,573.3</u>
Long-term liabilities	349.8	363.3	306.5	292.8	656.3	656.1
Other liabilities	<u>17.8</u>	<u>20.1</u>	<u>10.3</u>	<u>10.9</u>	<u>28.1</u>	<u>31.0</u>
Total liabilities	<u>367.6</u>	<u>383.4</u>	<u>316.8</u>	<u>303.7</u>	<u>684.4</u>	<u>687.1</u>
Net assets						
Invested in capital assets, net of related debt	540.2	518.4	372.8	368.7	913.0	887.1
Restricted	52.0	66.3	4.0	2.8	56.0	69.1
Unrestricted (Deficit)	<u>(87.1)</u>	<u>(66.2)</u>	<u>(5.9)</u>	<u>(3.8)</u>	<u>(93.0)</u>	<u>(70.0)</u>
Total net assets	<u>\$505.1</u>	<u>\$518.5</u>	<u>\$370.9</u>	<u>\$367.7</u>	<u>\$876.0</u>	<u>\$886.2</u>

At December 31, 2010, the City as a whole had assets greater than its liabilities by \$876.0 million compared to \$886.2 million at December 31, 2009. The majority of the City's net assets of governmental activities are invested in capital assets (streets, drainage, construction in progress, buildings, equipment, etc.). The capital assets are net of the outstanding principal of the debt associated with their acquisition. These assets are not available for future expenditures since they will not be sold. Restrictions are imposed upon 10.3% of the governmental activities net assets. Therefore, these assets are unavailable for general expenditures but must be used for the intended purposes. Unrestricted net assets of governmental activities are a deficit of \$87.1 million at the end of the year, an increase in the deficit from a \$66.2 million deficit in 2009. The deficit does not mean that the City has insufficient resources to pay bills for the next year. However, it does show that on a long-term basis, the City has commitments beyond which it has current resources to fund its obligations. The largest of these commitments, besides the general obligation bonds, are certificates of indebtedness which were issued to fund state pension obligations, notes issued for remodeling of the Independence Stadium and the recognition of net other postemployment benefit obligations.

The net assets of the City's business-type activities are \$370.9 million, an increase of \$3.2 million from 2009. The business-type activities actually generated an \$8.5 million increase prior to a downward restatement of prior year net assets of \$5.4 million due to the implementation of Governmental Accounting Standards Board Statement No.53. The increase is primarily the result of capital contributions. As with the governmental activities, the majority of the net assets are invested in capital assets. The City uses these assets to provide services to the citizens. The unrestricted net assets of the business-type activities are a deficit of 5.9 million at December 31, 2010 compared to \$3.8 million in the prior year. The increase in the deficit was due to the downward restatement of net assets partially offset by favorable operations in the Water and Sewerage Fund.

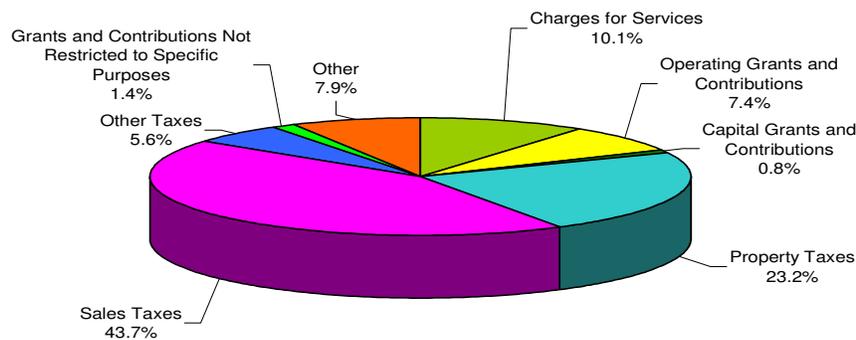
Changes in net assets. The City's total revenues and expenses for governmental and business-type activities are reflected in the following chart:

	Changes in Net Assets (in millions)					
	Governmental Activities		Business-type Activities		Total	
	2010	2009	2010	2009	2010	2009
Revenues:						
Program revenues:						
Charges for services	\$26.3	\$ 23.4	\$89.2	\$ 82.3	\$115.5	\$105.7
Operating grants and contributions	19.4	23.7	6.0	5.5	25.4	29.2
Capital grants and contributions	2.1	3.0	9.7	13.8	11.8	16.8
General revenues:						
Property taxes	60.4	58.6	-	-	60.4	58.6
Sales taxes	114.0	105.9	-	-	114.0	105.9
Other taxes	14.6	14.0	-	-	14.6	14.0
Grants and contributions not restricted to specific programs	3.6	4.0	-	-	3.6	4.0
Other revenues (losses)	<u>20.5</u>	<u>24.9</u>	<u>(2.5)</u>	<u>3.3</u>	<u>18.0</u>	<u>28.2</u>
Total revenues	<u>260.9</u>	<u>257.5</u>	<u>102.4</u>	<u>104.9</u>	<u>363.3</u>	<u>362.4</u>
Expenses:						
General government	45.6	36.4	-	-	45.6	36.4
Public safety	120.4	114.8	-	-	120.4	114.8
Public works	54.5	49.7	-	-	54.5	49.7
Culture and recreation	24.3	24.4	-	-	24.3	24.4
Health and welfare	.4	.2	-	-	.4	.2
Community development	5.1	4.4	-	-	5.1	4.4
Economic development	5.8	6.6	-	-	5.8	6.6
Economic opportunity	3.7	6.9	-	-	3.7	6.9
Interest on long-term debt	10.9	13.4	-	-	10.9	13.4
Municipal and regional airports	-	-	15.2	15.0	15.2	15.0
Water and sewerage	-	-	53.1	54.5	53.1	54.5
Convention Center Hotel	-	-	13.5	12.9	13.5	12.9
Shreveport area transit	-	-	13.8	14.0	13.8	14.0
Golf	-	-	1.5	1.7	1.5	1.7
Downtown parking	-	-	.4	.5	.4	.5
Total expenses	<u>270.7</u>	<u>256.8</u>	<u>97.5</u>	<u>98.6</u>	<u>368.2</u>	<u>355.4</u>
Increase (decrease) in net assets before transfers	(9.8)	0.7	4.9	6.3	(4.9)	(7.0)
Transfers	<u>(3.6)</u>	<u>(4.3)</u>	<u>3.6</u>	<u>4.3</u>	<u>-</u>	<u>-</u>
Increase (decrease) in net assets	(13.4)	(3.6)	8.5	10.6	(4.9)	(7.0)
Net assets January 1, 2010 – as restated	<u>518.5</u>	<u>522.1</u>	<u>362.4</u>	<u>357.1</u>	<u>880.9</u>	<u>879.2</u>
Net assets December 31, 2010	<u>\$505.1</u>	<u>\$518.5</u>	<u>\$370.9</u>	<u>\$367.7</u>	<u>\$876.0</u>	<u>\$886.2</u>

Revenues for the City's governmental activities for the year ended December 31, 2010 were \$260.9 million compared to \$257.5 million in 2009.

- Program revenues decreased \$2.3 million in 2010 compared to 2009 primarily as a result of a decrease in operating grants and contributions and capital grants and contributions.
- General revenues are, for the most part, comprised of sales and property taxes (81.8%).
 - Sales taxes represent 53.5% of revenues at \$114.0 million compared to \$105.9 million for 2009. Collections were up 7.6% for 2010.
 - Property tax revenues represent 28.3% and/or \$60.4 million. Revenue was up 3.1% as a result of new construction.

Revenues by Source - Governmental Activities

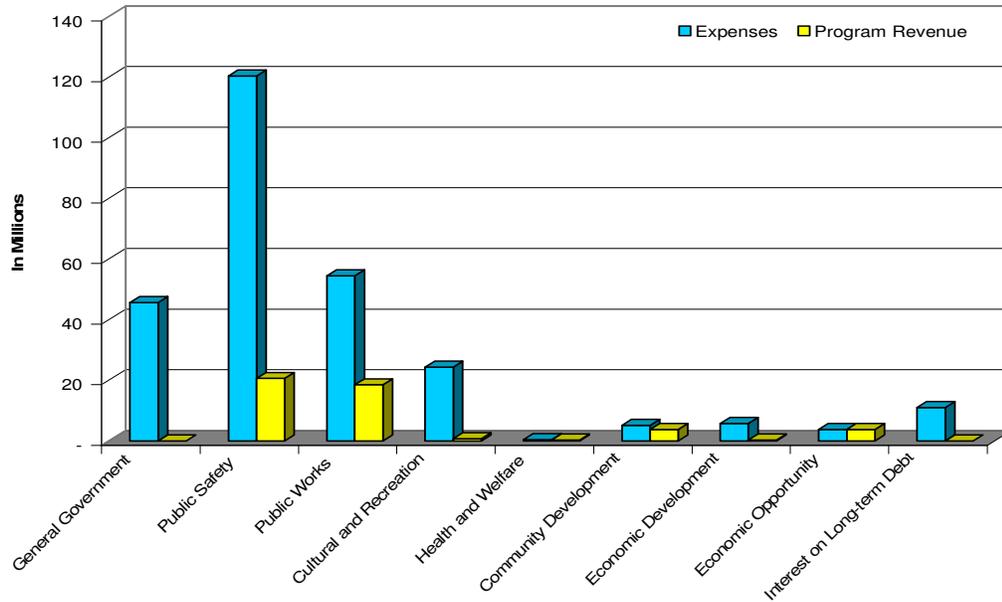


The cost of providing all governmental activities this year was \$270.7 million, an increase of \$13.9 million from the prior year. The key factors for the increase were:

- General government expenses were \$45.6 million compared to \$36.4 million in 2009. The increase was primarily due to an increase in claims expense compared to 2009.
- Public safety expenses were \$120.4 million compared to \$114.8 million in 2009. The increase of \$5.6 million was primarily due to an increase in retirement payments to the state pension plan.
- Public works expenses were \$54.5 million compared to \$49.7 million in 2009. The increase of \$4.8 million was primarily due to an increase in contractual services and expenditures for improvements and equipment.
- Interest on long-term debt decreased \$2.5 million from 2009.

The City’s five largest governmental activities are public safety, public works, general government, interest on long-term debt and cultural and recreation. The graph below shows the expenses and program revenues generated by governmental activities:

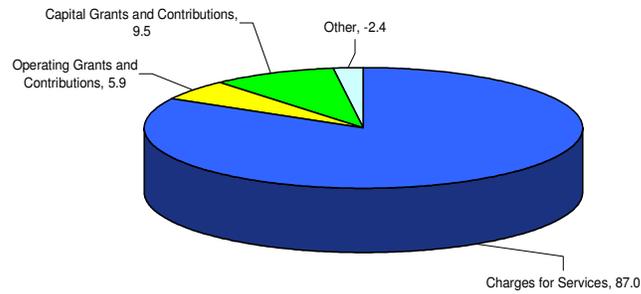
Expenses and Program Revenues - Governmental Activities



Business-type Activities. Charges for services for the City’s business-type activities were \$89.2 million for 2010, an increase of \$6.9 million from 2009.

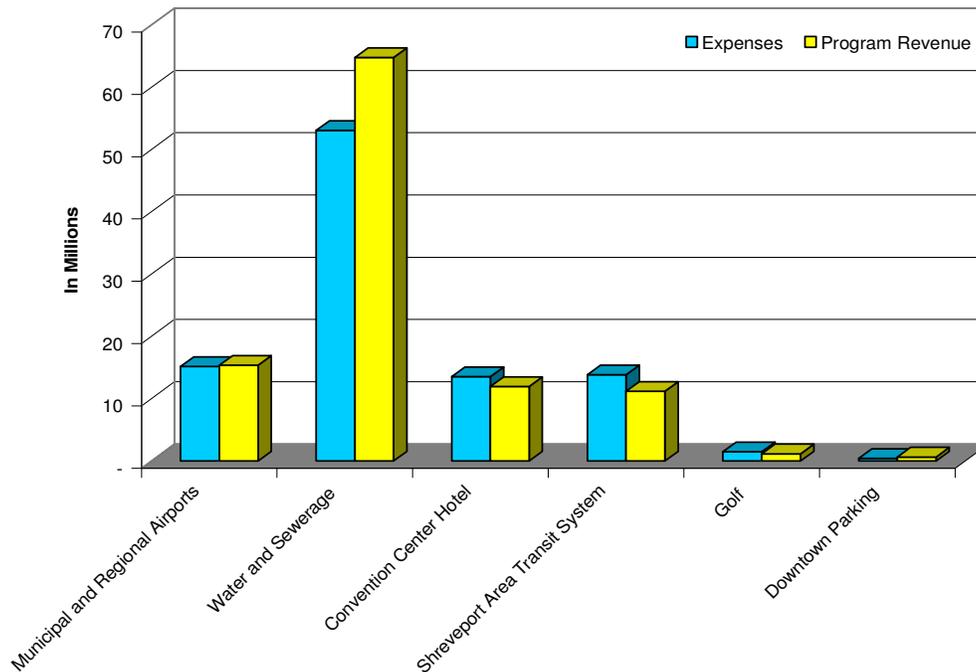
- Municipal and Regional Airports revenues increased \$1.0 million. Parking, car rental and concessions increased \$0.4 million and building rentals increased \$0.6 million.
- Water and Sewerage revenues increased \$5.2 million in 2010 due to extremely dry weather conditions in summer 2010.
- The Convention Center Hotel revenues increased \$0.8 million in 2010 due to increased occupancy.

Revenues by Source - Business-type Activities



The costs of these business-type activities were \$97.5 million for 2010, a decrease of \$1.1 million from 2009.

Expenses and Program Revenues - Business-type Activities



Municipal and Regional Airport expenses increased \$0.2 million due to increased depreciation. Water and Sewerage expenses decreased \$1.4 million in general operations and interest expense. Other propriety funds saw very small increases overall.

Financial Analysis of the City's Funds

Governmental funds. The analysis of governmental funds serves the purpose of looking at what resources came into the funds, how they were spent and what is available for future expenditures. Did the government generate enough revenue to pay for current obligations? What is available for spending at the end of the year? The City's governmental funds for the year ended December 31, 2010 reflect combined fund balances of \$98.3 million, a decrease of \$19.8 million compared to the prior year. Sixty-two percent of the fund balances are reserved to pay for debt service (\$46.3 million) and to pay for contracts and purchase orders which have been committed to in the prior year(s) (\$14.7 million.) Management has an actual plan for 27 percent of the fund balances (\$26.2 million) which are reported as unreserved, designated. This is primarily for capital projects. The remainder of the fund balances are available for spending except amounts reserved for inventories and endowments and assets held for sale.

The General Fund is the City's operating fund which provides most basic services. Its fund balance had an increase of \$1.1 million from the prior year. Revenues were up for the year, increasing by \$9.2 million. The major revenue sources are property taxes, sales taxes, and charges for services.

- Sales tax collections increased \$8.1 million from 2009 due to increased retail activity.
- Total expenditures of the General Fund were up \$24.3 million due to increased claims, state pension contributions, equipment purchases and landfill operations.

The Debt Service Fund has a total fund balance of \$46.3 million which is reserved for payment of principal and interest on debt outstanding. The fund balance for 2010 decreased by \$12.5 million during the year compared to an increase of \$3.0 million in 2009. The decrease can be attributed mainly to the redemption of the General Obligation Bonds, Series 2001A in the amount of \$21.8 million.

Proprietary funds. Water and Sewerage's net assets increased by \$7.8 million compared to \$10.0 million in 2009. The decrease of \$2.2 million is mainly due to an investment loss of \$2.6 million.

General Fund Budgetary Highlights

During the year, the City Council revised the City's budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1 for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues increased by \$4.2 million while expenditures including transfers out were increased by \$9.1 million. During the year, revenues were \$10.0 million more than the revised budget while expenditures including transfers out were more than the revised budget by \$1.0 million.

Overruns in appropriations at the legal level of budgetary controls were experienced by:

- Personnel
 - Materials and supplies exceeded the budget by \$301.
- Other unclassified
 - Salaries, wages and employee benefits exceeded the budget by \$16,785 due to additional unemployment charges.
 - Payments to component units exceeded the budget by \$22,280 due to budget overruns by the City Courts and City Marshall.
 - Claims exceeded the budget by \$9,050,793 due to the development of additional large loss claims as provided by the City's actuary for the 2010 report.
- Public works
 - Contractual services exceeded the budget by \$957,036 due to increased payments to the operator of the City's landfill. The landfill had increased usage during 2010.
- Culture and recreation
 - Salaries, wages and employee benefits exceeded the budget by \$116,796 due to overtime requirements.

Capital Assets and Debt Administration

Capital assets. The City's investment in capital assets as of December 31, 2010 for its governmental and business-type activities was \$1.3 billion net of depreciation as reflected in the following schedule.

Capital Assets
(net of depreciation in millions)

	<u>Governmental</u>		<u>Business-type</u>		<u>Total</u>	
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
Land	\$111.4	\$110.6	\$36.5	\$34.2	\$147.9	\$144.8
Construction in progress	10.2	10.7	69.1	93.6	79.3	104.3
Buildings	198.1	201.8	85.7	87.9	283.8	289.7
Improvement other than buildings	40.8	41.1	40.6	32.9	81.4	74.0
Equipment	28.3	28.6	26.3	26.4	54.6	55.0
Distribution and collection systems	-	-	373.2	339.5	373.2	339.5
Infrastructure	<u>313.2</u>	<u>323.4</u>	<u>-</u>	<u>-</u>	<u>313.2</u>	<u>323.4</u>
Total	<u>\$702.0</u>	<u>\$716.2</u>	<u>\$631.4</u>	<u>\$614.5</u>	<u>\$1,333.4</u>	<u>\$1,330.7</u>

Major additions to capital assets during the current year included the following (in millions):

Rehabilitation of Pavement & Taxiway "A" Lighting – Regional Airport funded with Federal Aviation Authority and State Grants.	\$9.3
Airport Land Acquisition – Part 150 Noise Abatement funded with Federal Aviation Authority and State Grants.	2.2
Install Taxiway Lights – Downtown Airport funded with Federal Aviation Authority and State Grants.	1.3
2009 Shreveport Area Transit System ARRA Project – Purchased Compressed Natural Gas Powered Transit Buses and other Transit Improvements funded with Federal AARA Grant.	2.2
Renovation for Americans with Disabilities Act (ADA) Project funded with General Fund and Riverfront Funds.	1.1
McNeil Water Plant Improvements – Funded by Revenue Bonds	1.0
SE Shreveport Water Distribution System Improvements – Funded by Revenue Bonds	23.3
McNeil Plant Improvements – Funded by Revenue Bonds	2.2
60" Water Main – Amiss Plant to W. College – Funded by Revenue Bonds	6.6
W. 70 th Street Water Main Relocation – Funded by Revenue Bonds	1.4
Corbitt Street Water & Sewer Main Improvements – Funded by Revenue Bonds	1.5
Cedar Grove Lift Station Improvements – Funded by Revenue Bonds	3.1
Hardy Lift Station Improvements – Funded by Revenue Bonds	<u>1.5</u>
	<u>\$56.7</u>

Water and Sewer has additional commitments to spend \$2.4 million on the Amiss Water Treatment Plant, \$2.9 Million on the Water System Infrastructure Improvements Program and \$0.6 million on various other projects. The Airport has commitments to spend \$2.7 million on fencing and \$2.1 million on other projects. The city has street projects of \$2.1 million and Sportran has projects of \$1.0 million.

Detailed information on the City's capital assets can be found in Note III E on pages 68-72 of the report.

Long-term debt. At year end, the City had \$492.0 million in bonds and other lending agreements, including \$5.2 million in Section 108 Housing and Urban Development guaranteed loans as shown in the following table.

Outstanding Debt
General Obligation and Revenue Bonds
and Other Lending Agreements
(in millions)

	<u>Governmental</u>		<u>Business-type</u>		<u>Total</u>	
	<u>Activities</u>		<u>Activities</u>			
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
General obligation bonds	\$143.5	\$183.8	\$ -	\$ -	\$143.5	\$183.8
Revenue bonds	-	-	243.3	239.8	243.3	239.8
Other lending agreements	<u>65.2</u>	<u>73.2</u>	<u>40.0</u>	<u>40.7</u>	<u>105.2</u>	<u>113.9</u>
Total	<u>\$208.7</u>	<u>\$257.0</u>	<u>\$283.3</u>	<u>\$280.5</u>	<u>\$492.0</u>	<u>\$537.5</u>

In the governmental activities the city redeemed the outstanding balance of the General Obligation Bonds, Series 2001A for \$21.8 million. Also, the City issued Refunding Certificates of Indebtedness, Series 2010A for \$14.3 million and 2010B for \$0.7 million to refund the Certificates of Indebtedness, Series 1998A. In the business-type activities the Water and Sewerage Fund issued revenue bonds 2010C for \$15 million and 2010D for \$11.6 million.

State statutes limit the amount of government obligation debt a municipality may issue at a maximum of 10% of the assessed valuation for any purpose. The maximum may be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. The City's outstanding general obligation debt is below the state limit. Approximately \$336 million of additional general obligation bonded debt is available for issuance.

Detailed information on the City's long-term debt can be found in Note III H on pages 75-87 of the report.

Economic Factors and Next Year's Budgets and Rates

The local economy continues to remain stable with slow growth expected for 2011. With the renewal of state incentives, a local sales tax rebate, and the opening of a state of the art movie studio, the film industry is expected to stay strong though 2011.

The administration continues to concentrate on increasing fund balance. All merit increases were eliminated in the 2011 budget. The City continues replacing some of its aging fleet of police cars.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Finance, City of Shreveport, 505 Travis Street, Suite 670, Shreveport, LA 71101.



CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET ASSETS
DECEMBER 31, 2010

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
ASSETS				
Cash and cash equivalents	\$ 61,319,262	\$ 8,701,303	\$ 70,020,565	\$ 9,908,812
Investments	37,614,490	4,695,583	42,310,073	5,452,825
Receivable, net	29,560,350	8,560,919	38,121,269	979,371
Due from primary government	-	-	-	400
Due from other governments	21,137,322	1,920,290	23,057,612	-
Internal balances	941,239	(941,239)	-	-
Inventories	1,291,367	2,383,315	3,674,682	-
Prepaid items	533,385	231,902	765,287	19,793
Notes receivable	11,514,023	-	11,514,023	3,943,333
Other assets	4,298,664	4,751,682	9,050,346	369,359
Restricted assets:				
Cash and cash equivalents	-	14,913,737	14,913,737	-
Investments	2,510,298	11,149,667	13,659,965	-
Interest receivable	-	3,580	3,580	-
Capital assets:				
Land and construction in progress	121,644,977	105,572,274	227,217,251	778,514
Other capital assets, net of depreciation	580,366,714	525,783,280	1,106,149,994	1,631,576
Total assets	<u>872,732,091</u>	<u>687,726,293</u>	<u>1,560,458,384</u>	<u>23,083,983</u>
LIABILITIES				
Accounts payable	4,865,537	5,216,338	10,081,875	299,370
Accrued liabilities	230,312	2,450,506	2,680,818	100,626
Accrued interest payable	2,308,439	1,802,306	4,110,745	-
Due to component unit	400	-	400	-
Due to other governments	804,731	-	804,731	65,810
Unearned revenue	9,031,133	166,477	9,197,610	-
Deposits and deferred charges	551,639	657,308	1,208,947	-
Non-current liabilities:				
Due within one year	54,475,101	19,114,800	73,589,901	423,934
Due in more than one year	295,362,182	287,399,592	582,761,774	8,771,499
Total liabilities	<u>367,629,474</u>	<u>316,807,327</u>	<u>684,436,801</u>	<u>9,661,239</u>
NET ASSETS				
Invested in capital assets, net of related debt	540,238,387	372,834,742	913,073,129	2,410,090
Restricted for:				
Debt service	46,435,001	3,958,325	50,393,326	1,202,277
Community development	2,160,368	-	2,160,368	-
Other purposes	3,413,519	-	3,413,519	1,962,766
Unrestricted (deficit)	(87,144,658)	(5,874,101)	(93,018,759)	7,847,611
Total net assets	<u>\$ 505,102,617</u>	<u>\$ 370,918,966</u>	<u>\$ 876,021,583</u>	<u>\$ 13,422,744</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2010

Functions/Programs	Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Governmental Activities:				
General government	\$ 45,631,827	\$ -	\$ -	-
Public safety	120,370,342	10,053,128	10,523,743	-
Public works	54,493,585	15,737,329	690,350	2,079,020
Culture and recreation	24,340,798	480,671	264,320	-
Health and welfare	364,424	-	275,945	-
Community development	5,136,142	-	3,743,256	-
Economic development	5,763,806	-	228,863	-
Economic opportunity	3,689,216	-	3,713,730	-
Interest on long-term debt	10,923,435	-	-	-
Total governmental activities	270,713,575	26,271,128	19,440,207	2,079,020
Business-type activities				
Municipal and Regional Airports	15,175,747	9,533,588	199,982	5,635,367
Water and Sewerage	53,055,547	63,361,068	1,336	1,412,943
Convention Center Hotel	13,535,949	11,934,328	-	-
Shreveport Area Transit System	13,843,465	2,601,316	5,875,988	2,722,379
Golf	1,489,766	1,148,443	-	1,138
Downtown Parking	419,280	613,876	-	-
Total business-type activities	97,519,754	89,192,619	6,077,306	9,771,827
Total primary government	\$ 368,233,329	\$ 115,463,747	\$ 25,517,513	\$ 11,850,847
Component units:				
Shreveport Home Mortgage Authority	530,878	459,557	-	-
City Courts	3,351,595	781,295	-	-
City Marshal	2,074,003	724,988	-	-
Downtown Development Authority	1,490,489	660,529	100,000	-
Metropolitan Planning Commission	2,193,233	662,357	162,180	-
Total component units	\$ 9,640,198	\$ 3,288,726	\$ 262,180	\$ -

General Revenues:

Taxes:

Property taxes levied for general purposes

Property taxes levied for debt service

Sales taxes

Franchise taxes

Occupational licenses

Gaming

Grants and contributions not restricted to specific programs

Investment earnings (loss)

Payment from City of Shreveport

Miscellaneous

Transfers

Total general revenues and transfers

Change in Net Assets

Net assets - beginning - as restated, see Note IV. H.

Net assets - ending

The accompanying notes are an integral part of the financial statements.

**Net (Expenses) Revenue and
Changes in Net Assets**

Primary Government				Component Units
Governmental Activities	Business-type Activities	Total		
\$ (45,631,827)	\$ -	\$ (45,631,827)	\$ -	-
(99,793,471)	-	(99,793,471)	-	-
(35,986,886)	-	(35,986,886)	-	-
(23,595,807)	-	(23,595,807)	-	-
(88,479)	-	(88,479)	-	-
(1,392,886)	-	(1,392,886)	-	-
(5,534,943)	-	(5,534,943)	-	-
24,514	-	24,514	-	-
(10,923,435)	-	(10,923,435)	-	-
(222,923,220)	-	(222,923,220)	-	-
-	193,190	193,190	-	-
-	11,719,800	11,719,800	-	-
-	(1,601,621)	(1,601,621)	-	-
-	(2,643,782)	(2,643,782)	-	-
-	(340,185)	(340,185)	-	-
-	194,596	194,596	-	-
-	7,521,998	7,521,998	-	-
\$ (222,923,220)	\$ 7,521,998	\$ (215,401,222)	\$ -	-
-	-	-	-	(71,321)
-	-	-	-	(2,570,300)
-	-	-	-	(1,349,015)
-	-	-	-	(729,960)
-	-	-	-	(1,368,696)
\$ -	\$ -	\$ -	\$ -	(6,089,292)
24,638,125	-	24,638,125	781,762	-
35,759,858	-	35,759,858	-	-
113,990,284	-	113,990,284	-	-
7,780,000	-	7,780,000	-	-
6,760,523	-	6,760,523	-	-
12,457,759	-	12,457,759	-	-
3,641,977	-	3,641,977	-	-
435,482	(2,528,522)	(2,093,040)	203,202	-
-	-	-	5,589,180	-
7,578,232	2,170	7,580,402	70,990	-
(3,563,881)	3,563,881	-	-	-
209,478,359	1,037,529	210,515,888	6,645,134	-
(13,444,861)	8,559,527	(4,885,334)	555,842	-
518,547,478	362,359,439	880,906,917	12,866,902	-
\$ 505,102,617	\$ 370,918,966	\$ 876,021,583	\$ 13,422,744	-

CITY OF SHREVEPORT, LOUISIANA
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2010

	General	Community Development	Debt Service	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 11,379,283	\$ 200	\$ 16,969,447	\$ 14,331,697	\$ 42,680,627
Investments	6,603,622	-	9,854,226	8,177,744	24,635,592
Property taxes receivable, net	6,162,713	-	9,102,879	-	15,265,592
Franchise taxes receivable	1,718,778	-	-	-	1,718,778
Accounts receivable, net	2,332,138	111,268	-	1,077,092	3,520,498
Due from other governments	12,689,828	4,714,518	47,224	3,685,752	21,137,322
Due from other funds	-	-	10,259,366	4,012,305	14,271,671
Inventories, at cost	1,288,003	-	-	-	1,288,003
Notes receivable, net	-	11,301,004	-	213,019	11,514,023
Assets held for resale	-	1,695,835	-	196,066	1,891,901
Restricted investments	-	-	2,510,298	-	2,510,298
Total assets	\$ 42,174,365	\$ 17,822,825	\$ 48,743,440	\$ 31,693,675	\$ 140,434,305
LIABILITIES AND FUND BALANCE					
Liabilities:					
Accounts payable	\$ 3,089,656	\$ 621,434	\$ -	\$ 890,000	\$ 4,601,090
Accrued liabilities	230,312	-	-	-	230,312
Due to other governments	636,171	168,560	-	-	804,731
Due to other funds	13,810,528	1,134,002	-	2,611,818	17,556,348
Due to component unit	400	-	-	-	400
Deferred revenue	2,324,319	8,153,225	2,451,122	213,019	13,141,685
Deposits and deferred charges	320,722	-	-	-	320,722
Notes payable	-	5,205,000	-	-	5,205,000
Items held in escrow	-	230,917	-	-	230,917
Total liabilities	20,412,108	15,513,138	2,451,122	3,714,837	42,091,205
Fund balance:					
Reserved for:					
Debt service	-	-	46,292,318	-	46,292,318
Encumbrances	6,674,211	4,046,612	-	4,016,167	14,736,990
Assets held for resale	-	1,695,835	-	196,066	1,891,901
Inventories	1,288,003	-	-	-	1,288,003
Endowments	14,719	-	-	-	14,719
Unreserved, designated for:					
Landfill closure	2,327,100	-	-	-	2,327,100
Unreserved, undesignated	11,458,224	(3,432,760)	-	-	8,025,464
Unreserved, designated reported in nonmajor:					
Special revenue funds	-	-	-	2,463,579	2,463,579
Capital project funds	-	-	-	21,366,709	21,366,709
Unreserved, undesignated reported in nonmajor:					
Special revenue funds	-	-	-	(63,683)	(63,683)
Total fund balance	21,762,257	2,309,687	46,292,318	27,978,838	98,343,100
Total liabilities and fund balance	\$ 42,174,365	\$ 17,822,825	\$ 48,743,440	\$ 31,693,675	\$ 140,434,305

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET ASSETS
DECEMBER 31, 2010**

Fund balances - total governmental funds \$ 98,343,100

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.

Governmental capital assets	1,046,662,938	
Less accumulated depreciation	<u>(345,288,254)</u>	701,374,684

Other assets used in governmental activities that are not financial resources and therefore are not reported in the governmental funds

Bond issuance costs - Less refundings	4,226,912	
Less amortization	<u>(1,820,149)</u>	2,406,763

Some of the City's property taxes will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred in the governmental funds.

4,110,552

Long-term liabilities including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds. Long-term liabilities at year-end consist of:

Bonds, notes, loans payable and capital leases	(204,786,307)	
Unamortized certificate of indebtedness discount	34,510	
Deferred charge on refunding	7,063,102	
Unamortized bond premium	(5,823,774)	
Accrued interest payable	(2,308,439)	
Net pension obligations	(18,612,849)	
Net OPEB obligation	(90,941,600)	
Landfill closure and postclosure care	(2,327,100)	
Compensated absences	<u>(2,180,268)</u>	(319,882,725)

Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.

18,750,243

Net assets of governmental activities.

\$ 505,102,617

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	General	Community Development	Debt Service	Other Governmental Funds	Total Governmental Funds
REVENUES					
Taxes:					
Property	\$ 24,940,960	\$ -	\$ 36,180,221	\$ -	\$ 61,121,181
Sales	113,990,284	-	-	-	113,990,284
Franchise	7,780,000	-	-	-	7,780,000
Licenses and permits	8,945,467	-	-	-	8,945,467
Intergovernmental	9,601,561	7,993,530	2,231,711	4,246,815	24,073,617
Charges for services	24,381,786	-	-	-	24,381,786
Fines and forfeitures	3,553,996	-	-	-	3,553,996
Gaming	-	-	-	12,457,759	12,457,759
Investment earnings	116,512	3,721	126,823	77,729	324,785
Miscellaneous	4,249,665	924,597	1,806	2,402,164	7,578,232
Total revenues	197,560,231	8,921,848	38,540,561	19,184,467	264,207,107
EXPENDITURES					
Current:					
General government	40,613,428	-	-	285,243	40,898,671
Public safety	99,183,755	-	-	4,918,491	104,102,246
Public works	40,134,184	-	-	-	40,134,184
Culture and recreation	14,891,474	284,391	-	38,682	15,214,547
Health and welfare	-	350,176	-	-	350,176
Community development	-	4,593,147	-	-	4,593,147
Economic development	-	2,713,286	-	2,965,032	5,678,318
Economic opportunity	-	3,439,875	-	-	3,439,875
Debt service:					
Principal	-	-	50,311,347	-	50,311,347
Interest and other charges	-	-	11,421,559	-	11,421,559
Refunding certificates of indebtedness issuance cost	-	-	358,682	-	358,682
Capital outlay	-	-	-	6,645,730	6,645,730
Total expenditures	194,822,841	11,380,875	62,091,588	14,853,178	283,148,482
Excess (deficiency) of revenues over (under) expenditures	2,737,390	(2,459,027)	(23,551,027)	4,331,289	(18,941,375)
OTHER FINANCING SOURCES (USES)					
Transfers in	12,850,000	1,266,925	10,617,504	3,366,428	28,100,857
Transfers out	(16,815,808)	-	-	(14,848,930)	(31,664,738)
Capital Lease	2,337,440	-	-	-	2,337,440
Refunding certificates of indebtedness issued	-	-	14,995,000	-	14,995,000
Premium on refunding certificates of indebtedness issued	-	-	379,132	-	379,132
Payments to refunded certificates of indebtedness escrow agent	-	-	(15,015,450)	-	(15,015,450)
Total other financing sources and (uses)	(1,628,368)	1,266,925	10,976,186	(11,482,502)	(867,759)
Net change in fund balances	1,109,022	(1,192,102)	(12,574,841)	(7,151,213)	(19,809,134)
Fund balances-beginning	20,653,235	3,501,789	58,867,159	35,130,051	118,152,234
Fund balances-ending	\$ 21,762,257	\$ 2,309,687	\$ 46,292,318	\$ 27,978,838	\$ 98,343,100

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2010**

Net change in fund balances - total governmental funds \$ (19,809,134)

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay	11,532,054	
Depreciation expense	<u>(25,776,367)</u>	(14,244,313)

Donations of capital assets increase net assets in the Statement of Activities, but do not appear in the governmental funds because they are not financial revenues.		1,079,908
--	--	-----------

Transfer of capital assets to the Water and Sewerage Fund decreases net assets in the Statement of Activities but does not appear in the governmental funds because they are not current financial resources.		(875,648)
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Revenues reported in the Statement of Activities which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues. Property taxes		(723,198)
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The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term debt and related items is as follows:

Principal payments	50,311,347	
Capital Lease	(2,337,440)	
Refunding certificates of indebtedness issued	(14,995,000)	
Premium on refunding certificates of indebtedness issued	(379,132)	
Payments to refunded certificate of indebtedness escrow agent	15,015,450	
Refunding certificates of indebtedness issuance cost	<u>358,682</u>	47,973,907

The changes in other long-term assets and liabilities are reported in the Statement of Activities but do not affect current financial resources of governmental funds. The changes are as follows:

Employees' retirement system net obligation	(4,939,339)	
Policemen's pension and relief fund net obligation	(194,531)	
Firemen's pension and relief fund net obligation	(939,907)	
Net OPEB obligation	<u>(23,114,511)</u>	(29,188,288)

(continued)

(continued)

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

These expenses consist of:

Amortization of deferred charge on refunding	(808,619)	
Amortization of certificate of indebtedness discount	(3,218)	
Amortization of bond premiums	763,016	
Decrease in accrued interest	547,408	
Amortization of issuance costs	(381,582)	
Decrease in compensated absences	43,697	
Increase in landfill closure and postclosure care	<u>(237,528)</u>	(76,826)

Internal service funds are used by management to charge the costs of certain activities to individual funds. The change in net assets of the internal service funds is reported with governmental activities.

2,418,731

Change in net assets of governmental activities.

\$ (13,444,861)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Taxes	\$ 140,010,000	\$ 141,139,700	\$ 146,711,244	\$ 5,571,544
Licenses and Permits	8,843,600	8,845,500	8,945,467	99,967
Intergovernmental	2,888,000	3,369,600	2,805,052	(564,548)
Charges for services	20,631,900	21,705,000	24,381,786	2,676,786
Fines and forfeitures	3,486,800	3,486,800	3,553,996	67,196
Investment earnings	100,000	100,000	116,512	16,512
Miscellaneous	<u>638,300</u>	<u>2,150,210</u>	<u>4,249,665</u>	<u>2,099,455</u>
Total revenues	<u>176,598,600</u>	<u>180,796,810</u>	<u>190,763,722</u>	<u>9,966,912</u>
EXPENDITURES				
General government:				
Office of the mayor:				
Salaries, wages and employee benefits	888,090	888,090	742,700	145,390
Materials and supplies	23,404	23,404	11,860	11,544
Contractual services	67,560	67,560	42,335	25,225
Other charges	1,300	1,300	828	472
Improvements and equipment	<u>1,500</u>	<u>1,500</u>	<u>582</u>	<u>918</u>
Total Office of mayor	<u>981,854</u>	<u>981,854</u>	<u>798,305</u>	<u>183,549</u>
City Attorney:				
Salaries, wages and employee benefits	1,008,400	1,008,400	924,229	84,171
Materials and supplies	17,900	17,900	15,017	2,883
Contractual services	72,365	72,365	66,033	6,332
Other charges	2,700	2,700	2,212	488
Improvements and equipment	<u>650</u>	<u>650</u>	<u>365</u>	<u>285</u>
Total City Attorney	<u>1,102,015</u>	<u>1,102,015</u>	<u>1,007,856</u>	<u>94,159</u>
Property Standards:				
Salaries, wages and employee benefits	1,222,650	1,222,650	1,147,643	75,007
Materials and supplies	126,287	126,287	99,335	26,952
Contractual services	1,584,262	1,584,262	1,189,607	394,655
Other charges	854,745	854,745	732,211	122,534
Improvements and equipment	<u>54,000</u>	<u>54,000</u>	<u>48,362</u>	<u>5,638</u>
Total Property Standards	<u>3,841,944</u>	<u>3,841,944</u>	<u>3,217,158</u>	<u>624,786</u>
Personnel:				
Salaries, wages and employee benefits	444,200	399,200	346,000	53,200
Materials and supplies	7,600	7,600	7,901	(301)
Contractual services	11,639	46,639	18,680	27,959
Other charges	1,000	1,000	365	635
Improvements and equipment	<u>3,000</u>	<u>13,000</u>	<u>8,050</u>	<u>4,950</u>
Total Personnel	<u>467,439</u>	<u>467,439</u>	<u>380,996</u>	<u>86,443</u>

(continued)

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CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
City Council:				
Salaries, wages and employee benefits	1,053,544	1,053,544	1,025,687	27,857
Materials and supplies	14,862	14,862	13,839	1,023
Contractual services	345,712	362,712	189,886	172,826
Improvements and equipment	9,487	34,487	13,964	20,523
Total city council	<u>1,423,605</u>	<u>1,465,605</u>	<u>1,243,376</u>	<u>222,229</u>
Finance:				
Salaries, wages and employee benefits	2,393,700	2,168,700	2,101,983	66,717
Materials and supplies	182,674	182,674	122,010	60,664
Contractual services	581,808	846,808	795,167	51,641
Improvements and equipment	9,601	44,600	7,710	36,890
Total finance	<u>3,167,783</u>	<u>3,242,782</u>	<u>3,026,870</u>	<u>215,912</u>
Other - unclassified:				
Salaries, wages and employee benefits	3,586,067	3,626,067	3,642,852	(16,785)
Contractual services	284,901	3,436,200	3,362,876	73,324
Interest and civic appropriations	2,823,500	2,695,501	2,543,166	152,335
Payments to component units	5,589,117	5,566,900	5,589,180	(22,280)
Claims	6,750,000	6,750,000	15,800,793	(9,050,793)
Total other - unclassified	<u>19,033,585</u>	<u>22,074,668</u>	<u>30,938,867</u>	<u>(8,864,199)</u>
Total general government	<u>30,018,225</u>	<u>33,176,307</u>	<u>40,613,428</u>	<u>(7,437,121)</u>
Public safety:				
Police:				
Salaries, wages and employee benefits	45,313,658	45,313,658	44,611,143	702,515
Materials and supplies	2,513,765	2,513,765	2,347,185	166,580
Contractual services	1,372,153	1,372,153	1,352,068	20,085
Other charges	179,000	179,000	178,934	66
Improvements and equipment	1,424,161	1,424,161	1,422,708	1,453
Total police	<u>50,802,737</u>	<u>50,802,737</u>	<u>49,912,038</u>	<u>890,699</u>
Fire:				
Salaries, wages and employee benefits	44,209,178	44,209,178	43,693,929	515,249
Materials and supplies	1,936,438	1,936,438	1,773,335	163,103
Contractual services	1,904,910	1,904,910	1,819,898	85,012
Improvements and equipment	169,742	124,042	86,757	37,285
Total fire	<u>48,220,268</u>	<u>48,174,568</u>	<u>47,373,919</u>	<u>800,649</u>
Total public safety	<u>99,023,005</u>	<u>98,977,305</u>	<u>97,285,957</u>	<u>1,691,348</u>

(continued)

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CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Public Works:				
Salaries, wages and employee benefits	15,647,700	15,197,700	15,021,035	176,665
Materials and supplies	3,701,417	4,451,417	3,980,699	470,718
Contractual services	15,415,758	16,915,758	17,872,794	(957,036)
Improvements and equipment	964,646	7,513,045	3,259,656	4,253,389
Total public works	<u>35,729,521</u>	<u>44,077,920</u>	<u>40,134,184</u>	<u>3,943,736</u>
Culture and recreation:				
Salaries, wages and employee benefits	9,225,197	8,653,197	8,769,993	(116,796)
Materials and supplies	949,019	949,019	884,036	64,983
Contractual services	4,334,115	4,955,507	4,671,716	283,791
Other charges	512,623	487,731	426,119	61,612
Improvements and equipment	188,786	210,786	139,610	71,176
Total culture and recreation	<u>15,209,740</u>	<u>15,256,240</u>	<u>14,891,474</u>	<u>364,766</u>
Total expenditures	<u>179,980,491</u>	<u>191,487,772</u>	<u>192,925,043</u>	<u>(1,437,271)</u>
Deficiency of revenues over expenditures	<u>(3,381,891)</u>	<u>(10,690,962)</u>	<u>(2,161,321)</u>	<u>8,529,641</u>
OTHER FINANCING SOURCES (USES)				
Capital lease	1,150,400	7,150,400	2,337,440	(4,812,960)
Transfers in	12,850,000	12,850,000	12,850,000	-
Transfers out	(14,545,700)	(12,369,800)	(11,917,097)	452,703
Total other financing sources (uses)	<u>(545,300)</u>	<u>7,630,600</u>	<u>3,270,343</u>	<u>(4,360,257)</u>
Net change in fund balance	(3,927,191)	(3,060,362)	1,109,022	4,169,384
Fund balances - beginning	<u>20,653,235</u>	<u>20,653,235</u>	<u>20,653,235</u>	<u>-</u>
Fund balances - ending	<u>\$ 16,726,044</u>	<u>\$ 17,592,873</u>	<u>\$ 21,762,257</u>	<u>\$ 4,169,384</u>

The accompanying notes are an integral part of the financial statements

**CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ 10,060,100	\$ 14,339,400	\$ 7,993,530	\$ (6,345,870)
Miscellaneous	406,000	413,500	928,318	514,818
Total revenues	<u>10,466,100</u>	<u>14,752,900</u>	<u>8,921,848</u>	<u>(5,831,052)</u>
EXPENDITURES				
Administration:				
Salaries, wages and employee benefits	665,624	700,624	657,885	42,739
Materials and supplies	16,507	22,307	17,253	5,054
Contractual services	229,054	284,754	295,044	(10,290)
Improvements and equipment	20,430	80,430	44,139	36,291
Total administration	<u>931,615</u>	<u>1,088,115</u>	<u>1,014,321</u>	<u>73,794</u>
Community development projects:				
Grants	4,341,089	4,375,489	1,765,916	2,609,573
Total community development projects	<u>4,341,089</u>	<u>4,375,489</u>	<u>1,765,916</u>	<u>2,609,573</u>
Housing and business development:				
Materials and supplies	3,000	3,000	3,000	-
Other charges	8,060,776	10,173,976	4,147,057	6,026,919
Total housing and business development	<u>8,063,776</u>	<u>10,176,976</u>	<u>4,150,057</u>	<u>6,026,919</u>
Housing and business development administration:				
Salaries, wages and employee benefits	629,000	643,000	524,064	118,936
Materials and supplies	31,567	31,567	21,075	10,492
Contractual services	196,850	196,850	195,648	1,202
Improvements and equipment	4,700	11,300	5,841	5,459
Total housing and business development administration	<u>862,117</u>	<u>882,717</u>	<u>746,628</u>	<u>136,089</u>
Workforce development:				
Salaries, wages and employee benefits	1,495,000	1,603,700	1,386,117	217,583
Materials and supplies	54,500	65,700	31,513	34,187
Contractual services	2,676,114	4,160,814	1,805,891	2,354,923
Other charges	164,100	517,800	174,835	342,965
Improvements and equipment	12,766	16,566	2,843	13,723
Total workforce development	<u>4,402,480</u>	<u>6,364,580</u>	<u>3,401,199</u>	<u>2,963,381</u>

(continued)

(continued)

CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	Budgeted Amounts		Actual Amounts	Variance With Final Budget Positive (Negative)
	Original	Final		
Workforce development administration:				
Salaries, wages and employee benefits	233,500	233,500	138,403	95,097
Materials and supplies	9,447	9,447	6,651	2,796
Contractual services	56,815	56,815	157,700	(100,885)
Improvements and equipment	2,800	3,600	-	3,600
Total workforce development administration	<u>302,562</u>	<u>303,362</u>	<u>302,754</u>	<u>608</u>
 Total Expenditures	 <u>18,903,639</u>	 <u>23,191,239</u>	 <u>11,380,875</u>	 <u>11,810,364</u>
 Excess (deficiency) of revenues over (under) expenditures	 <u>(8,437,539)</u>	 <u>(8,438,339)</u>	 <u>(2,459,027)</u>	 <u>5,979,312</u>
 OTHER FINANCING SOURCES (USES)				
Transfers in	<u>650,000</u>	<u>650,000</u>	<u>1,266,925</u>	<u>616,925</u>
Total other financing sources and uses	<u>650,000</u>	<u>650,000</u>	<u>1,266,925</u>	<u>616,925</u>
 Net change in fund balance	 (7,787,539)	 (7,788,339)	 (1,192,102)	 6,596,237
 Fund balances - beginning	 <u>3,501,789</u>	 <u>3,501,789</u>	 <u>3,501,789</u>	 <u>-</u>
 Fund balances - ending	 <u>\$ (4,285,750)</u>	 <u>\$ (4,286,550)</u>	 <u>\$ 2,309,687</u>	 <u>\$ 6,596,237</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET ASSETS
PROPRIETARY FUNDS
DECEMBER 31, 2010

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center Hotel	Other Enterprise Funds	Total		
ASSETS							
Current Assets:							
Cash and cash equivalents	\$ 3,457,889	\$ 4,013,613	\$ 250,588	\$ 979,213	\$ 8,701,303	\$ 18,638,635	
Investments	2,007,792	2,330,721	-	357,070	4,695,583	12,978,898	
Receivables, net	1,158,948	6,840,837	361,389	199,745	8,560,919	1,585,050	
Due from other funds	-	-	-	1,105,516	1,105,516	13,245,851	
Due from other governments	834,919	-	-	1,085,371	1,920,290	-	
Inventories	122,782	1,471,220	30,622	758,691	2,383,315	3,364	
Prepaid items	-	-	94,229	137,673	231,902	533,385	
Total current assets	<u>7,582,330</u>	<u>14,656,391</u>	<u>736,828</u>	<u>4,623,279</u>	<u>27,598,828</u>	<u>46,985,183</u>	
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	5,943,065	7,332,683	1,637,989	-	14,913,737	-	
Investments	3,850,138	7,299,529	-	-	11,149,667	-	
Interest receivable	220	3,360	-	-	3,580	-	
Total restricted assets	<u>9,793,423</u>	<u>14,635,572</u>	<u>1,637,989</u>	<u>-</u>	<u>26,066,984</u>	<u>-</u>	
Unamortized bonds costs	1,897,905	2,302,257	551,520	-	4,751,682	-	
Capital Assets:							
Land	33,500,212	1,032,277	-	1,940,408	36,472,897	-	
Construction in progress	370,403	68,322,444	-	406,530	69,099,377	-	
Buildings	71,372,584	-	43,342,066	9,320,139	124,034,789	-	
Improvements other than buildings	88,349,460	-	95,565	868,530	89,313,555	-	
Equipment	6,536,132	17,487,746	4,180,455	18,811,687	47,016,020	2,710,495	
Distribution and collection systems	-	576,721,088	-	-	576,721,088	-	
Less accumulated depreciation	<u>(84,035,315)</u>	<u>(206,630,476)</u>	<u>(6,140,817)</u>	<u>(14,495,564)</u>	<u>(311,302,172)</u>	<u>(2,073,488)</u>	
Total capital assets (net of accumulated depreciation)	<u>116,093,476</u>	<u>456,933,079</u>	<u>41,477,269</u>	<u>16,851,730</u>	<u>631,355,554</u>	<u>637,007</u>	
Total noncurrent assets	<u>127,784,804</u>	<u>473,870,908</u>	<u>43,666,778</u>	<u>16,851,730</u>	<u>662,174,220</u>	<u>637,007</u>	
Total assets	<u>135,367,134</u>	<u>488,527,299</u>	<u>44,403,606</u>	<u>21,475,009</u>	<u>689,773,048</u>	<u>47,622,190</u>	

	Business-type Activities				Governmental	
	Enterprise Funds			Internal	Service Funds	
	Municipal and Regional Airports	Water and Sewerage	Convention Center Hotel	Other Enterprise Funds	Total	Funds
LIABILITIES						
Current Liabilities:						
Accounts payable	356,241	3,948,719	354,125	557,253	5,216,338	264,447
Accrued liabilities	535,752	1,579,363	199,519	135,872	2,450,506	-
Accrued interest payable	1,159,622	501,851	140,833	-	1,802,306	-
Due to other funds	-	2,046,755	-	-	2,046,755	1,549,503
Deferred revenue	104,776	-	-	61,701	166,477	-
Customer deposits	63,968	586,433	6,907	-	657,308	-
Compensated absences	23,769	76,647	-	304,742	405,158	13,150
Claims and judgments	-	-	-	-	-	26,937,270
Leases payable	-	222,306	-	-	222,306	-
Revenue bonds and notes payable, net	1,160,000	17,001,836	325,500	-	18,487,336	-
Total current liabilities	3,404,128	25,963,910	1,026,884	1,059,568	31,454,490	28,764,370
Noncurrent Liabilities:						
Accrued liabilities	-	2,252,960	-	-	2,252,960	-
Compensated absences	182,532	551,228	-	43,643	777,403	107,577
Leases payable	-	473,528	-	-	473,528	-
Net OPEB obligation	2,198,586	8,323,371	-	722,085	11,244,042	-
Derivative instrument liability	-	8,297,954	-	-	8,297,954	-
Revenue bonds and notes payable, net	36,098,931	189,298,470	38,956,304	-	264,353,705	-
Total noncurrent liabilities	38,480,049	209,197,511	38,956,304	765,728	287,399,592	107,577
Total liabilities	41,884,177	235,161,421	39,983,188	1,825,296	318,854,082	28,871,947
NET ASSETS						
Invested in capital assets, net of related debt	85,850,775	267,212,804	2,919,433	16,851,730	372,834,742	637,007
Restricted for debt service	3,958,325	-	-	-	3,958,325	-
Unrestricted (deficit)	3,673,857	(13,846,926)	1,500,985	2,797,983	(5,874,101)	18,113,236
Total net assets	\$ 93,482,957	\$ 253,365,878	\$ 4,420,418	\$ 19,649,713	\$ 370,918,966	\$ 18,750,243

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	Business-type Activities				Governmental Activities Internal Service Funds	
	Enterprise Funds					
	Municipal and Regional Airports	Water and Sewerage	Convention Center Hotel	Other Enterprise Funds		Total
OPERATING REVENUES						
Charges for services	\$ 9,379,641	\$ 61,932,758	\$ 11,793,682	\$ 4,341,741	\$ 87,447,822	\$ 47,355,194
Miscellaneous	<u>153,947</u>	<u>1,428,310</u>	<u>140,646</u>	<u>21,894</u>	<u>1,744,797</u>	<u>2,413,053</u>
Total operating revenues	<u>9,533,588</u>	<u>63,361,068</u>	<u>11,934,328</u>	<u>4,363,635</u>	<u>89,192,619</u>	<u>49,768,247</u>
OPERATING EXPENSES						
Personal services	5,604,410	14,786,039	-	8,113,572	28,504,021	2,300,019
Contractual services and other expenses	1,366,632	7,521,132	8,799,276	2,844,306	20,531,346	5,531,495
Utilities	815,502	3,816,337	646,623	242,636	5,521,098	-
Repairs and maintenance	251,248	838,289	514,997	95,599	1,700,133	664,660
Materials and supplies	238,540	7,435,579	-	3,023,614	10,697,733	106,087
Claims	-	-	-	-	-	38,646,556
Depreciation	<u>4,385,693</u>	<u>11,558,821</u>	<u>1,769,908</u>	<u>1,429,678</u>	<u>19,144,100</u>	<u>218,612</u>
Total operating expenses	<u>12,662,025</u>	<u>45,956,197</u>	<u>11,730,804</u>	<u>15,749,405</u>	<u>86,098,431</u>	<u>47,467,429</u>
Operating income (loss)	<u>(3,128,437)</u>	<u>17,404,871</u>	<u>203,524</u>	<u>(11,385,770)</u>	<u>3,094,188</u>	<u>2,300,818</u>
NONOPERATING REVENUES						
(EXPENSES)						
Investment earnings (loss)	27,867	(2,563,389)	-	2,817	(2,532,705)	118,376
Interest expense	(2,385,085)	(6,588,336)	(1,781,969)	(898)	(10,756,288)	(463)
Intergovernmental	199,982	1,336	-	5,875,988	6,077,306	-
Passenger facility charges	933,835	-	-	-	933,835	-
Bond issuance costs	(128,637)	(509,348)	(23,176)	-	(661,161)	-
Net increase in fair value of investments	-	4,183	-	-	4,183	-
Gain (Loss) on disposal of capital assets	<u>2,170</u>	<u>(1,666)</u>	<u>-</u>	<u>(2,208)</u>	<u>(1,704)</u>	<u>-</u>
Net nonoperating revenues (expenses)	<u>(1,349,868)</u>	<u>(9,657,220)</u>	<u>(1,805,145)</u>	<u>5,875,699</u>	<u>(6,936,534)</u>	<u>117,913</u>
Income (loss) before contributions and transfers	(4,478,305)	7,747,651	(1,601,621)	(5,510,071)	(3,842,346)	2,418,731
Capital contributions	4,701,532	1,412,943	-	2,723,517	8,837,992	-
Transfers in	5,000	-	-	4,909,925	4,914,925	-
Transfers out	<u>-</u>	<u>(1,350,000)</u>	<u>-</u>	<u>(1,044)</u>	<u>(1,351,044)</u>	<u>-</u>
Change in net assets	228,227	7,810,594	(1,601,621)	2,122,327	8,559,527	2,418,731
Total net assets-beginning - as restated, see Note IV. H.	<u>93,254,730</u>	<u>245,555,284</u>	<u>6,022,039</u>	<u>17,527,386</u>	<u>362,359,439</u>	<u>16,331,512</u>
Total net assets-ending	<u>\$ 93,482,957</u>	<u>\$ 253,365,878</u>	<u>\$ 4,420,418</u>	<u>\$ 19,649,713</u>	<u>\$ 370,918,966</u>	<u>\$ 18,750,243</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	Business-type Activities Enterprise Funds				Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center Hotel	Other Enterprise Funds		
Cash flows from operating activities:						
Receipts from operations	\$ 9,951,294	\$ 61,657,178	\$ 11,769,286	\$ 4,321,428	\$ 87,699,186	\$ 37,383,128
Payments to suppliers	(2,853,443)	(19,381,084)	(9,815,341)	(6,258,862)	(38,308,730)	(6,914,353)
Payments to employees	(5,010,701)	(12,690,959)	-	(7,976,733)	(25,678,393)	(2,299,712)
Claims	-	-	-	-	-	(33,188,195)
Other receipts	153,947	1,428,310	140,646	21,894	1,744,797	-
Other payments	(230,000)	(3,042,200)	-	(95,499)	(3,367,699)	-
Net cash provided by (used in) operating activities	<u>2,011,097</u>	<u>27,971,245</u>	<u>2,094,591</u>	<u>(9,987,772)</u>	<u>22,089,161</u>	<u>(5,019,132)</u>
Cash flows from noncapital financing activities:						
Cash bond	-	20	-	-	20	-
Transfers out	-	(1,350,000)	-	-	(1,350,000)	-
Intergovernmental	199,982	1,336	-	5,299,903	5,501,221	-
Transfers in	5,000	-	-	4,266,645	4,271,645	-
Net cash provided by (used in) noncapital financing activities	<u>204,982</u>	<u>(1,348,644)</u>	<u>-</u>	<u>9,566,548</u>	<u>8,422,886</u>	<u>-</u>
Cash flows from capital and related financing activities:						
Acquisition and construction of capital assets	(6,007,257)	(22,315,043)	(203,264)	(2,421,847)	(30,947,411)	(33,697)
Principal paid on debt	-	(16,432,582)	(396,600)	(42,846)	(16,872,028)	(16,628)
Interest paid on debt	(1,171,671)	(10,514,734)	(1,643,469)	(899)	(13,330,773)	(463)
Capitalized lease payment	-	(414,460)	-	-	(414,460)	-
Proceeds from loan	-	18,532,779	-	-	18,532,779	-
Capital grants	6,583,292	-	-	2,432,533	9,015,825	-
Transfers out	-	-	-	(1,044)	(1,044)	-
Contributed capital by others	-	-	-	27,202	27,202	-
Passenger facility charges	919,232	-	-	-	919,232	-
Proceeds from sale of land	2,505	-	-	-	2,505	-
Payment of arbitrage expense	-	-	(373,340)	-	(373,340)	-
Net cash provided by (used in) capital and related financing activities	<u>326,101</u>	<u>(31,144,040)</u>	<u>(2,616,673)</u>	<u>(6,901)</u>	<u>(33,441,513)</u>	<u>(50,788)</u>

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	Business-type Activities					Governmental Activities Internal Service Funds
	Enterprise Funds					
	Municipal and Regional Airports	Water and Sewerage	Convention Center Hotel	Other Enterprise Funds	Total	
Cash flows from investing activities:						
Purchase of investments	(2,007,792)	(13,318,787)	-	(357,070)	(15,683,649)	(9,531,929)
Proceeds from sale and maturity of investments	-	26,828,707	-	-	26,828,707	1,404,860
Interest on investments	27,867	368,735	(975)	2,818	398,445	197,927
Net cash provided by (used in) investing activities	(1,979,925)	13,878,655	(975)	(354,252)	11,543,503	(7,929,142)
Net increase (decrease) in cash and cash equivalents	562,255	9,357,216	(523,057)	(782,377)	8,614,037	(12,999,062)
Cash and cash equivalents, beginning of year	8,838,699	1,989,080	2,411,634	1,761,590	15,001,003	31,637,697
Cash and cash equivalents, end of year	<u>\$ 9,400,954</u>	<u>\$ 11,346,296</u>	<u>\$ 1,888,577</u>	<u>\$ 979,213</u>	<u>\$ 23,615,040</u>	<u>\$ 18,638,635</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:						
Operating income (loss)	<u>\$ (3,128,437)</u>	<u>\$ 17,404,871</u>	<u>\$ 203,524</u>	<u>\$ (11,385,770)</u>	<u>\$ 3,094,188</u>	<u>\$ 2,300,818</u>
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation	4,385,693	11,558,821	1,769,908	1,429,678	19,144,100	218,612
(Increase)Decrease in assets:						
Receivables	214,798	(267,796)	(25,064)	(22,739)	(100,801)	382,857
Due from other funds	-	-	-	4,758	4,758	(12,202,477)
Inventories	(43,025)	82,177	(1,006)	(80,995)	(42,849)	6,046
Prepaid items	-	-	60,002	64,356	124,358	220,586
Increase(Decrease) in liabilities:						
Accounts payable	(27,333)	(54,963)	63,955	32,409	14,068	(201,339)
Accrued liabilities	3,809	(276,320)	22,604	(202,521)	(452,428)	5,458,361
Accrued OPEB	584,170	2,058,843	-	163,853	2,806,866	-
Due to other funds	-	(2,539,668)	-	-	(2,539,668)	(1,199,427)
Deferred revenue	(17,229)	-	-	(3,034)	(20,263)	-
Customers' deposits	29,112	(7,807)	668	-	21,973	-
Compensated absences	9,539	13,087	-	12,233	34,859	(3,169)
Total adjustments	<u>5,139,534</u>	<u>10,566,374</u>	<u>1,891,067</u>	<u>1,397,998</u>	<u>18,994,973</u>	<u>(7,319,950)</u>
Net cash provided by (used in) operating activities	<u>\$ 2,011,097</u>	<u>\$ 27,971,245</u>	<u>\$ 2,094,591</u>	<u>\$ (9,987,772)</u>	<u>\$ 22,089,161</u>	<u>\$ (5,019,132)</u>
Non-cash investing, capital and financing activities:						

The Water and Sewerage Fund had \$1,412,943 in capital contributions, \$1,666 in loss on disposal of capital assets and \$858,777 in amounts of bond proceeds which did not flow directly through the City.

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
DECEMBER 31, 2010

ASSETS	Employee Retirement Funds
Cash and cash equivalents	\$ 8,479,025
Receivables:	
Interest receivable	673,816
Accounts receivable	133,366
Prepaid items	540,347
Investments, at fair value:	
U.S. government obligations	28,389,594
Investment pool	1,724,748
Mutual funds	3,014,709
Domestic corporate bonds	26,578,320
Collateralized mortgage obligations	4,092,180
Domestic equities	126,794,232
International equities	1,401,398
Municipal Bonds	8,855,545
Total investments	<u>200,850,726</u>
Other assets:	
Cash surrender value of life insurance policies	<u>8,403,443</u>
Total assets	<u>219,080,723</u>
LIABILITIES	
Due to other funds	7,470,432
Employees' deposits held in escrow	<u>5,392,974</u>
Total liabilities	<u>12,863,406</u>
NET ASSETS	
Held in trust for pension benefits	<u>\$ 206,217,317</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Employee Retirement Funds</u>
ADDITIONS	
Contributions:	
Employer	\$ 9,076,104
Plan members	<u>4,331,306</u>
Total contributions	<u>13,407,410</u>
Investment earnings:	
Net appreciation in fair value of investments	18,942,970
Interest	2,829,653
Dividends	<u>2,428,225</u>
Total investment earnings	24,200,848
Less investment expense	<u>1,025,133</u>
Net investment earnings	<u>23,175,715</u>
Life insurance proceeds	1,100,000
Miscellaneous	<u>56,178</u>
Total additions	<u>37,739,303</u>
DEDUCTIONS	
Benefits	19,354,286
Refund of member contribution	653,511
Administrative expenses	565,807
Life insurance premiums	<u>815,116</u>
Total deductions	<u>21,388,720</u>
Change in net assets	16,350,583
Net assets - beginning	<u>189,866,734</u>
Net assets - ending	<u>\$ 206,217,317</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET ASSETS
COMPONENT UNITS
DECEMBER 31, 2010

	Shreveport Home Mortgage Authority	City Courts	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Total
ASSETS						
Cash and cash equivalents	\$ 2,376,243	\$ 5,304,886	\$ 1,586,088	\$ 565,190	\$ 76,405	\$ 9,908,812
Investments	5,352,825	100,000	-	-	-	5,452,825
Receivables, net	21,182	30,473	-	927,716	-	979,371
Due from primary government	-	-	-	-	400	400
Prepaid items	-	4,050	-	15,743	-	19,793
Notes receivable	3,943,333	-	-	-	-	3,943,333
Other assets	352,146	-	-	17,213	-	369,359
Capital assets:						
Land	-	-	-	74,000	704,514	778,514
Other capital assets, net of depreciation	-	300,782	412,489	779,876	138,429	1,631,576
Total assets	<u>12,045,729</u>	<u>5,740,191</u>	<u>1,998,577</u>	<u>2,379,738</u>	<u>919,748</u>	<u>23,083,983</u>
LIABILITIES						
Accounts payable	-	260,338	3,729	24,308	10,995	299,370
Accrued liabilities	70,131	-	-	30,495	-	100,626
Due to other governments	-	-	-	-	65,810	65,810
Noncurrent liabilities:						
Due within one year	373,934	-	-	50,000	-	423,934
Due in more than one year	8,108,659	-	-	662,840	-	8,771,499
Total liabilities	<u>8,552,724</u>	<u>260,338</u>	<u>3,729</u>	<u>767,643</u>	<u>76,805</u>	<u>9,661,239</u>
NET ASSETS						
Invested in capital assets, net of related debt	-	300,782	412,489	853,876	842,943	2,410,090
Restricted for:						
Debt service	1,202,277	-	-	-	-	1,202,277
Other purposes	-	1,751,664	-	211,102	-	1,962,766
Unrestricted	<u>2,290,728</u>	<u>3,427,407</u>	<u>1,582,359</u>	<u>547,117</u>	<u>-</u>	<u>7,847,611</u>
Total net assets	<u>3,493,005</u>	<u>\$ 5,479,853</u>	<u>\$ 1,994,848</u>	<u>\$ 1,612,095</u>	<u>\$ 842,943</u>	<u>\$ 13,422,744</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
COMPONENT UNITS
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Expenses</u>	<u>Program Revenues</u>	
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>
Shreveport Home Mortgage Authority			
Mortgage Operations	\$ <u>530,878</u>	\$ <u>459,557</u>	\$ <u>-</u>
City Courts			
Judicial	<u>3,351,595</u>	<u>781,295</u>	<u>-</u>
City Marshal			
Judicial	<u>2,074,003</u>	<u>724,988</u>	<u>-</u>
Downtown Development Authority			
Downtown development	698,439	-	100,000
Streetscape program	310,095	264,480	-
Parking program	353,708	396,049	-
Interest on long-term debt	<u>128,247</u>	<u>-</u>	<u>-</u>
Total Downtown Development Authority	<u>1,490,489</u>	<u>660,529</u>	<u>100,000</u>
Metropolitan Planning Commission			
Planning and zoning	<u>2,193,233</u>	<u>662,357</u>	<u>162,180</u>
	<u>\$ 9,640,198</u>	<u>\$ 3,288,726</u>	<u>\$ 262,180</u>

General Revenues:
Property taxes levied for general purposes
Investment earnings
Payment from City of Shreveport
Miscellaneous
 Total general revenues
Change in Net Assets
Net assets - beginning - as restated
Net assets - ending

The accompanying notes are an integral part of the financial statements.

Net(Expenses) Revenues and
Changes in Net Assets

<u>Shreveport Home Mortgage Authority</u>	<u>City Courts</u>	<u>City Marshal</u>	<u>Downtown Development Authority</u>	<u>Metropolitan Planning Commission</u>	<u>Total</u>
\$ (71,321)					\$ (71,321)
	(2,570,300)				(2,570,300)
		(1,349,015)			(1,349,015)
			(598,439)		(598,439)
			(45,615)		(45,615)
			42,341		42,341
			(128,247)		(128,247)
				(1,368,696)	(1,368,696)
(71,321)	(2,570,300)	(1,349,015)	(729,960)	(1,368,696)	(6,089,292)
-	-	-	781,762	-	781,762
177,563	16,381	6,593	2,665	-	203,202
-	2,705,639	1,527,936	-	1,355,605	5,589,180
-	12,909	-	58,081	-	70,990
177,563	2,734,929	1,534,529	842,508	1,355,605	6,645,134
106,242	164,629	185,514	112,548	(13,091)	555,842
3,386,763	5,315,224	1,809,334	1,499,547	856,034	12,866,902
\$ 3,493,005	\$ 5,479,853	\$ 1,994,848	\$ 1,612,095	\$ 842,943	\$ 13,422,744



**CITY OF SHREVEPORT, LOUISIANA
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2010**

I. Summary of Significant Accounting Policies

The accounting policies of the City of Shreveport conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. The Financial Reporting Entity

The City of Shreveport (the "City") was incorporated in 1839, under the provisions of Louisiana R.S. 33:1. In May of 1978, the present City Charter was adopted which established a mayor-council form of government. The City provides a full range of municipal services as authorized by the charter. These include police and fire protection, emergency medical services, public works (streets and waste collection), public improvements, water and sewer services, parks and recreation, planning and zoning, public transportation, social, cultural and general administrative services.

The basic criterion for determining whether another governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization, or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the City of Shreveport (the primary government) and its component units. The operations of the Shreveport Municipal and Regional Airports and the Shreveport Area Transit System are included as a part of the primary government. The discrete component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. There are no blended component units in the City.

Discretely Presented Component Units

The component units' columns in the government-wide financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

City Courts

The City Courts have jurisdiction over all violations of City ordinances and state misdemeanor cases. The Courts were created by special legislative act. Their jurisdiction includes the incorporated area of the City of Shreveport plus the fourth ward of Caddo Parish. City judges are elected and cannot be removed by City officials. The City Courts are fiscally dependent on the City of Shreveport. The City has the ability to modify or approve their budget which comes from the General Fund. There are certain funds collected by the City Courts, pursuant to state statute, which are under the control of the courts. The City Courts serve the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

City Marshal

The City Marshal is the executive officer of the City Courts. The Marshal has the power of a sheriff in the execution of the courts' orders and mandates in making requests and preserving the peace. The City Marshal is an elected official. The City Marshal is fiscally dependent on the City of Shreveport. The City has the ability to modify or approve the budget which comes from the General Fund. Certain funds are collected such as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

Downtown Development Authority

The Downtown Development Authority was established by an ordinance of the City of Shreveport to provide for the revitalization of downtown Shreveport. Its purpose is to coordinate the efforts of the public and private sectors for the economic and overall development of the Downtown Development District. The Downtown Development District is a special taxing district within the City of Shreveport created by an act of the State legislature. The City Council appoints the seven voting members of the Authority. The Authority must submit to the City Council its proposals, programs and recommendations for the levy of special ad valorem taxes. The City has the ability to modify or approve the budget of the Authority and its plan of work. The Authority's governing body is not substantively the same as the City's. The Authority provides services for a limited area of the City of Shreveport, which consists basically of the downtown area.

Metropolitan Planning Commission

The Metropolitan Planning Commission is responsible for the orderly, physical development of the City of Shreveport and the surrounding planning area. The Commission makes recommendations to the City Council and the Parish Commission. The Metropolitan Planning Commission consists of nine members with four appointed by both the City of Shreveport and the Caddo Parish Commission and one member elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the authority to modify and approve its budget. The Metropolitan Planning Commission is fiscally dependent on the City. The Metropolitan Planning Commission serves the citizenry of the City of Shreveport.

Shreveport Home Mortgage Authority

The Shreveport Home Mortgage Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to undertake various programs to assist in the financing of housing for persons of low to moderate income in the City of Shreveport. There are five trustees that are appointed by the City Council for terms of five years. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust it shall receive the residual assets of the trust. The City cannot access the organization's funds at will, although there is some ability to access them at the discretion of the Authority. The City is financially accountable since it appoints all of the governing body and there is a potential for Shreveport Home Mortgage Authority to provide specific financial benefits to the City. The Shreveport Home Mortgage Authority serves the citizenry of the City of Shreveport.

Shreveport Convention Center Hotel Authority

The Shreveport Convention Center Hotel Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to oversee the development and operation of the Shreveport Convention Center Hotel for the purpose of furthering economic development. There are five appointed trustees. The trustees are the Mayor, Chief Administrative Officer, City Council President, City Council Vice-President, and a citizen chosen at the discretion of the Mayor and approved by the City Council. The term of the Trustees shall be for as long as they hold the office enumerated, and the term of the citizen shall run concurrently with the mayoral term. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City cannot access the Authority's resources but is the beneficiary of the residual assets of the termination of the trust. The City may provide financial support in the form of interim financing or guarantor of the Authority's debt. The boards are not substantively the same as the City. The Authority serves the citizenry of the City of Shreveport. The trust was created in 2002 but has had no reportable transactions through the year ended December 31, 2010.

The Metropolitan Planning Commission does not issue separate financial statements. The government-wide financial statements are presented within the basic financial statements. The fund financial statements are included as supplementary information within the section entitled Discretely Presented Component Unit. Complete financial statements of the other individual component units may be obtained from their respective administrative offices.

Administrative Offices:

City Courts
1244 Texas Avenue
Shreveport, Louisiana 71101

Shreveport Home Mortgage Authority
1400 Youree Drive
Shreveport, Louisiana 71101

City Marshal
1244 Texas Avenue
Shreveport, Louisiana 71101

Downtown Development Authority
400 Edwards Street
Shreveport, Louisiana 71101

Related Organization

Shreveport Housing Authority

The Authority was created by State statute and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Authority is fiscally independent and no financial benefit or burden relationship exists with the City. Therefore, it is not included in the City's financial statements.

Jointly Governed Organization

Caddo-Shreveport Sales and Use Tax Commission

The Commission is an independent agency which collects sales taxes. It is legally separate from the City. The Commission is a jointly governed organization. The City does not retain an ongoing financial interest or responsibility in its operations. It is not included in the City's financial statements.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function of governmental activities and different business-type activities are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or program. Program revenues include 1) fees, fines, and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual

governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For property taxes, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For revenues other than property taxes, the City considers them to be available if they are collected within 90 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, and interest associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items except landfill fees are considered to be measurable and available only when cash is received by the government.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Community Development Fund is responsible for programs to increase housing opportunities, assist in the creation of employment, develop business expansion and regulates code enforcement.

The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The City reports the following major proprietary funds:

The Water and Sewerage Fund accounts for the activities involved in operating the sewerage treatment plant, sewerage pumping stations and collection systems, and the water distribution system.

The Municipal and Regional Airports Fund account for the activities involved in operating the City's two airports.

The Convention Center Hotel Fund accounts for the activities involved in the operations of the hotel.

Additionally, the City reports the following fund types:

Internal Service Funds account for health care, risk management, and information technology services provided to other departments on a cost reimbursement basis.

The Fiduciary Funds account for the activities of the Firemen's Pension and Relief Fund, the Policemen's Pension and Relief Fund and the Employee's Retirement System, which accumulate resources for pension benefit payments to qualified employees.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewerage function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. The City does not use an indirect cost allocation system. However, the General Fund charges certain funds an administrative overhead charge based on a cost allocation plan. This is eliminated like a reimbursement and reduces the revenue and expense in the General Fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities, and Net Assets or Equity

1. Deposits and Investments

The City maintains a pooled cash and investment account that is available for use by all funds, except those restricted by state statutes or other legal requirements. Each fund's positive equity in the pooled cash and investment account is presented as cash and cash equivalents and investments on the balance sheet or statement of net assets. Negative equity balances have been reclassified and are reflected as due to/from other funds. Interest income and expense are allocated to the various funds based upon their average daily equity balances.

Investments are reported at fair value based on quoted market prices. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Interest is accrued as earned. For purposes of the Statement of Cash Flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

The City has investment policies for the primary government and its fiduciary funds. The fiduciary funds are the Employees' Retirement System, the Policemen's Pension and Relief Fund, and the Firemen's Pension and Relief Fund.

The primary government's investments are made in accordance with Louisiana Revised Statutes and are further defined in the City's investment policy which has been approved by the Mayor and Chief Administrative Officer and implements Section 26-55 of the City Code.

The State authorized investments are as follows:

1. U.S. Treasury obligations
2. U.S. government agencies
3. U.S. government instrumentalities
4. Collateralized repurchase agreements
5. Collateralized certificates of deposit with Louisiana domiciled institutions
6. Collateralized interest bearing bank accounts
7. Mutual or trust funds which are registered with the Securities and Exchange Commission which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
8. Guaranteed investment contracts issued by a bank, financial institution, insurance company or other entity having one of the two highest short-term rating categories of either Standard and Poor's Corporation or Moody's Investors Service
9. Investment grade (A-1/P-1) commercial paper of domestic U.S. corporations
10. Louisiana Asset Management Pool (LAMP)
11. Any other investments allowed by state statute for local governments

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. While LAMP is not required to be a registered investment company under the Investment Company Act of 1940, its investment policies are similar to those established by Rule 2a7, which governs registered money market funds. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participants' shares, investments are valued at amortized cost. The fair value of the participants' position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

In addition to the above types of securities, the Employees' Retirement System is authorized by a separate investment policy in accordance with Article II, Chapter 66 of the City Code or Ordinances to invest in the following:

1. Domestic securities registered with the Securities and Exchange Commission and traded on a recognized U.S. stock exchange or over-the-counter market. Equity securities include common stocks, real estate securities and securities convertible into common stock of U.S.-based companies. Individual convertible securities should be rated "B" or higher at the time of purchase.
2. International securities registered (or filed) with the Securities and Exchange Commission and traded on a recognized national exchange or over-the-counter market. Non-U.S. dollar denominated equity securities traded on recognized exchanges or over-the-counter markets outside the U.S. may also be purchased.
3. Fixed income securities in the form of bonds, notes, securitized mortgages, collateralized mortgage obligations, asset-backed securities, taxable municipal bonds and preferred stock. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA" at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA". The maximum effective maturity of any single issue should not exceed 30 years.

4. Cash reserves shall be held in the custodians' money market funds, short-term maturity treasury securities or high quality money market instruments.

The Policemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 50% equity and 50% fixed.

The Firemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 60% equity and 40% fixed.

2. Receivables and Payables

All outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Within the City's Water and Sewerage Fund, an estimated amount has been recorded for services rendered but not yet billed as of the close of the year. The receivable was computed by taking the cycle billings the City sent to its customers in January and prorating the amount of days applicable to the current year. All trade and property tax receivables are shown net of an allowance for uncollectibles.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first in, first out (FIFO) method. Inventory in the General Fund consists of materials and supplies held for consumption. Reported inventories in the General Fund are equally offset by a reservation of fund balance which indicates that although inventories are a component of assets, they do not constitute "available spendable resources". Inventories in the Enterprise and Internal Service Funds consist of pipes, meters, fittings and valves, repair materials, spare parts and items held for sale at the Municipal Golf Courses. Inventories are accounted for using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Restricted Assets in Enterprise Funds

Certain proceeds of the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net assets because their use is limited by applicable bond covenants. The bond construction funds are used to report those proceeds of revenue bond issuances that are restricted for use in construction. The bond and interest sinking funds are used to segregate resources accumulated for debt service payments over the next twelve months. The debt service reserve funds are used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

The total interest expense incurred by the Water and Sewerage Fund was \$11,179,009. Of this amount \$4,590,673 was included as the cost of capital assets in construction in progress.

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	10-50
Improvements other than buildings	10-50
Infrastructure	20-75
Distribution and collection systems	10-50
Equipment	3-20

6. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Vacation earned is based on the number of years of services as follows:

<u>Total Employment</u>	<u>Days Earned Per Year</u>
Less than five years	10
Five to ten years	12
Ten to fifteen years	15
Fifteen to twenty years	18
Twenty or more years	21

For classified employees, a maximum of 240 hours of accrued vacation leave can be vested and carried forward to succeeding calendar years. For non-classified employees, the maximum is 320 hours. All accrued sick leave credited to an employee can be carried forward to succeeding calendar years without limitation. Accumulated sick leave is forfeited at the time an employee terminates employment. However, accumulated sick leave is counted as creditable service at retirement if the employee has accumulated at least 175 hours.

7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums, discounts, issuance costs, and gains (losses) on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount or deferred amount on refunding. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, when incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for accounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

The following list describes the reservations and designations encountered in the governmental fund financial statements:

Reserved for Debt Service

Certain assets have been reserved in the Debt Service Fund for future payment of debt service.

Reserved for Encumbrances

Encumbrances outstanding at year-end represent the estimated amount the City intends to honor as a commitment regardless of the lapse in the appropriation.

Reserved for Assets Held for Resale

This amount represents assets acquired for resale purposes only and are not to be used in the City's operations.

Reserved for Inventories

This amount represents the portion of fund balance that is not available as spendable resources even though the inventories are a component of net current assets.

Reserved for Endowments

This is an account to segregate monies donated for a City zoo. The City functions in a trustee capacity; however, due to the immaterial amount involved, it is carried in the General Fund.

Designated for Landfill Closure

The unreserved portion of fund balance designated for landfill closure is to provide for amounts to be required when the landfill closes.

9. Net Assets

The government-wide statement of net assets reports \$55,967,213 of restricted net assets, of which \$46,435,001 is restricted by enabling legislation.

E. Implementation of New Accounting Standard

The City implemented the following financial accounting and reporting standards issued by the Governmental Accounting Standards Board (GASB):

- Statement No. 53, Accounting and Financial Reporting for Derivative Instruments

This Statement addresses the recognition, measurement, and disclosure of information regarding derivative instruments entered into by state and local governments. Derivative instruments are often complex financial arrangements used by governments to manage specific risks or to make investments. In September 2005, the City entered into an interest rate swap agreement (derivative instrument) with a financial institution. The financial impact of the implementation on the City during the year is further discussed in Note IV.H.

on page 98. The adoption of GASB 53 resulted in the restatement of the Water and Sewerage fund net assets in the amount of (\$5,364,851) which was the negative fair value of the swap at December 31, 2009.

II. Stewardship, Compliance, and Accountability

A. Budgetary Information

Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class with the exception of the Community Development Department where control is exercised at the division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division. Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police which is included but not budgeted in the General Fund.

All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

Revisions were made to the following governmental funds original budgets (expenditures including transfers out) as follows:

	Original Budget Including <u>Carry Forwards</u>	<u>Revisions</u>	Final Revised <u>Budget</u>
General Fund	\$194,526,191	\$ 9,331,381	\$203,857,572
Community Development	18,903,639	4,287,600	23,191,239

Adjustments necessary to convert the revenues and expenditures of the General Fund at the end of the year on the budgetary basis to the GAAP basis are as follows:

	<u>General Fund</u>
<u>Revenues</u>	
Actual on the budgetary basis	\$ 190,763,722
Adjustment for state supplemental pay	<u>6,796,509</u>
GAAP basis	\$ <u>197,560,231</u>

Expenditures (Including transfers out)

Actual on the budgetary basis	\$ 204,842,140
Adjustment for state supplemental pay	<u>6,796,509</u>
GAAP basis	<u>\$ 211,638,649</u>

B. Excess of Expenditures over Appropriations

During 2010, based on the legally adopted level of control for budgetary purposes, the following funds had excess expenditures over appropriations:

General Fund

Personnel	
Materials and supplies	\$ 301
Other unclassified	
Salaries, wages and employee benefits	16,785
Payments to component units	22,280
Claims	9,050,793
Public works	
Contractual services	957,036
Culture and recreation	
Salaries, wages and employee benefits	116,796

Community Development

Administration	
Contractual services	10,290
Workforce development administration	
Contractual services	100,885

C. Deficit Net Assets

The Golf Fund, a nonmajor enterprise fund, had a deficit net asset balance of \$79,438. The Deficit was due to the accrual of Other Postemployment Benefits (OPEB) as described in Note IV.A.

III. Detailed Notes on All Funds

A. Deposits and Investments

1. Investments – Primary Government excluding Fiduciary Funds

<u>Investment Type</u>	<u>Fair Value</u>
U.S. Treasuries	\$ 18,141,630
U.S. Instrumentalities	36,722,799
Investment Agreements	198,149
Corporate Bonds	907,460
Money Market	11,490,009
LAMP	7,633,324
Capital One Investment Account	<u>59,688,026</u>
 Total	 <u>\$ 134,781,397</u>

The fair value of \$55,970,038 for U.S. Treasuries, Instrumentalities, Investment Agreements and Corporate Bonds is classified on the Statement of Net Assets as “Investments”. The money market amounts of \$11,490,009, LAMP \$7,633,324, and Capital One Investment Account \$59,688,026 are classified as “Cash and cash equivalents”.

Investment Maturities (in years)

<u>Investment Type</u>	<u>Fair Value</u>	<u>Less Than 1</u>	<u>1-3</u>
U.S. Treasuries	\$ 18,141,630	\$ 15,073,817	\$ 3,067,813
U.S. Instrumentalities	36,722,799	9,619,251	27,103,548
Investment Agreements	198,149	198,149	-
Corporate Bonds	907,460	-	907,460
Money Market	11,490,009	11,490,009	-
 LAMP	 7,633,324	 7,633,324	 -
Capital One Investment Account	<u>59,688,026</u>	<u>59,688,026</u>	<u>-</u>
Total	<u>\$ 134,781,397</u>	<u>\$ 103,702,576</u>	<u>\$ 31,078,821</u>

Interest rate risk. The City limits its exposure to declines in fair value by limiting investment maturities to 3 years from the date of settlement unless matched to a specific cash flow requirement. The Investment Agreements are matched to Water and Sewer construction projects. The City is exposed to interest rate risk on its pay fixed, receive variable rate swap. The City pays 3.56% and receives 70% of USD-LIBOR-BBA. A decrease in the variable rate increases the City’s interest expense. The swap had a negative fair value of \$8,297,954 at December 31, 2010 and is classified under noncurrent liabilities within the Water and Sewerage Fund as derivative instrument liability. The increase in the negative fair value for 2010 was \$2,933,103 and is classified as investment loss. The swap has a notional amount of \$75,000,000 and matures on October 1, 2026.

Credit risk. The standard of prudence to be used for managing the City’s assets is the “prudent investor” rule which states, “Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived.” The City’s investment policy limits investments to those discussed previously. The investments in U.S. treasuries and instrumentalities were rated AAA, the Investment Agreements and Money Market investments were unrated and the LAMP investment was rated AAAM.

Concentration of credit risk. The City has no investments in one issuer greater than 5 percent except those backed by the full faith and credit of the U.S. Government.

Custodial credit risk – deposits. In the case of deposits; this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's policy is that banks holding deposits are required to pledge securities to fully collateralize these transactions. The pledged securities are held by another bank or through book entry in a custodial account in the Federal Reserve System. The City must authorize in writing the release or substitution of the pledged securities.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City's policy is that all investments purchased by the City, except certificates of deposit, local government investment pools, and money market funds, will be delivered by book entry and will be held in third-party safekeeping by a City-approved custodian bank.

2. Investments – Fiduciary Funds

<u>Investment Type</u>	<u>Fair Value</u>
U.S. Treasuries	\$ 10,119,648
U.S. Agencies	3,024,800
U.S. Instrumentalities	13,830,031
Asset-backed Securities	1,415,115
Investment Pool	1,724,748
Corporate Bonds	26,578,320
Collateralized Mortgage Obligations	4,092,180
Mutual Funds	3,014,709
Domestic Equities	126,794,232
International Equities	1,401,398
Municipal Bonds	8,855,545
Money Market	<u>8,214,366</u>
Total	<u>\$209,065,092</u>

The fair value of \$200,850,726 is classified on the Statement of Fiduciary Net Assets as "Investments". The money market amounts of \$8,214,366 are classified as "Cash and Cash Equivalents".

Investment Maturities (in years)

<u>Investment Type</u>	<u>Fair Value</u>	<u>Less Than 1</u>	<u>1-5</u>	<u>5-10</u>	<u>>10</u>
U.S. Treasuries	\$ 10,119,648	\$ 668,636	\$ 3,698,529	\$ 4,145,764	\$ 1,606,719
U.S. Agencies	3,024,800	-	-	-	3,024,800
U.S. Instrumentalities	13,830,031	-	2,804,305	4,973,090	6,052,636
Asset-backed Securities	1,415,115	-	-	142,115	1,273,000
Corporate Bonds	26,578,320	-	8,091,464	11,857,045	6,629,811
Municipal Bonds	8,855,545	-	2,817,676	3,904,440	2,133,429
Collateralized Mortgage Obligations	4,092,180	-	-	1,275,964	2,816,216
Money Market	<u>8,214,366</u>	<u>8,214,366</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$76,130,005</u>	<u>\$8,883,002</u>	<u>\$17,411,974</u>	<u>\$26,298,418</u>	<u>\$23,536,611</u>

<u>S&P/Moody's Rating</u>	<u>Fair Value</u>
Government	\$ 10,119,648
Agency	3,024,800
AAA	23,620,190
AA	8,440,661
A	8,277,459
BBB	6,918,170
BB	5,125,963
B	2,388,748
Unrated (Money Market)	<u>8,214,366</u>
 Total	 <u>\$76,130,005</u>

Interest rate risk. The Fiduciary Plans do not have a policy to limit investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The funding obligations of the plan are long-term in nature; consequently, the investment of the Plan's assets shall have a long-term focus, but shall not exceed 30 years.

Credit risk. Fixed income securities shall be rated "BBB" or higher at the time of purchases except for asset-backed securities, mortgage-backed securities and collateralized mortgage obligations which shall be rated "AAA". Convertible securities shall be rated "B" or higher at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA".

Concentration of credit risk. Holdings of any single issue shall not exceed more than 5% of the market value of the issuer.

Currency risk. The international equities are held through "American Depository Receipts" which are traded in U.S. dollars on the American Stock Exchanges. There were no investments in international fixed-income securities.

3. Discretely Presented Component Units

Deposits

Shreveport Home Mortgage Authority – The Authority has no deposits since all funds are maintained at trust departments at financial institutions.

City Courts – The City Court does not have a policy for custodial credit risk. As of December 31, 2010, \$4,479,797 of the City Courts' bank balance of \$5,412,286 was exposed to custodial credit risk due to being uninsured and collateral held by the pledging bank's trust department not in the City Courts' name.

City Marshal – The City Marshall does not have a policy for custodial credit risk. As of December 31, 2010, \$1,413,833 of the City Marshal's bank balance of \$1,979,596 was exposed to custodial credit risks due to being uninsured and collateral held by the pledging banks' trust department not in the City Marshal's name.

Downtown Development Authority – The Authority does not have a policy for custodial credit risk. As of December 31, 2010, \$333,016 of the Authority's bank balance of \$583,016 was uninsured but collateralized with pledged securities held by the custodial bank's trust department in the Authority's name.

Louisiana Revised Statue 39:1229 imposes statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the component unit that the fiscal agent has failed to pay deposited funds upon demand.

Investments

Shreveport Home Mortgage Authority – The \$5,352,825 consists of guaranteed mortgage-backed securities.

City Courts – The \$100,000 consists of certificates of deposit with initial maturities greater than 90 days.

B. Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier Parish and Caddo Parish Tax Assessors and approved by the State of Louisiana Tax Commission.

Assessment date	January 1, 2010
Levy date	Not later than June 1, 2010
Tax bills mailed	On or about November 15, 2010
Total taxes are due	December 31, 2010
Penalties and interest are added	January 1, 2011
Lien date	January 1, 2011
Tax sale - 2010 delinquent property	July 1, 2011

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy. The City's property tax collection records show that 93.3% of the property taxes due were collected within 60 days after the due date. Assessed values are established by the Bossier Parish and Caddo Parish Tax Assessors each year on a uniform basis at the following ratios to fair market value.

10% Land	15% Machinery
10% Residential Improvements	15% Commercial Improvements
15% Industrial Improvements	25% Public Service properties, excluding land

A re-evaluation of all property is required to be completed no less than every 4 years. A re-evaluation was completed for the tax roll of January 1, 2008.

C. Receivables

Receivables (excluding due from other funds and component units) as of year end for the City's individual major funds and nonmajor, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below.

	General	Community Development	Debt Service	Water and Sewerage	Municipal and Regional Airports	Convention Center Hotel	Nonmajor and Other Funds	Total
Receivables:								
Interest	\$ -	\$ -	\$ -	\$ 3,360	\$ 220	\$ -	\$ 673,816	\$ 677,396
Taxes	8,517,414	-	10,013,624	-	-	-	-	18,531,038
Accounts	4,649,002	111,268	-	7,323,522	2,047,582	361,389	3,176,839	17,669,602
Intergovernmental	12,689,828	4,714,518	47,224	-	834,919	-	4,771,123	23,057,612
Notes receivable	-	17,120,763	-	-	-	-	213,019	17,333,782
Gross receivables	25,856,244	21,946,549	10,060,848	7,326,882	2,882,721	361,389	8,834,797	77,269,430
Less: Allowance for uncollectibles	2,952,787	5,819,759	910,745	482,685	888,634	-	181,586	11,236,196
Net total receivables	\$ 22,903,457	\$ 16,126,790	\$ 9,150,103	\$ 6,844,197	\$ 1,994,087	\$ 361,389	\$ 8,653,211	\$ 66,033,234

The total of notes receivable is not expected to be collected within one year. Approximately \$514,019 will be collected in the next year and the balance in future years in accordance with the payment schedules.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

Delinquent property taxes receivable (General Fund)	\$ 1,659,430
Delinquent property taxes receivable (Debt Service Fund)	2,451,122
Other deferrals including program notes receivable	<u>9,031,133</u>
 Total deferred revenue for governmental funds	 <u>\$13,141,685</u>

D. Federal and State Financial Assistance

Federal and State governmental units represent an important source of supplementary funding to finance housing, employment and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, Capital Projects and Enterprise Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the Single Audit Act as mandated by OMB Circular A-133.

The following amounts under various grants and entitlements are recorded as revenues, passenger facility charges, subsidies or contributions in the accompanying financial statements:

General Fund	\$ 9,601,561
Debt Service Fund	2,231,711
Special Revenue Funds:	
Community Development	7,993,530
Police Grants	3,020,773
Environmental Grants	226,930
Capital Projects Funds	999,112
Enterprise Funds:	
Municipal and Regional Airports	5,835,349
Shreveport Area Transit System	8,598,367
Water and Sewer	<u>1,336</u>
 Totals	 <u>\$38,508,669</u>

Supplementary salary payments are made by the State to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the State. The State paid supplemental salaries to the following groups of employees: Fire Department \$3,349,151 Police Department \$3,180,764 and City Marshal (a component unit) \$266,594. These amounts were paid directly to the employees. There were no payments made for fringe benefits. The amounts for fire and police employees have been recorded in the General Fund financial statements as revenue and expenditures.

E. Capital Assets

Capital asset activity for the year ended December 31, 2010 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 110,596,543	\$ 874,190	\$ (10,000)	\$ 111,460,733
Construction in progress	10,678,056	6,645,730	(7,139,542)	10,184,244
Total capital assets not being depreciated	<u>121,274,599</u>	<u>7,519,920</u>	<u>(7,149,542)</u>	<u>121,644,977</u>
Capital assets, being depreciated:				
Buildings	260,788,741	1,749,816	(488,561)	262,049,996
Improvements other than buildings	70,281,046	1,714,157	(17,900)	71,977,303
Equipment	77,410,379	5,699,936	(2,635,418)	80,474,897
Infrastructure	511,000,536	2,225,724	-	513,226,260
Total capital assets being depreciated	<u>919,480,702</u>	<u>11,389,633</u>	<u>(3,141,879)</u>	<u>927,728,456</u>
Less accumulated depreciation for:				
Buildings	(58,996,107)	(5,239,055)	334,939	(63,900,223)
Improvements other than buildings	(29,146,354)	(2,055,932)	3,519	(31,198,767)
Equipment	(48,846,179)	(6,134,568)	2,813,421	(52,167,326)
Infrastructure	(187,530,002)	(12,565,424)	-	(200,095,426)
Total accumulated depreciation	<u>(324,518,642)</u>	<u>(25,994,979)</u>	<u>3,151,879</u>	<u>(347,361,742)</u>
Total capital assets, being depreciated, net	<u>594,962,060</u>	<u>(14,605,346)</u>	<u>10,000</u>	<u>580,366,714</u>
Governmental activities capital assets, net	<u>\$ 716,236,659</u>	<u>\$ (7,085,426)</u>	<u>\$ (7,139,542)</u>	<u>\$ 702,011,691</u>

Internal service funds predominately serve the governmental funds. Accordingly, their capital assets are included as part of the above totals for governmental activities.

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-type activities:				
Municipal and Regional Airports				
Capital assets, not being depreciated:				
Land	\$ 31,193,781	\$ 2,306,431	\$ -	\$ 33,500,212
Construction in progress	<u>8,725,387</u>	<u>4,563,338</u>	<u>(12,918,322)</u>	<u>370,403</u>
Total capital assets, not being depreciated	<u>39,919,168</u>	<u>6,869,769</u>	<u>(12,918,322)</u>	<u>33,870,615</u>
Capital assets, being depreciated:				
Buildings	70,701,925	670,659	-	71,372,584
Improvements other than buildings	78,139,830	10,209,630	-	88,349,460
Equipment	<u>6,528,574</u>	<u>12,560</u>	<u>(5,002)</u>	<u>6,536,132</u>
Total capital assets being depreciated	<u>155,370,329</u>	<u>10,892,849</u>	<u>(5,002)</u>	<u>166,258,176</u>
Less accumulated depreciated for:				
Buildings	(29,088,386)	(1,626,564)	-	(30,714,950)
Improvements other than buildings	(45,755,384)	(2,534,628)	-	(48,290,012)
Equipment	<u>(4,810,518)</u>	<u>(224,501)</u>	<u>4,666</u>	<u>(5,030,353)</u>
Total accumulated depreciation	<u>(79,654,288)</u>	<u>(4,385,693)</u>	<u>4,666</u>	<u>(84,035,315)</u>
Total capital assets, being depreciated, net	<u>75,716,041</u>	<u>6,507,156</u>	<u>(336)</u>	<u>82,222,861</u>
Municipal and Regional Airports capital assets, net	<u>115,635,209</u>	<u>13,376,925</u>	<u>(12,918,658)</u>	<u>116,093,476</u>
Convention Center Hotel:				
Capital assets, being depreciated:				
Buildings	43,202,107	139,959	-	43,342,066
Improvements other than buildings	95,565	-	-	95,565
Equipment	<u>4,117,150</u>	<u>63,305</u>	<u>-</u>	<u>4,180,455</u>
Total capital assets being depreciated	<u>47,414,822</u>	<u>203,264</u>	<u>-</u>	<u>47,618,086</u>
Less accumulated depreciated for:				
Buildings	(2,838,012)	(1,146,212)	-	(3,984,224)
Improvements other than buildings	(27,831)	(11,319)	-	(39,150)
Equipment	<u>(1,505,066)</u>	<u>(612,377)</u>	<u>-</u>	<u>(2,117,443)</u>
Total accumulated depreciation	<u>(4,370,909)</u>	<u>(1,769,908)</u>	<u>-</u>	<u>(6,140,817)</u>
Total capital assets, being depreciated	<u>43,043,913</u>	<u>(1,566,644)</u>	<u>-</u>	<u>41,477,269</u>
Convention Center Hotel capital assets, net	<u>43,043,913</u>	<u>(1,566,644)</u>	<u>-</u>	<u>41,477,269</u>

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Water and Sewerage:				
Capital assets, not being depreciated:				
Land	1,032,277	-	-	1,032,277
Construction in progress	<u>84,794,583</u>	<u>26,678,884</u>	<u>(43,151,023)</u>	<u>68,322,444</u>
Total capital assets, not being depreciated	<u>85,826,860</u>	<u>26,678,884</u>	<u>(43,151,023)</u>	<u>69,354,721</u>
Capital assets, being depreciated:				
Equipment	17,474,207	56,548	(43,009)	17,487,746
Distribution and collection systems	<u>531,952,288</u>	<u>44,768,800</u>	-	<u>576,721,088</u>
Total capital assets, being depreciated	<u>549,426,495</u>	<u>44,825,348</u>	<u>(43,009)</u>	<u>594,208,834</u>
Less accumulated depreciated for:				
Equipment	(2,675,732)	(460,382)	41,342	(3,094,772)
Distribution and collection systems	<u>(192,437,265)</u>	<u>(11,098,439)</u>	-	<u>(203,535,704)</u>
Total accumulated depreciation	<u>(195,112,997)</u>	<u>(11,558,821)</u>	<u>41,342</u>	<u>(206,630,476)</u>
Total capital assets, being depreciated, net	<u>354,313,498</u>	<u>(33,266,527)</u>	<u>(1,667)</u>	<u>387,578,358</u>
Water and sewerage capital assets, net	<u>440,140,358</u>	<u>59,945,411</u>	<u>(43,152,690)</u>	<u>456,933,079</u>
Other business-type activity programs:				
Capital assets, not being depreciated:				
Land	1,940,408	-	-	1,940,408
Construction in progress	<u>54,730</u>	<u>7,412,133</u>	<u>(7,060,333)</u>	<u>406,530</u>
Total capital assets, not being depreciated	<u>1,995,138</u>	<u>7,412,133</u>	<u>(7,060,333)</u>	<u>2,346,938</u>
Capital assets, being depreciated:				
Buildings	9,287,164	32,975	-	9,320,139
Improvements other than buildings	868,530	-	-	868,530
Equipment	<u>16,668,144</u>	<u>2,225,890</u>	<u>(82,347)</u>	<u>18,811,687</u>
Total capital assets being depreciated	<u>26,823,838</u>	<u>2,258,865</u>	<u>(82,347)</u>	<u>29,000,356</u>
Less accumulated depreciated for:				
Buildings	(3,351,545)	(261,033)	-	(3,612,578)
Improvements other than buildings	(367,765)	(28,051)	-	(395,816)
Equipment	<u>(9,426,715)</u>	<u>(1,140,594)</u>	<u>80,139</u>	<u>(10,487,170)</u>
Total accumulated depreciation	<u>(13,146,025)</u>	<u>(1,429,678)</u>	<u>80,139</u>	<u>(14,495,564)</u>
Total capital assets, being depreciated, net	<u>13,677,813</u>	<u>829,187</u>	<u>(2,208)</u>	<u>14,504,792</u>
Other enterprise funds capital assets, net	<u>15,672,951</u>	<u>8,241,320</u>	<u>(7,062,541)</u>	<u>16,851,730</u>
Business-type activities capital assets, net	<u>\$614,492,431</u>	<u>\$79,997,012</u>	<u>\$(63,133,889)</u>	<u>\$631,355,554</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$ 170,314
Public safety	2,949,174
Public works, including depreciation of general infrastructure assets	14,688,686
Community development	506,686
Culture and recreation	7,461,507
Capital assets held by the City's internal service funds are charged to the various functions based on their usage of the assets	<u>218,612</u>
Total depreciation expense-governmental activities	\$ <u>25,994,979</u>

Business-type activities:

Municipal and Regional Airports	\$ 4,385,693
Water and Sewerage	11,558,821
Convention Center Hotel	1,769,908
Shreveport Area Transit System	1,371,131
Golf	<u>58,547</u>

Total depreciation expense-business-type activities \$ 19,144,100

Construction commitments

The government has active major construction projects as of December 31, 2010. The projects include public works projects, Airport additions, and improvements to Water and Sewerage facilities. At year end, the government's commitments with contractors are as follows:

<u>Project</u>	<u>Remaining Commitment</u>	<u>Financing Sources</u>
AMISS Water Treatment Plant, Plants I & II Filter Improvements	\$ 897,046	Water and Sewer Revenue Bonds
Backflow Preventor for Water Distribution System	597,653	Water and Sewer Revenue Bonds
AMISS Water Treatment Plant Improvements	1,597,229	Water and Sewer Revenue Bonds
Water System Infrastructure Improvements Program	2,925,612	2009A&B Water and Sewer Revenue Bonds
Security Upgrade at Regional Airport	674,125	Federal FAA Grants and State Grants
Upgrade Master Plan at Regional Airport	609,710	Federal FAA Grants and State Grants
FAR Part 150 Noise Mitigation Project	777,113	Federal FAA Grants and State Grants
Perimeter Security Fencing at Regional Airport	2,720,455	Federal FAA Grants and State Grants
2009 SPORTRAN ARRA Project	984,750	AARA Federal Grant
2009 Concrete Street Improvements	1,445,279	General Obligation Bonds
Lakeside Area Street Paving	<u>667,638</u>	General Obligation Bonds
Total	\$<u>13,896,610</u>	

Discretely presented component unit

Activity for the Metropolitan Planning Commission (MPC) for the year ended December 31, 2010 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ <u>704,514</u>	\$ _____	\$ _____	\$ <u>704,514</u>
Capital assets, being depreciated:				
Improvements other than buildings	999,234	-	-	999,234
Equipment	<u>208,496</u>	_____	_____	<u>208,496</u>
Totals, capital assets being depreciated	<u>1,207,730</u>	_____	_____	<u>1,207,730</u>
Less accumulated depreciation for:				
Improvements other than buildings	(881,367)	(5,150)	-	(886,517)
Equipment	<u>(174,843)</u>	<u>(7,941)</u>	_____	<u>(182,784)</u>
Total accumulated depreciation	<u>(1,056,210)</u>	<u>(13,091)</u>	_____	<u>(1,069,301)</u>
Total capital assets, being depreciated, net	<u>151,520</u>	<u>(13,091)</u>	_____	<u>138,429</u>
MPC capital assets, net	<u>\$ 856,034</u>	<u>\$ (13,091)</u>	<u>\$ _____</u>	<u>\$ 842,943</u>

All depreciation was charged to planning and zoning.

Activity for the Downtown Development Authority for the year ended December 31, 2010 was of follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ <u>74,000</u>	\$ _____	\$ _____	\$ <u>74,000</u>
Total capital assets, not being depreciated	<u>74,000</u>	_____	_____	<u>74,000</u>
Capital assets, being depreciated:				
Leasehold improvements	52,369	-	-	52,369
Buildings	798,261	-	-	798,261
Equipment	<u>281,096</u>	<u>99,714</u>	_____	<u>380,810</u>
Totals, capital assets being depreciated	<u>1,131,726</u>	<u>99,714</u>	_____	<u>1,231,440</u>
Less accumulated depreciation for:				
Leasehold improvements	(19,349)	(1,746)	-	(21,095)
Buildings	(154,702)	(26,486)	-	(181,188)
Equipment	<u>(221,237)</u>	<u>(28,044)</u>	_____	<u>(249,281)</u>
Total accumulated depreciation	<u>(395,288)</u>	<u>(56,276)</u>	_____	<u>(451,564)</u>
Total capital assets, being depreciated, net	<u>736,438</u>	<u>43,438</u>	_____	<u>779,876</u>
Downtown Development Authority capital assets, net	<u>\$ 810,438</u>	<u>\$ 43,438</u>	<u>\$ _____</u>	<u>\$ 853,876</u>

Depreciation expense was charged to functions/programs as follows:

Downtown development	\$33,459
Streetscape program	10,623
Parking program	<u>12,194</u>
Total	<u>\$56,276</u>

F. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2010 is as follows:

Due to/from other funds:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
Nonmajor governmental funds	Nonmajor governmental funds	\$ 2,506,389
	General Fund	1,505,916
Nonmajor enterprise fund	General Fund	1,105,516
Internal service funds	General Fund	11,199,096
	Water and Sewerage Fund	2,046,755
Debt service fund	Fiduciary Funds	7,470,432
	Community Development	1,134,002
	Nonmajor governmental funds	105,429
	Internal Service Fund	<u>1,549,503</u>
Total		<u>\$ 28,623,038</u>

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers:

	<u>Transfer out:</u>				<u>Total</u>
	<u>General Fund</u>	<u>Nonmajor Governmental Fund</u>	<u>Water and Sewer</u>	<u>Nonmajor Enterprise Funds</u>	
<u>Transfer in:</u>					
General Fund	\$ -	\$ 11,500,000	\$ 1,350,000	\$ -	\$ 12,850,000
Community Development	650,000	616,925	-	-	1,266,925
Debt Service	9,634,427	983,077	-	-	10,617,504
Nonmajor governmental	1,616,456	1,748,928	-	1,044	3,366,428
Municipal and Regional Airports	5,000	-	-	-	5,000
Nonmajor enterprise	4,909,925	-	-	-	4,909,925
Total transfers	<u>\$ 16,815,808</u>	<u>\$ 14,848,930</u>	<u>\$ 1,350,000</u>	<u>\$ 1,044</u>	<u>\$ 33,015,782</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

G. Capital Leases

In October 2010, the City entered into a lease agreement for \$2,337,440 to finance the acquisition of various vehicles and equipment with no down payment. The City previously entered into lease agreements in 2001, 2002, 2004, 2005, 2006, 2007 and 2008. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. The payment schedule below includes all of the current leases in effect at year end.

The assets acquired through the capital leases follow:

	<u>Governmental Activities</u>	<u>Business-type Activities</u>
Equipment	\$ 33,354,294	\$ 1,885,311
Less: accumulated depreciation	<u>(13,552,945)</u>	<u>(528,903)</u>
Total	<u>\$19,801,349</u>	<u>\$ 1,356,408</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2010 were as follows:

<u>Ending December 31,</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>
2011	\$4,335,101	\$249,414
2012	3,675,979	249,414
2013	2,535,691	249,414
2014	689,923	-
2015	<u>689,923</u>	<u>-</u>
Total minimum lease payments	11,926,616	748,242
Less: amount representing interest	<u>(725,310)</u>	<u>(52,408)</u>
Present value of minimum lease payments	<u>\$11,201,306</u>	<u>\$695,834</u>

H. Long-term Liabilities

Long-term liability activity for the year ended December 31, 2010 was as follows:
(in thousands of dollars)

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental activities:					
General obligation bonds	\$ 183,110	\$ -	\$ (40,300)	\$142,810	\$15,995
Less deferred amounts					
on refunding	(5,419)	-	670	(4,749)	(655)
Plus deferred premium	<u>6,139</u>	-	<u>(719)</u>	<u>5,420</u>	<u>713</u>
Total bonds payable	<u>183,830</u>	-	<u>(40,349)</u>	<u>143,481</u>	<u>16,053</u>
Certificate of indebtedness	22,760	14,995	(19,030)	18,725	4,745
Less unamortized discount	(38)	-	3	(35)	(3)
Less deferred amounts					
on refunding	-	(370)	39	(331)	(39)
Plus deferred premium	-	<u>379</u>	<u>(40)</u>	<u>339</u>	<u>40</u>
Total certificates of indebtedness	<u>22,722</u>	<u>15,004</u>	<u>(19,028)</u>	<u>18,698</u>	<u>4,743</u>
Capital lease	<u>12,692</u>	<u>2,337</u>	<u>(3,828)</u>	<u>11,201</u>	<u>3,976</u>
Notes	33,865	-	(1,815)	32,050	1,895
Less deferred amounts					
on refunding	(2,082)	-	99	(1,983)	(100)
Plus deferred premium	<u>69</u>	-	<u>(4)</u>	<u>65</u>	<u>3</u>
Total notes	<u>31,852</u>	-	<u>(1,720)</u>	<u>30,132</u>	<u>1,798</u>
Net pension obligation	12,539	6,074	-	18,613	-
Net OPEB obligation	67,827	23,115	-	90,942	-
Landfill postclosure care	2,089	238	-	2,327	-
Claims and judgments	21,479	38,646	(33,188)	26,937	26,937
Compensated absences	<u>2,348</u>	<u>235</u>	<u>(282)</u>	<u>2,301</u>	<u>273</u>
Governmental activities (Excluding: Community Development notes)	357,378	85,649	(98,395)	344,632	53,780
Community Development notes	<u>5,895</u>	-	<u>(690)</u>	<u>5,205</u>	<u>695</u>
Total long-term liabilities	<u>\$363,273</u>	<u>\$85,649</u>	<u>\$(99,085)</u>	<u>\$349,837</u>	<u>\$54,475</u>

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Business-type activities:					
Municipal and Regional Airports:					
Revenue bonds and notes	\$ 38,440	\$ -	\$ -	\$ 38,440	\$ 1,160
Less deferred amounts on refunding	<u>(1,264)</u>	<u>-</u>	<u>83</u>	<u>(1,181)</u>	<u>-</u>
Total	37,176	-	83	37,259	1,160
Net OPEB obligation	1,614	584	-	2,199	-
Compensated absences	<u>197</u>	<u>31</u>	<u>(22)</u>	<u>206</u>	<u>24</u>
Total	<u>38,987</u>	<u>615</u>	<u>61</u>	<u>39,664</u>	<u>1,184</u>
Water and Sewerage:					
Revenue bonds and notes	204,507	19,156	(16,432)	207,231	17,162
Unamortized discount	(660)	-	442	(218)	(218)
Less deferred amounts on refunding	(2,903)	-	589	(2,314)	(580)
Plus deferred premium	<u>1,697</u>	<u>-</u>	<u>(396)</u>	<u>1,301</u>	<u>338</u>
Total bonds payable	202,641	19,156	(15,797)	206,000	16,702
Capital lease	1,110	-	(414)	696	222
Net OPEB obligation	6,265	2,058	-	8,323	-
Compensated absences	615	13	-	628	77
Accrued liability	2,715	138	(300)	2,553	300
Derivative instrument liability	<u>5,365</u>	<u>2,933</u>	<u>-</u>	<u>8,298</u>	<u>-</u>
Total	<u>218,711</u>	<u>24,298</u>	<u>(16,511)</u>	<u>226,498</u>	<u>17,301</u>
Convention Center Hotel:					
Notes	43,002	-	(397)	42,605	325
Less deferred amounts on refunding	<u>(3,459)</u>	<u>-</u>	<u>137</u>	<u>(3,323)</u>	<u>-</u>
Total	<u>39,543</u>	<u>-</u>	<u>(260)</u>	<u>39,282</u>	<u>325</u>
Other business-type activities:					
Capital lease	43	-	(43)	-	-
Net OPEB obligation	558	164	-	722	-
Compensated absences	<u>336</u>	<u>289</u>	<u>(277)</u>	<u>348</u>	<u>305</u>
Total	<u>937</u>	<u>453</u>	<u>(320)</u>	<u>1,070</u>	<u>305</u>
Business-type activity long-term liabilities	\$ <u>298,178</u>	\$ <u>25,366</u>	\$ <u>(17,030)</u>	\$ <u>306,514</u>	\$ <u>19,115</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Employees Health Care Fund and the Retained Risk Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 90% of these costs. At year end \$120,727 of internal service funds compensated absences are included in the above amounts. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. Net pension obligation, Net OPEB obligation and landfill post-closure care will also be liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various bond indentures. The City is in substantial compliance with all significant limitations and restrictions.

State law allows a maximum of 10% of the assessed valuation for general obligation bonded debt for any one purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. A total of approximately \$336,334,190 of additional general obligation bonded debt is available for issuance on a total assessed valuation of \$1,368,983,400 pursuant to the 35% limitation. Included in the total assessed valuation of property within the City is \$14,011,630 of assessed valuation which has been adjudicated to

Caddo and Bossier Parish. The table below shows the computation of the City's legal debt margin calculated at 10% of assessed valuation as of December 31, 2010.

	<u>Debt limit - 10% of assessed value for any one purpose</u>	<u>Deduct - Amount of debt applicable to debt limit</u>	<u>Legal Debt margin</u>
Street Improvements	\$136,898,340	\$43,937,350	\$ 92,960,990
Police and Fire	136,898,340	11,411,584	125,486,756
Water and Sewer Improvements	136,898,340	-	136,898,340
Parks and Recreation	136,898,340	10,976,924	125,921,416
Public Buildings	136,898,340	51,880,000	85,018,340
Drainage	136,898,340	21,587,262	115,311,078
Sanitation and Incinerator	136,898,340	-	136,898,340
Industrial Bond	136,898,340	-	136,898,340
Airports	136,898,340	-	136,898,340
Sportran	136,898,340	414,296	136,484,044
Riverfront Park	136,898,340	2,602,585	134,295,755

The annual requirements to amortize all debt outstanding as of December 31, 2010, including interest requirements are as follows:

	Maturities				
	(thousands of dollars)				
	Total	2011	2012	2013	2014
PRINCIPAL REQUIREMENTS:					
GENERAL OBLIGATION DEBT:					
General Obligation Bonds Applicable to:					
All Purposes other than Water and Sewerage:					
1999 Refunding Issue - 4.00-5.00%	\$ 3,710	\$ 1,175	\$ 1,235	\$ 1,300	\$ -
2003A Refunding Issue - 2.375-5.00%	4,155	1,325	1,385	1,445	-
Less: Deferred Amount on Refunding	(151)	(50)	(50)	(51)	-
Plus Unamortized Premium	56	18	19	19	-
	<u>4,060</u>	<u>1,293</u>	<u>1,354</u>	<u>1,413</u>	<u>-</u>
2003B Refunding Issue - 2.00-5.25%	6,580	965	1,015	1,065	1,115
Less: Deferred Amount on Refunding	(367)	(70)	(70)	(70)	(70)
Plus: Unamortized Premium	239	46	46	46	46
	<u>6,452</u>	<u>941</u>	<u>991</u>	<u>1,041</u>	<u>1,091</u>
2003A Issue - 3.00-6.00%	27,505	1,605	1,680	1,755	1,830
Plus: Unamortized Premium	97	32	32	33	-
	<u>27,602</u>	<u>1,637</u>	<u>1,712</u>	<u>1,788</u>	<u>1,830</u>
2004A Refunding Issue - 3.00-4.50%	12,340	1,545	1,610	1,680	1,750
Less: Deferred Amount on Refunding	(591)	(92)	(92)	(92)	(92)
Plus: Unamortized Premium	110	17	17	17	17
	<u>11,859</u>	<u>1,470</u>	<u>1,535</u>	<u>1,605</u>	<u>1,675</u>
2005A Refunding Issue - 2.50 - 5.00%	51,880	4,660	4,905	5,165	5,430
Less: Deferred Amount on Refunding	(2,953)	(354)	(354)	(354)	(354)
Plus: Unamortized Premium	3,118	374	374	374	374
	<u>52,045</u>	<u>4,680</u>	<u>4,925</u>	<u>5,185</u>	<u>5,450</u>
2005B Refunding Issue - 2.8 - 5.25%	21,895	1,965	2,065	2,175	2,290
Less: Deferred Amount on Refunding	(539)	(66)	(66)	(66)	(66)
Plus: Unamortized Premium	1,462	179	179	179	179
	<u>22,818</u>	<u>2,078</u>	<u>2,178</u>	<u>2,288</u>	<u>2,403</u>
2008 Refunding Issue - 4.00%	14,745	2,755	1,465	1,545	1,620
Less: Deferred Amount on Refunding	(148)	(23)	(21)	(21)	(21)
Plus: Unamortized Premium	338	47	47	47	47
	<u>14,935</u>	<u>2,779</u>	<u>1,491</u>	<u>1,571</u>	<u>1,646</u>
Total General Obligation Bonds	<u>143,481</u>	<u>16,053</u>	<u>15,421</u>	<u>16,191</u>	<u>14,095</u>

Maturities
(thousands of dollars)

2015	2016- 2020	2021- 2025	2026- 2030	2031- 2035
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,175	1,245	-	-	-
(70)	(17)	-	-	-
55	-	-	-	-
1,160	1,228	-	-	-
1,915	10,930	7,790	-	-
-	-	-	-	-
1,915	10,930	7,790	-	-
1,830	3,925	-	-	-
(92)	(131)	-	-	-
42	-	-	-	-
1,780	3,794	-	-	-
5,725	25,995	-	-	-
(354)	(1,183)	-	-	-
374	1,248	-	-	-
5,745	26,060	-	-	-
2,405	10,995	-	-	-
(66)	(209)	-	-	-
179	567	-	-	-
2,518	11,353	-	-	-
1,705	5,655	-	-	-
(21)	(41)	-	-	-
47	103	-	-	-
1,731	5,717	-	-	-
14,849	59,082	7,790	-	-

Maturities
(thousands of dollars)

	Total	2011	2012	2013	2014
General Obligation Notes					
1999 City Hall Project Notes - 4.75 - 7.00%	935	935	-	-	-
2000A LCDA Convention Center Hotel - Variable	2,030	96	101	108	114
2004 Certificate of Indebtedness - 2.00-4.20%	3,835	290	300	310	320
Less: Unamortized Discount	(35)	(3)	(3)	(3)	(3)
	3,800	287	297	307	317
2008 LCDA Independence Stadium - 4.00-5.25%	31,115	960	1,000	1,040	1,095
Less: Deferred Amount on Refunding	(1,983)	(100)	(100)	(100)	(100)
Plus: Unamortized Premium	65	3	3	3	3
	29,197	863	903	943	998
2008A LCDA Convention Center Hotel - Variable	40,575	230	440	305	540
Less: Deferred Amount on Refunding	(3,323)	(137)	(137)	(137)	(137)
	37,252	93	303	168	403
2010A Refunding Certificate of Indebtedness - 2.00-4.00%	14,265	4,370	4,500	1,300	1,310
Less: Deferred Amount on Refunding	(331)	(39)	(39)	(39)	(39)
Plus: Unamortized Premium	339	40	40	40	40
	14,273	4,371	4,501	1,301	1,311
2010B Refunding Certificate of Indebtedness - 4.58%	625	85	85	90	130
Community Bank Lease/Purchase - 4.373%	850	155	162	170	177
Chase Lease Purchase - 3.734%	1,904	1,258	646	-	-
Chase Lease Purchase - 3.370%	2,223	875	888	460	-
Chase Lease Purchase 4.230%	3,886	1,241	1,295	1,350	-
Suntrust Lease Purchase - 2.20%	2,338	447	457	467	478
Chase Lease Purchase - Water & Sewer - 3.525%	696	222	232	242	-
	11,897	4,198	3,680	2,689	655
Total General Obligation Debt	243,490	26,981	25,291	21,797	18,023
Municipal and Regional Airports					
2008A LCDA Refunding Issue - (5.811 - 5.875%)	9,160	-	-	-	-
Less: Deferred Amount on Refunding	(430)	(25)	(25)	(25)	(25)
	8,730	(25)	(25)	(25)	(25)
2008B LCDA Refunding Issue - (5.250 - 5.625%)	16,110	805	850	890	940
Less: Deferred Amount on Refunding	(751)	(58)	(58)	(58)	(58)
	15,359	747	792	832	882
2008C LCDA Issue - (6.750 - 7.000%)	9,325	-	-	-	-
2008D LCDA Issue - (7.000%)	3,845	355	385	405	440
Total Municipal and Regional Airports - NOTES	37,259	1,077	1,152	1,212	1,297
Water and Sewerage					
1993B Issue - 4.25-9.00%	2,435	765	810	860	-
2001A Issue - 3.95%	4,830	325	335	350	360
2001B Issue - 3.95%	4,830	325	335	350	360
2001C Issue - 3.95%	3,820	255	265	275	285
2002A Issue - 3.95%	12,786	-	-	-	-
2002B Issue - 3.95%	9,187	619	644	669	696
2003A Issue - 3.95%	13,077	656	681	708	736
2003B Issue - 3.95%	3,341	300	300	300	300
2004A Issue - 3.95%	12,096	733	762	792	823
2009A Revenue Bonds RLF - 3.45%	871	34	35	36	37
2009B Revenue Bonds RLF - 3.45%	4,094	162	166	169	174
2010D Revenue Bonds RLF - .95%	488	-	23	23	23
2002A Refunding Issue - 4.00-4.65%	5,295	5,295	-	-	-
Less: Unamortized Discount	(218)	(218)	-	-	-
Less: Deferred Amount on Refunding	(116)	(116)	-	-	-
Plus: Unamortized Reoffer Call Premium	57	57	-	-	-
	5,018	5,018	-	-	-
2003A Refunding Issue - 4.00-5.00%	11,625	2,570	2,745	3,020	3,290
Less: Deferred Amount on Refunding	(979)	(245)	(245)	(245)	(244)
Plus: Unamortized Reoffer Call Premium	343	131	103	72	37
	10,989	2,456	2,603	2,847	3,083

Maturities
(thousands of dollars)

	Total	2011	2012	2013	2014
2003B Refunding Issue - 2.00-5.00%	8,215	1,930	2,025	2,095	2,165
Less: Deferred Amount on Refunding	(535)	(134)	(134)	(134)	(133)
Plus: Unamortized Reoffer Call Premium	122	47	34	25	16
	<u>7,802</u>	<u>1,843</u>	<u>1,925</u>	<u>1,986</u>	<u>2,048</u>
2003C Refunding Issue - 4.00%	4,970	1,170	1,220	1,265	1,315
Less: Deferred Amount on Refunding	(30)	(7)	(7)	(7)	(9)
Plus: Unamortized Reoffer Call Premium	74	32	23	14	5
	<u>5,014</u>	<u>1,195</u>	<u>1,236</u>	<u>1,272</u>	<u>1,311</u>
2005 LCDA Note - Variable	50,000	-	-	763	670
2006A Refunding Issue - 4.00%	9,175	740	780	805	845
Less: Deferred Amount on Refunding	(654)	(78)	(78)	(78)	(75)
Plus: Unamortized Reoffer Call Premium	86	12	11	10	9
	<u>8,607</u>	<u>674</u>	<u>713</u>	<u>737</u>	<u>779</u>
2007 LCDA Revenue Bonds - 4.00%	23,765	965	1,005	1,045	1,085
Plus: Unamortized Reoffer Premium	619	59	57	55	53
	<u>24,384</u>	<u>1,024</u>	<u>1,062</u>	<u>1,100</u>	<u>1,138</u>
2008 LCDA Biosolid Disposal Project - 6.125%	7,331	318	448	6,565	-
2010C Revenue Bonds	15,000	-	625	625	625
Total Revenue Bonds -- Water and Sewerage	<u>206,000</u>	<u>16,702</u>	<u>12,968</u>	<u>20,427</u>	<u>13,448</u>
Total Principal	<u>486,749</u>	<u>44,760</u>	<u>39,411</u>	<u>43,436</u>	<u>32,768</u>
INTEREST REQUIREMENTS:					
General Obligation Debt	54,240	8,803	7,750	6,788	5,884
Revenue Bonds and Notes					
Convention Center Hotel	32,544	1,600	1,875	1,855	1,840
Water and Sewerage	60,588	9,448	7,241	6,479	5,876
Municipal and Regional Airports	27,876	2,390	2,321	2,250	2,173
Total Interest Requirements	<u>175,248</u>	<u>22,241</u>	<u>19,187</u>	<u>17,372</u>	<u>15,773</u>
Total Future Debt Requirements	<u>\$ 661,997</u>	<u>\$ 67,001</u>	<u>\$ 58,598</u>	<u>\$ 60,808</u>	<u>\$ 48,541</u>

General Obligation Bonds

General obligation bonds are direct general obligations of the City. Principal and interest are payable from ad valorem taxes levied on all taxable property within the City.

In December 2010, the City redeemed the balance of the General Obligation Bonds, Series 2001A in the amount of \$21,845,000. The payment was made from available funds in the Debt Service Fund in order to reduce future interest expense.

General Obligation Notes

In April 2010, the City issued a total of \$14,995,000 of its certificates of indebtedness to currently refund the \$14,645,000 balance of the Certificates of Indebtedness, Series 1998A and to pay for the costs of issuance. The certificates of indebtedness issued were the \$14,265,000 Refunding Certificates of Indebtedness, Series 2010A and the \$730,000 Taxable Refunding Certificates of Indebtedness, Series 2010B. Included in the proceeds was a reoffering premium of \$379,132. The refunding certificates have maturity dates of 2010 through 2016 with principal payments of \$105,000 to \$4,585,000 and interest rates of 2.00% to 4.58%. The net proceeds of \$15,015,450 after issuance costs and the addition of the reoffering premium were used to refund the outstanding principal, the call premium, and interest due on the certificates refunded. The reacquisition price of the 1998A certificates exceeded the carrying amount by \$370,450. This amount is being netted against the new debt and amortized over the life of the new debt which is the same as the old debt. The refunding was undertaken to reduce future debt service payments by \$653,902 and resulted in an economic gain of \$594,643.

Community Development Notes

The City has four HUD loans received in prior years. The loans are secured by a note receivable from the developer with a first lien mortgage and a pledge of the City's current and future CDBG funds. The note receivable and loan payable are recorded in the Community Development Fund due to the flow of funds between the developer, the City, and HUD. The developer makes payments to the City and the City services the loan to HUD. An allowance for doubtful accounts has been provided for one note originally made for \$2,200,000 and still outstanding for the full amount. Another note originally made for \$5,000,000 is not collectible. An amount of \$1,787,000 has been recorded as due from HUD at December 31, 2010 in relation to this note as well as \$580,608 for interest paid but not drawn down at this date.

The debt service requirements to maturity for these loans are as follows:

<u>Year Ending</u> <u>December 31</u>	<u>Principal</u>	<u>Interest</u>
2011	\$ 695,000	\$ 327,524
2012	700,000	285,222
2013	705,000	241,614
2014	705,000	197,214
2015	717,000	152,372
2016-2020	1,279,000	330,483
2021-2023	<u>404,000</u>	<u>46,133</u>
Total	<u>\$5,205,000</u>	<u>\$1,580,562</u>

Municipal and Regional Airports Revenue Bonds

The resolutions applicable to the Municipal and Regional Airports Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Municipal and Regional Airport fund. Net assets of the Municipal and Regional Airport fund have been restricted in accordance with the provisions of the

respective bond indentures in the amount of \$3,958,325 at December 31, 2010, which represents the restricted assets included in the debt service funds at that date with no current liabilities payable from these restricted assets.

The City has covenanted in the General Bond Resolution that it will at all times fix, prescribe and collect rents, fees and other charges for the services and facilities furnished by the Airport System sufficient to yield net revenues during each fiscal year equal to at least 125% of debt service for such fiscal year and to yield revenues during each fiscal year equal to at least 100% of the aggregate amounts required to be deposited during the first year in each account created by the General Bond Resolution.

Restricted assets on the balance sheet of the Municipal and Regional Airport fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness. A summary of restricted assets at December 31, 2010 follows:

<u>Fund</u>	
Debt Service Reserve Funds	\$3,850,358
Other Miscellaneous Restricted Funds	3,515,476
Bond and Interest Sinking Funds	<u>2,427,589</u>
 Total restricted assets	 <u>\$9,793,423</u>

Water and Sewerage Revenue Bonds

In June 2010, the City issued \$11,560,000 of Taxable Water and Sewer Revenue Bonds (DEQ Sewer Project). Series 2010D. The bonds were sold by the City to the Louisiana Department of Environmental Quality, Municipal Facilities Revolving Loan Fund. The bonds are Build America Bonds and are entitled to a credit equal to 35% of the interest paid on the bonds. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The estimated debt maturity schedule is for principal payments of \$536,000 to \$622,000 for the years 2012 through 2031. The amounts drawn down in 2010 were \$488,088.

In October 2010, the City entered into a Loan Agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority. The Authority issued \$15,000,000 of Utility Revenue Bonds (Shreveport Water Improvement Project), Series 2010C for the purpose of financing the costs of the acquisition and construction of improvements, extensions and replacements to the drinking water portion of the City's combined revenue producing water and sewer utility systems, and pay the costs of issuance. In November 2010 the bonds were purchased by Capital One Public Funding, LLC. The bonds bear an initial rate of 4.59% for five years. At the end of the first five years, the bond purchaser has the right to remarket the bonds or hold them for four additional five year periods subject to a mutually agreeable interest rate and such other terms upon which all parties agree and also the right to remarket the bonds at each five year interval. The bonds have maturity dates of 2012 through 2035 and principal payments of \$625,000 or each maturity date.

In November 2009, the City entered into a Loan and Pledge Agreement for \$11,000,000 with the Louisiana Department of Health and Hospitals. The Department purchased the City's \$2,000,000 Water and Sewer Revenue Bonds, Series 2009A and the City's \$9,000,000 Water and Sewer Revenue Bonds, Series 2009B. The proceeds of the bonds are received through drawdowns. In 2010, \$470,670 of the 2009A bonds was received for a total to date of \$1,741,695 of which \$870,848 has been forgiven through the American Recovery and Investment Act of 2009. Also in 2010, \$3,247,150 was received on the 2009B bonds for a total to date of \$4,094,500.

In prior years, the City has issued Water and Sewer Revenue Bonds for system upgrades through a series of Loan and Pledge Agreements with the Louisiana Department of Environmental Quality (DEQ). The DEQ, as the initial purchaser of the bonds, purchases the bonds in increments as project costs are incurred, and interest is payable only on the amount purchased from the date of purchase. At December 31, 2010, the bonds authorized and the amount purchased to date are the 2002A \$25,000,000 (\$25,000,000), 2002B \$13,000,000 (\$12,910,405), 2003A \$16,000,000 (\$15,999,906), 2003B \$6,000,000 (\$4,466,863), 2004A \$16,000,000 (\$15,974,788). The amounts drawn down and issued in 2010 were 2002A \$68,186 and 2003A \$117,462.

In September 2005, the City entered into a Loan Agreement for \$75,000,000 with the Louisiana Local Governmental Environmental Facilities and Community Development Authority. The Authority issued \$75,000,000 of its Revenue Bonds (Shreveport Utility System Project) Series 2005. In June 2009, the City redeemed \$25,000,000 of the \$75,000,000 Revenue Bonds Series 2005 with funds remaining in the Project Fund. At the same time, the remaining \$50,000,000 of the Revenue Bonds Series 2005 were purchased by Capital One Public Funding, LLC ("COPF") and are being held by COPF as purchased bonds. The Bonds carry a fluctuating interest rate per annum equal to sixty-five (65%) percent of LIBOR for a one month interest period (resetting weekly) plus 3.30%.

The City entered into a Substitute Standby Bond Purchase Agreement with COPF effective June 23, 2009 for a period of five years from June 23, 2009 for the purchased bonds. The commitment is equal to the sum of (a) \$50,000,000 constituting the principal face amount of the Bonds and (b) \$558,904.11 equal to 34 days interest on the Bonds at 12% percent interest. COPF expressly reserves the right to directly sell the purchased bonds on or after the expiration date of the Substitute Standby Bond Purchase Agreement. Upon notice from COPF, the City shall have the right to obtain a substitute standby bond purchase agreement or a standby letter of credit or to obtain a bond purchaser for all of the Purchased Bonds owned by COPF. If the City fails to obtain a substitute bond purchaser and COPF fails to sell or remarket the Bonds, the outstanding principal will be subject to mandatory redemption over a five year period with principal payable in equal semi-annual installments, bearing interest at the highest of (1) the Overnight Federal Funds Rate plus 2.00%; (2) the Prime Rate plus 1.50%; or (3) 8.50%. If the balance of the issue was converted to a five-year semi-annual installment loan, the semi-annual payments would be \$12,415,061 assuming a 8.50% interest rate.

The resolutions applicable to the Water and Sewerage Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Department of Water and Sewerage.

The City has debt covenants with respect to the various Water and Sewer bond issues to fix and collect rates and charges for all water and sewerage services supplied by the System which will be sufficient in each fiscal year, after making due allowance for delinquencies in collection and after providing for the payment of the reasonable and necessary expenses of operating and maintaining the System, to produce net revenues (i) sufficient to pay debt service on all outstanding City bonds and to maintain the funds and accounts as provided in the bond resolution and (ii) which result in each fiscal year in the greater of (a) the sum of debt service payable on the city bonds in the ensuing fiscal year plus any required deposit to the Debt Service Reserve Fund, or (b) a ratio of net revenues to average annual debt service of not less than 1.25 to 1, the required debt service coverage ratio.

Restricted assets on the balance sheet of the Water and Sewerage Fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness (construction, debt service, and bond principal and interest sinking funds). A summary of restricted assets at December 31, 2010 follows:

<u>Fund</u>	
1990A and B Bonds Construction Funds	\$ 173,165
Debt Service Reserve Funds	3,421,268
Bond and Interest Sinking Funds	657,798
2000A Bond Construction Fund	419,214
2001B Bond Construction Fund	239,884
2001C Bond Construction Fund	34,972
2005 LCDA Loan Agreement	5,133,636
2007 LCDA Revenue Bonds	2,600,517
Miscellaneous Bond Construction Fund	<u>1,955,118</u>
 Total restricted assets	 \$ <u>14,635,572</u>

Convention Center Hotel

In May 2010, the City remarketed the \$40,575,000 remaining principal balance of the \$40,980,000 Revenue Refunding Bonds (Shreveport Convention Center Hotel Project) Series 2008. The bonds were placed with Wells Fargo Bank, N.A. by Loop Capital Markets LLC as Remarketing Agent. The placement is for a four year period from May 27, 2010 to May 31, 2014 and shall bear interest at a variable rate, which shall be applicable for the entire period, equal to the greater of: (1) the Thompson Financial's Municipal Market Data scale for "AAA" municipal yields with a scale date of May 26, 2010 plus 3.00% per annum or (2) 4.125%. At May 26, 2010 the "AAA" rate was 1.22% which when added to the 3.00%, gave a rate of 4.22%. The City removed Morgan Keegan and Company as remarketing agent and the bonds were remarketed without credit enhancement or rating.

Restricted assets on the balance sheet of the Convention Center Hotel Fund primarily represent amounts required to be maintained in accordance with the trust indenture and loan agreement. A summary of restricted assets at December 31, 2010 follows:

<u>Fund</u>	
Bond Interest Sinking Fund	\$ 313,281
Miscellaneous Restricted Funds	<u>1,324,708</u>
Total Restricted Assets	\$ <u>1,637,989</u>

Shreveport Home Mortgage Authority Bonds

On February 1, 2004, the Authority issued \$4,360,000 in bonds, the 2004 Multi-Family Housing Revenue Refunding Bonds, to advance refund the \$4,360,000 1995 Multi-Family Issue. Bond costs of \$130,569 were paid by the Authority. At December 31, 2010, the principal outstanding on the 2004 bonds was \$3,970,000.

The 1979 Issue bonds are considered defeased and have been removed from the Authority's financial statements. At December 31, 2010, \$8,045,000 of bonds in the 1979 Issue were still outstanding.

There are a number of limitations and restrictions contained in the various bond indentures. The Authority is in compliance with all significant limitations and restrictions.

The Shreveport Home Mortgage has debt that is significant in proportion to the total debt of all component units.

The annual requirements to amortize all debt outstanding as of December 31, 2010 including interest requirements are as follows:

<u>Year Ending December 31,</u>	<u>Total to be Paid</u>	<u>Principal</u>	<u>Interest</u>
2011	\$ 880,436	\$ 373,934	\$ 506,502
2012	859,804	388,630	471,174
2013	870,036	404,062	465,974
2014	874,836	430,265	444,571
2015	878,661	457,278	421,383
2016-2020	2,345,675	1,275,450	1,070,225
2021-2025	3,353,223	2,608,784	744,439
2026-2030	1,454,442	1,153,150	301,292
2031-2035	1,182,888	985,740	197,148
2036-2037	<u>486,425</u>	<u>405,300</u>	<u>81,125</u>
Total	<u>\$ 13,186,426</u>	<u>\$ 8,482,593</u>	<u>\$ 4,703,833</u>

IV. Other Information

A. Retirement Commitments - Defined Benefit Pension Plans and Other Postemployment Benefits

The City of Shreveport administers three defined benefit pension plans: the Firemen's Pension and Relief Fund (FPRF), the Policemen's Pension and Relief Fund (PPRF) and the Employees' Retirement System (ERS). These plans do not issue stand-alone financial reports and are not included in the report of a public employee retirement system or another entity and are therefore included in this report as combining statements under the section entitled "Combining and Individual Fund Statements and Schedules". The City also provides medical, dental and life insurance coverage through a single-employer defined benefit plan.

Summary of Significant Accounting Policies

Basis of Accounting - The three City administered pension plans' financial statements are prepared using the accrual basis of accounting. Plan members contributions are recognized in the period in which the contributions are due. The City's contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments - Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. The cash surrender value of life insurance policies is recorded as other assets for the FPRF and PPRF. The policies are valued at their cash value as of the date of the financial statements. The policies provide assets to fund benefits of the plan.

Concentration of Investments

The FPRF, PPRF and ERS had no investments in any one organization representing 5% or more of the fund balance reserved for employees' pension benefits except for obligations of the federal government. There are no investments in loans to or leases with parties related to the pension plans.

Plan Descriptions and Contribution Information

Membership of each plan consisted of the following at December 31, 2010:

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Retirees and beneficiaries receiving benefits	379	200	898
Terminated plan members entitled to but not yet receiving benefits	-	-	3
Active plan members:			
Vested	25	-	630
Nonvested	<u>-</u>	<u>-</u>	<u>704</u>
Total	<u>404</u>	<u>200</u>	<u>2,235</u>
Number of participating employers	1	1	5

Administrative costs of the ERS are financed through contributions from the employers, members and investment income. Administrative costs of the FPRF and PPRF are financed through contributions from the employer and investment income.

The FPRF, PPRF and ERS do not have any legally required reserves.

Firemen's Pension and Relief Fund

Plan Description - The FPRF is a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan.

Until January 1, 1983, the Firemen's Pension and Relief Fund provided the primary retirement benefits for two groups of employees. Firefighters hired before July 12, 1977 were covered under an "Old Plan". Firefighters hired on or after July 12, 1977 were covered by a "New Plan". Under the Old Plan, a firefighter was eligible to retire at any age with 20 years of service. Benefits are payable monthly for life equal to 50% of the fireman's monthly salary, plus 3 1/3% for each year of service between 20 and 25 years, plus 1 2/3% for each year of service between 25 and 30 years. Under the New Plan, a firefighter is eligible to retire at age 50 with 20 years of service or age 55 with 12 years of service. Benefits are 2 1/2% of three-year average pay times years of service up to 10, plus 3% of each year of service over 10. The benefit cannot exceed 85% of final salary. The City guarantees that it will pay the benefits under the Old and New Plans until the member is eligible for a benefit from the Statewide Firefighters Retirement System. It also guarantees to pay the excess benefit of these plans over the Statewide Firefighters Retirement System.

Disability benefits are payable under the Old Plan on the basis of: (1) temporary total disability in the line of duty, (2) total disability in the line of duty, (3) occupational disability in the line of duty, or (4) total disability not in the line of duty. Disability benefits payable are (1) 66 2/3% of the monthly salary, payable for no more than one year; (2) 66 2/3% of the salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled is payable for the duration of the disability or until the member reaches eligibility for retirement on service basis, except the benefit will end as of the time when the member would have completed 30 years of service; (3) 50% of salary of active members holding the position corresponding to that held by the disabled, not to exceed 66 2/3% of first class hoseman's salary, payable for duration if disability or until eligible for service retirement; and (4) 25% of salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled, plus an additional 2% of such salary for each year of service over 5 years, but not to exceed 50% of a first class hoseman's salary payable for the duration of the disability. Under the New Plan, the disability benefit is (1) 60% of the fireman's monthly salary or (2) 75% of the accrued benefit. The City guarantees it will pay any excess of the benefits of this plan over the Statewide Firefighters Retirement System.

Under the Old Plan, death benefits equal to 50% of a beginning fireman's salary are payable to a surviving spouse. The City guarantees that it will pay this benefit for each fireman holding a guarantee of benefits contract. Under the New Plan, there is not an automatic benefit provided. Death benefits are based on the option chosen by the member at retirement.

There was not a vesting provision under the Old Plan. Members were eligible for benefits only after serving the time requirement for normal retirement. Under the New Plan, members vest after twelve years service and may receive a benefit at age 50 with twenty years service or at age 55 with a minimum of twelve years service. Benefits are established and may be amended by State statutes.

The guaranteed benefits are paid to a closed group of firefighters. A significant part of the guaranteed benefits are the temporary benefits payable until age 50. The value of these temporary benefits can fluctuate widely, since it directly depends upon how many people retire before age 50.

Funding Policy - Only the employer makes contributions on a pay-as-you-go basis. The employer contribution obligations are established and may be amended by State statutes. Contributions are made from the General Fund. The City's contribution rate is currently 65.9% of annual covered payroll.

Annual Pension Cost and Net Pension Obligation - The City's annual pension cost and net pension obligation to PPRF for the current year were as follows:

Annual required contribution	\$ 2,847,389
Interest on net pension obligation	293,601
Adjustment to annual required contribution	<u>(793,879)</u>
Annual pension cost	2,347,111
Contributions made	<u>(1,407,204)</u>
Increase in net pension obligation	939,916
Net pension obligation beginning of year	<u>3,670,009</u>
Net pension obligation end of year	<u>\$ 4,609,916</u>

The net pension obligation is \$4,609,916 at December 31, 2010, and it is recorded in the governmental activities of the government-wide statement of net assets.

The annual required contribution for the current year was determined as part of the December 31, 2010 actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) 8% investment rate of return and (b) projected salary increases of 5% and cost-of-living adjustments of 3.5%. An inflation factor of 3.5% was used. The actuarial value of assets was determined using market value. The unfunded actuarial liability is being amortized as a level dollar amount on a closed basis. The remaining amortization period at December 31, 2010 was 5 years.

Three-Year Trend Information

<u>Year Ended</u>	<u>Annual Pension Cost</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
12/31/08	\$1,834,861	76.7%	\$2,655,522
12/31/09	2,421,391	58.1	3,670,009
12/31/10	2,347,111	60.0	4,609,916

The funded status of the plan as of December 31, 2010, the most recent actuarial valuation date is as follows:

(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a Percentage of Covered Payroll 3/5
\$13,939,819	\$23,033,152	\$9,093,333	60.5%	\$2,135,980	425.7%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Policemen's Pension and Relief Fund

Plan Description - The PPRF is a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the state plan.

Until July 12, 1977, all police officers hired became participants in the plan as a condition of employment. After July 12, 1977, all new policemen were placed directly into the State's Municipal Police Employees' Retirement System (MPERS). Currently only policemen who retire after January 1, 1983, and who meet the eligibility

requirements for a retirement benefit from the local plan but not the state plan, are being paid from this fund. Under this plan, a policeman hired before 1969 can retire at any age with 20 years of service; policemen hired after 1968 can retire at any age with 25 years of service. Benefits are payable monthly at 66 2/3% of monthly salary, plus an additional 0.833% for each year of service over 20 served after July 12, 1977. An additional 1.66% is paid for each year of service over 25 if the employee was hired after 1968. The benefit cannot exceed 75% of the policeman's monthly salary. The City guarantees that it will pay the benefit under this plan until the member is eligible for the Municipal Police Employee's Retirement System. It guarantees to pay the excess benefits, if any, of this plan over the Municipal Police Employee's Retirement System for the life of the member.

Disability benefits are payable on the basis of: (1) temporary total disability in the line of duty; (2) total and permanent disability in the line of duty; and (3) occupational disability that is total and permanent and received in the line of duty which renders the member unable to function in his police duties. Benefits payable are: (1) 66 2/3% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Payments will be made for no more than one year or benefits will continue until member becomes eligible for service retirement; or (2) 50% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Benefits will continue until member becomes eligible for service retirement. The City guarantees that it will pay any excess of the benefits of this plan over the MPERS.

A death benefit is payable to a surviving spouse equal to 50% of a beginning policeman's salary. The City guarantees that it will pay this benefit for each policeman holding a guarantee-of-benefits only after serving the time requirement for normal retirement. Benefits are established and may be amended by State statutes.

The guaranteed benefits are paid to a closed group of policemen. A significant part of the guaranteed benefits are the temporary benefits payable until age 50.

Funding Policy - Only the employer makes contributions. The employer contribution obligations are established and may be amended by State statutes. The funding approach is to amortize all benefits over 25 years. However, the contribution cannot be less than the expected benefit payments for the year. Contributions are made from the General Fund. The City's contribution rate of covered payroll is not applicable. There are no active employees.

Annual Pension Cost and Net Pension Asset - The City's annual pension cost and net pension obligation to PPRF for the current year were as follows:

Annual required contribution	\$ 1,616,818
Interest on net pension obligation	8,798
Adjustment to annual required contribution	<u>(23,789)</u>
Annual pension cost	1,601,827
Contributions made	<u>(1,407,296)</u>
Increase in net pension obligation	194,531
Net pension obligation beginning of year	<u>109,972</u>
Net pension obligation end of year	<u>\$ 304,503</u>

The net pension obligation is \$304,503 at December 31, 2010, and it is recorded in the governmental activities of the government-wide statement of net assets.

The annual required contribution for the current year was determined as part of the December 31, 2010 actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) 8% investment rate of return and (b) projected salary increases of 5% and cost-of-living adjustments of 3.5%. An inflation factor of 3.5% was used. The actuarial value of assets was determined using market value. The unfunded actuarial liability is being amortized as a level dollar amount on a closed basis. The remaining amortization period at December 31, 2010 was 5 years.

Three-Year Trend Information

Year Ended	Annual Pension Cost	Percentage of APC Contributed	Net Pension Asset (Obligation)
12/31/08	\$1,390,929	97.3%	\$358,188
12/31/09	1,875,256	75.0	(109,972)
12/31/10	1,601,827	87.9	(304,503)

The funded status of the plan as of December 31, 2010, the most recent actuarial valuation date is as follows:

(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a Percentage of Covered Payroll (3/5)
\$13,592,761	\$19,075,814	\$5,483,053	71.3%	-0-	N/A

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Employees' Retirement System (ERS)

Plan Description - The ERS is a cost-sharing defined benefit pension plan with a special funding situation that covers all full-time classified employees of the City other than policemen and firemen and is administered by the City.

Non-City employees employed by the following organizations may become members in the system: Caddo Parish Library, Caddo-Shreveport Sales and Use Tax Commission, Caddo-Bossier Civil Defense Agency, Metropolitan Planning Commission, and other non-City employees recommended by the Board of Trustees and approved by the City Council. Appointed officials of the City and the Mayor have the option to join by filing an application within 90 days after taking office. However, by joining the retirement system, they may not participate in the deferred compensation program for appointed employees.

Prior to October 1, 1999, to be eligible for regular retirement benefits, members must have 30 years of service regardless of age or be age 65 with 10 years of service, and if hired before January 1, 1979 be 55 years of age with 20 years of service. If hired on or after January 1, 1979, members must be 55 years of age with 25 years of service or age 60 with 20 years of service. As of October 1, 1999, eligibility for regular retirement has been extended to any member who has 20 years of service at age 55. The difference before and after a hire of January 1, 1979 has been eliminated. Members become vested in the system after 10 years of creditable service. Benefit provisions are established and may be amended by City ordinance.

Benefits available to members hired before January 1, 1996, consist of an annuity, which is the actuarial equivalent of the employee's accumulated contributions; plus an annual pension, which together with the annuity, provides a total retirement allowance equal to 3% of average compensation times years of creditable service. Beginning January 1, 1996, the retirement allowance was increased to 3 1/3% of average compensation times years of creditable service for 1996 and future years of service. An early retirement provision has been implemented for any member who has at least 10 years of service and is within 10 years of a member's normal retirement age. The benefit is reduced by 3% per year for each year within five years of the normal retirement date, by 5% for the next earlier year, and by 8% for each additional earlier year. The plan allows members who have met eligibility requirements to defer receipt of benefits until termination. At December 31, 2010, there is \$5,392,974 being held for members in the Deferred Retirement Option Plan.

Funding Policy - Prior to January 1, 2007, plan members were required by City ordinance to contribute 7% of compensation to the Plan. The City or other employers were required by the same ordinance to contribute 11.15% of compensation. Contribution amounts from plan members, the City and other employers may be amended by

City ordinance. Effective January 1, 2007, the employees' contributions to the plan were increased to 9% from 7% and the employers' contributions were increased to 13.5% from 11.15%. Contributions are made from the fund that the employee is paid from or from the organizations noted above. The contribution rate is currently 13.5% of annual covered payroll.

In February 2004, an ordinance was passed which changed the method of computation for cost-of-living increases. The new computation states that effective January 1 of each year, there will be a cost-of-living increase based on the Consumer Price Index (CPI) if certain conditions exist: 1) the CPI has increased a minimum of one percent 2) the funded percentage for the retirement system for the prior year is not under 90 percent 3) the retirement systems overall rate of return on investments for the prior year was equal to or exceeded the actuarial interest rate for funding. The maximum increase is limited to five percent.

Annual Pension Cost and Net Pension Obligation - The City's annual pension cost and net pension obligation to ERS for the current year were as follows:

Annual required contribution	\$ 11,238,882
Interest on net pension obligation	744,523
Adjustment to annual required contribution	<u>(782,462)</u>
Annual pension cost	11,200,943
Contributions made	<u>(6,261,604)</u>
Increase in net pension obligation	4,939,339
Net pension obligation beginning of year	<u>8,759,091</u>
Net pension obligation end of year	<u>\$ 13,698,430</u>

The net pension obligation is \$13,698,430 at December 31, 2010, and is recorded in the governmental activities of the government-wide statement of net assets.

The annual required contribution for the current year was determined as part of the December 31, 2010, actuarial valuation using the entry age normal actuarial cost method. The actuarial assumption included (a) 8.5% investment rate of return and (b) projected salary increases of 4% for classified employees with less than 12 years of service and 3% for non-classified employees plus age-related merit and seniority increases. An inflation factor of 3% was used. Cost-of-living adjustments are contingent on funding levels and overall rate of return on investments. The actuarial value of investments was determined using market value. The unfunded actuarial liability is being amortized as a level dollar amount on an open 30-year basis.

Three-Year Trend Information

Fiscal Year <u>Ended</u>	Annual Pension Cost	Percentage of APC <u>Contributed</u>	Net Pension <u>Obligation</u>
12/31/08	\$4,875,704	137.1%	\$3,360,583
12/31/09	12,026,136	55.1	8,759,091
12/31/10	11,200,943	55.9	13,698,430

The funded status of the plan as of December 31, 2010, the most recent actuarial valuation date is as follows:

(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Value of <u>Assets</u>	Actuarial Accrued Liability <u>(AAL)</u>	Unfunded AAL (UAAL) <u>(2-1)</u>	Funded Ratio <u>(1/2)</u>	Covered <u>Payroll</u>	UAAL as a Percentage of Covered Payroll <u>(3/5)</u>
\$178,685,000	\$306,529,000	\$127,844,000	58.3%	\$45,226,000	282.7%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Other Postemployment Benefits (OPEB)

Plan Description - In addition to providing pension benefits, the City provides medical, dental and life insurance coverage through a single-employer defined benefit plan that can include non-City employees as described under the Employees' Retirement System for any retiree who receives a monthly retirement check from one of the City's retirement plans and their legal dependents. The benefits, employee contributions, and employer contributions are governed by the Health Care Board and can be amended annually. The plan is not accounted for as a trust fund. The plan does not issue a separate report. The activity of the plan is reported in the City's Employees Health Care Fund, an internal service fund.

Funding Policy - The City contributes 55% and retirees 45% of the required contribution rate as determined annually by the Health Care Board of the self-insured pay-as-you go plan.

Membership at December 31, 2010 consisted of:

Retirees and beneficiaries currently receiving benefits	1,021
Terminated employees entitled to but not yet receiving benefits	644
Active employees	<u>1,805</u>
Total	3,470

Number of participating employers 5

Annual OPEB costs and Net OPEB Obligation - The City's annual OPEB cost, the percentage of annual OPEB cost contributed and the net OPEB obligation for 2010 and the prior year are as follows:

Year Ended	Annual OPEB Cost	Employer Contributions	Percentage of Annual OPEB cost Contributed	Net Obligation
12/31/08	\$27,582,805	\$3,271,568	11.7%	\$ 47,990,370
12/31/09	34,455,958	6,182,063	17.9	76,264,265
12/31/10	32,361,074	6,439,697	19.9	102,185,642

The net OPEB obligation as of December 31, 2010, was calculated as follows:

Annual required contribution	\$ 33,409,517
Interest on net OPEB obligation	3,431,892
Adjustment to annual required contribution	<u>(4,480,335)</u>
Annual OPEB cost	32,361,074
Contributions made	<u>(6,439,697)</u>
Increase in net OPEB obligations	25,921,377
Net OPEB obligation, beginning of year	<u>76,264,265</u>
Net OPEB obligation, end of year	<u>\$102,185,642</u>

The funded status of the plan as of December 31, 2010, the most recent actuarial valuation date is as follows:

(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL) (2-1)	Funded Ratio (1/2)	Covered Payroll	UAAL as a Percentage of Covered Payroll (3/5)
-	\$343,176,409	\$343,176,409	0.0%	\$117,034,000	293.2%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Actuarial Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2010, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included 4.5% investment rate of return (net of administrative expenses) and an annual healthcare cost trend rate of 8.8% for 2010 declining gradually to 7.1% by 2014. The actuarial value of assets was not determined as the City has not advanced funded its obligation. The plan's unfunded actuarial accrued liability is being amortized as a level dollar open amortization. The remaining amortization period at December 31, 2010, was 26 years.

Statewide Firefighters' Retirement System (SFRS)

Plan Description - The City of Shreveport contributes to the Statewide Firefighters' Retirement System Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Firefighters' Retirement System. SFRS covers firefighters employed by any municipality, parish, or fire protection district of the State of Louisiana under the provisions of Louisiana Revised Statutes 11:2251 through 2269 effective January 1, 1980. Benefits are established and may be amended by State statutes. The SFRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Board of Trustees, Firefighters' Retirement System, 2051 Silverside Drive, Suite 210, Baton Rouge, Louisiana 70808-4136 or by calling 504-925-4060.

Funding Policy - Plan members are required to contribute 8% of their annual compensation and the City is currently required to contribute 21.5% of annual compensation, excluding overtime but including State supplemental pay. The contribution requirements of plan members and the City are established and may be amended by the SFRS Board of Trustees. The City's contributions to SFRS for the years ending December 31, 2010, 2009, and 2008, were \$5,267,313, 3,932,816 and \$3,848,451, respectively, equal to the required contributions for each year.

Municipal Police Employees Retirement System (MPERS)

Plan Description - The City of Shreveport contributes to the Municipal Police Employees Retirement System Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Municipal Police Employees' Retirement System. MPERS covers any full-time police officer, empowered to make arrests, employed by a municipality of the State and engaged in law enforcement, earning at least \$375 per month excluding state supplemental pay, or an elected Chief of Police whose salary is at least \$100 per month, and any employee of this system may participate in the MPERS. Benefits are established and may be amended by State statutes. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Board of Trustees of the Municipal Police Employees' Retirement System, 8401 United Plaza Blvd., Room 305, Baton Rouge, Louisiana 70806 or by calling 1-800-443-4248.

Funding Policy - Plan members are required to contribute 7.5% of their annual compensation and the City is currently required to contribute 25% of annual compensation, excluding overtime but including State supplemental pay. The contribution requirements of plan members and the City are established and may be amended by State statute. The City's contributions to MPERS for the years ended December 31, 2010, 2009 and 2008, were \$5,274,918, \$2,826,959, and \$3,000,541, respectively, equal to the required contributions for each year.

B. Transit System

The Shreveport Area Transit System (Transit System) is managed and operated for the City by a management company pursuant to an agreement which expires September 30, 2011. Based on terms of the agreement, management fees included in operating expenses were \$236,326. The City is required to reimburse the management company for the excess of expenses over revenues derived from the operation of the Transit System. Pursuant to an agreement between the City of Shreveport and the City of Bossier City, Bossier City will pay the Transit System for the excess of expenses incurred over revenues derived from operations of transit services in Bossier City. The City reimbursed the Transit System \$3,851,955. Bossier City reimbursed the Transit System \$749,177.

C. Contingencies

Litigation

The City is a defendant in various lawsuits in addition to those accrued in the Retained Risk Fund. These lawsuits have not been accrued because the amount of the loss cannot be reasonably estimated at this time. It is the City's opinion that resolution of these matters will not have a material adverse effect on the financial condition of the City.

Grant Disallowances

The City participates in a number of federally assisted grant programs, principal of which are the Workforce Investment Act, Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

D. Landfill and Sludge Facility Closure and Post-Closure Care Cost

State and federal laws and regulations require the City to place a final cover on its Woolworth Road landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. The City has entered into a sanitary landfill services contract with a contractor. The contractor is responsible for the operation and closure of that portion of the landfill on which it conducted operations. The City is responsible for the maintenance and construction of all monitoring facilities and the conduct of all monitoring programs. If the contractor defaults on the contract, the City would be liable for all costs. We have reviewed the financial capability and stability of the contractor to ensure that the contractor will be able to meet the closure obligations when they are due. We believe that the contractor will be able to meet the obligations. A liability of \$2,327,100 has been reported at December 31, 2010 for closure and post-closure care cost and represents the cumulative costs reported based on 51% of the capacity of the landfill having been used to date. The landfill has an estimated remaining life in excess of 15 years. This amount has been accrued in the government-wide financial statements within the governmental activities and has been reported as a designation of fund balance in the General Fund. The estimated total current cost of closure and post-closure care remaining to be recognized is \$2,235,842. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The estimated closure of the sludge facility is \$10,338. This amount has been accrued in the business-type activities as a liability in the Water and Sewerage Fund. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The City is the permit holder for the landfill and the sludge facility, and Louisiana Solid Waste Rules and Regulations require all permit holders to demonstrate financial responsibility by one of a group of financial tests contained within the regulations. The City has demonstrated its financial responsibility by the fact that the tangible net worth of the City is at least \$10 million, the net worth is at least six times the estimate of the closure and post-closure costs, at least 90% of the assets are located in the United States and the City has a bond rating which exempted it from certain required financial ratios.

E. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters. All self-insurance programs are accounted for within internal service funds. The City has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

The Retained Risk Fund is used to account for self-insurance activities involving property damage, workers' compensation, and general and auto liability. The City is afforded a \$1,000,000 self-insurance retention for general liability and law enforcement liability, a \$1,000,000 self-insurance retention for workers' compensation for police and fire, \$1,000,000 for other employees and a \$750,000 self-insurance retention for auto liability, except for exposures related to Fire Department vehicles which have a \$1,000 deductible for collision and comprehensive. General liability aviation is insured with limits of \$200,000,000. The City's property coverage has a limit of \$650,000,000 subject to a \$25,000 deductible.

There were no reductions in insurance coverage from coverage in the prior year. No property damage claim has exceeded the City's insurance coverage during the past three years.

Payments to the Retained Risk Fund are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the program. Payments in excess of actual expenses are recorded as transfers. At December 31, 2010, the total net assets of \$12,821,977 were designated for future catastrophic losses.

Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage and subrogation. No other allocated or unallocated claim adjustment expenses are included. The claims liability of \$22,628,586 reported in the fund at December 31, 2010 is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Actual results could vary materially in the future. Changes in the fund's claims liability amount in 2009 and 2010 were:

	<u>Retained Risk Fund</u>			
	<u>Beginning of Year Liability</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Claim Payments</u>	<u>Balance at Year End</u>
2009	\$23,858,191	\$ 5,090,108	\$11,219,191	\$17,729,108
2010	17,729,108	15,893,343	10,993,865	22,628,586

The City also maintains a self-insurance program to cover medical and dental care claims of City employees, retirees, and dependents. This program is accounted for in the Employees Health Care Fund, an Internal Service Fund.

Changes in the fund's claims liability amount in fiscal years 2009 and 2010 were:

<u>Employees Health Care Fund</u>				
	<u>Beginning of Year Liability</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Claim Payments</u>	<u>Balance at Year End</u>
2009	\$4,124,093	\$19,358,239	\$19,732,531	\$3,749,801
2010	3,749,801	22,753,213	22,194,330	4,308,684

F. Compensation Paid to Council Members

<u>Council Member</u>	<u>Compensation</u>
Rose Wilson-McCulloch, District A	\$ 1,615
Jeff Everson, District B	1,615
Oliver Jenkins, District C	1,869
Michael Corbin, District D	1,615
Ron Webb, District E	15,225
Joe Shyne, District F	15,225
Sam Jenkins, District G	<u>1,615</u>
	\$ <u>38,779</u>

G. Subsequent Events

On April 2, 2011, Shreveport voters approved a \$175 million bond proposal comprised of three separate propositions. The propositions were \$92.7 million for water and sewer projects, \$38 million for police, fire, public assembly and recreation and handicap accessibility projects plus a new accounting system and \$44.3 million for streets and drainage projects.

H. Restatement of Net Assets

In 2010, the City changed its method of accounting for derivative instruments in accordance with Governmental Accounting Standards Board Statement No. 53, Accounting and Financial Reporting for Derivative Instruments. The financial statements for 2009 have been retroactively restated for the change, which resulted in a decrease in beginning net assets of the proprietary funds of \$5,364,851 for 2010. The effect of the change of net assets for 2009 would have been an increase of \$8,117,182. Previously reported net assets in Water and Sewerage fund of \$250,920,135 has been adjusted to \$245,555,284 for the effect of retroactive application of the change prior to the beginning of 2010.

CITY OF SHREVEPORT, LOUISIANA
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF EMPLOYER CONTRIBUTIONS
YEARS ENDED DECEMBER 31, 2005 THROUGH DECEMBER 31, 2010
(UNAUDITED)

Year Ended December 31,	Employer Contributions									
	PPRF			PPRF			ERS			OPEB
	Annual Required Contribution	Percentage Contributed								
2005	2,091,576	58.7	1,443,763	85.6	5,912,729	63.9	-	-	-	-
2006	2,046,177	68.8	1,398,435	100.0	7,375,855	57.8	-	-	-	-
2007	2,132,120	66.1	1,506,135	93.5	4,806,416	126.9	27,908,334	15.2	27,908,334	15.2
2008	2,044,285	68.9	1,353,760	100.0	4,898,103	136.5	27,908,334	11.7	27,908,334	11.7
2009	2,719,001	51.7	1,835,113	76.7	12,040,692	55.0	35,115,705	17.6	35,115,705	17.6
2010	2,847,389	49.4	1,616,818	87.0	11,238,882	55.7	33,409,517	19.3	33,409,517	19.3

CITY OF SHREVEPORT, LOUISIANA
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF FUNDING PROGRESS
YEARS ENDED DECEMBER 31, 2005 THROUGH DECEMBER 31, 2010
(UNAUDITED)

Actuarial Valuation Date	(1) Actuarial Value of Assets	(2) Actuarial Accrued Liability (AAL)	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded Ratio (1/2)	(5) Covered Payroll	(6) UAAL as a Percentage of Covered Payroll (3/5)
FPRF						
12/31/05	\$ 11,111,469	\$ 24,034,935	\$ 12,923,466	46.2%	\$ 3,978,077	324.9%
12/31/06	11,853,874	24,388,921	12,535,047	48.6	4,125,853	303.8
12/31/07	13,047,969	24,177,618	11,129,649	54.0	3,604,757	308.7
12/31/08	10,830,169	24,386,054	13,555,885	44.4	2,974,729	455.7
12/31/09	12,648,878	25,592,945	12,944,067	49.4	2,034,266	636.3
12/31/10	13,939,819	23,033,152	9,093,333	60.5	2,135,980	425.7
PPRF						
12/31/05	9,198,733	18,559,813	9,361,080	49.6	256,764	3645.8
12/31/06	10,494,057	19,883,774	9,389,717	52.8	275,070	3413.6
12/31/07	11,765,770	19,530,236	7,764,466	60.2	275,070	2822.7
12/31/08	10,295,383	19,834,913	9,539,530	51.9	275,070	3468.0
12/31/09	12,097,018	19,571,373	7,474,355	61.8	-	N/A
12/31/10	13,592,761	19,075,814	5,483,053	71.3	-	N/A
ERS						
12/31/05	181,305,000	234,183,000	52,878,000	77.4	38,817,000	136.2
12/31/06	191,081,000	241,070,000	49,989,000	79.3	44,403,000	112.6
12/31/07	206,083,000	255,366,000	49,283,000	80.7	46,875,000	105.1
12/31/08	145,808,000	280,691,000	134,883,000	51.9	51,761,000	260.6
12/31/09	165,121,000	286,615,000	121,494,000	57.6	49,021,000	247.8
12/31/10	178,685,000	306,529,000	127,844,000	58.3	45,226,000	282.7
OPEB						
12/31/07	-	278,620,464	278,620,464	0.0	109,948,000	253.4
12/31/08	-	278,620,464	278,620,464	0.0	116,170,000	239.8
12/31/09	-	360,308,412	360,308,412	0.0	117,498,000	306.7
12/31/10	-	343,176,409	343,176,409	0.0	117,034,000	293.2

Nonmajor Governmental Funds Special Revenue Funds

Special Revenue Funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

Enrichment Fund - This fund is used to account for donations held for the purpose of enrichment and improvement of City facilities and services.

Riverfront Development Fund - This fund accounts for the collection and disbursement of funds from the riverfront gaming activities.

Police Grants Fund - This fund accounts for the collection and disbursement of various state and federal grants to the City of Shreveport Police Department.

Downtown Entertainment Economic Development Fund - This fund is used to account for incremental sales tax revenues collected from the development area to promote development of the area and associated projects.

Redevelopment Fund - This fund is used to acquire and land bank vacant adjudicated property for future redevelopment projects and to acquire other property for current redevelopment projects in redevelopment areas.

Environmental Grants Fund - This fund accounts for grants received for Brownfields assessment, cleanup loan fund, job training, and economic development.

Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Miscellaneous General Obligation Bond Funds - These funds are used to account for bonds issued for the purpose of constructing and/or improving streets, public safety, drainage systems, waste disposal, parks, an industrial park, and a Sportran maintenance facility.

Miscellaneous Capital Projects Fund - This fund is used to account for various projects funded by miscellaneous sources other than general obligation bonds.

1999 General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing and/or improving public safety, parks and recreation, streets, the Riverfront, and drainage systems.

1999A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of construction of a new convention center and a multicultural museum.

2003A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing, acquiring, and improving works of neighborhood public improvement, recreation facilities, and police and fire facilities.

CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2010

	Special Revenue Funds						Total
	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment	Environmental Grants	
ASSETS							
Cash and cash equivalents	\$ 781,315	\$ 36,331	\$ -	\$ 440,186	\$ 114,383	\$ 357,036	\$ 1,729,251
Investments	453,713	21,097	-	255,617	66,423	207,332	1,004,182
Accounts receivable, net	-	1,077,092	-	-	-	-	1,077,092
Due from other governments	-	-	684,813	-	-	60,000	744,813
Due from other funds	-	-	-	-	-	-	-
Notes receivable	-	-	-	-	-	213,019	213,019
Assets held for resale	-	-	-	-	196,066	-	196,066
Total assets	\$ 1,235,028	\$ 1,134,520	\$ 684,813	\$ 695,803	\$ 376,872	\$ 837,387	\$ 4,964,423
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable	\$ 52,557	\$ 6,540	\$ 98	\$ -	\$ -	\$ 60,000	\$ 119,195
Due to other funds	-	982,585	105,429	-	-	-	1,088,014
Deferred revenue	-	-	-	-	-	213,019	213,019
Total liabilities	52,557	989,125	105,527	-	-	273,019	1,420,228
Fund balance:							
Reserved for:							
Encumbrances	36,148	209,078	385,432	-	-	317,575	948,233
Assets held for resale	-	-	-	-	196,066	-	196,066
Unreserved:							
Designated for subsequent year's expenditures	1,146,323	-	193,854	695,803	180,806	246,793	2,463,579
Unreserved, undesignated (deficit)	-	(63,683)	-	-	-	-	(63,683)
Total fund balance	1,182,471	145,395	579,286	695,803	376,872	564,368	3,544,195
Total liabilities and fund balance	\$ 1,235,028	\$ 1,134,520	\$ 684,813	\$ 695,803	\$ 376,872	\$ 837,387	\$ 4,964,423

The accompanying notes are an integral part of the financial statements.

Capital Project Funds

Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	1999 General Obligation Bond Fund	1999A General Obligation Bond Fund	2003A General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
\$ 2,346,074	\$ 390,989	\$ 4,289,194	\$ 1,112,032	\$ 4,464,157	\$ 12,602,446	\$ 14,331,697
1,362,374	82,320	2,490,752	645,762	2,592,354	7,173,562	8,177,744
-	-	-	-	-	-	1,077,092
2,415,247	513,692	12,000	-	-	2,940,939	3,685,752
-	2,488,501	1,523,804	-	-	4,012,305	4,012,305
-	-	-	-	-	-	213,019
-	-	-	-	-	-	196,066
<u>\$ 6,123,695</u>	<u>\$ 3,475,502</u>	<u>\$ 8,315,750</u>	<u>\$ 1,757,794</u>	<u>\$ 7,056,511</u>	<u>\$ 26,729,252</u>	<u>\$ 31,693,675</u>
\$ 244,030	\$ 280,071	\$ 7,475	\$ 67,852	\$ 171,377	\$ 770,805	\$ 890,000
1,523,804	-	-	-	-	1,523,804	2,611,818
-	-	-	-	-	-	213,019
<u>1,767,834</u>	<u>280,071</u>	<u>7,475</u>	<u>67,852</u>	<u>171,377</u>	<u>2,294,609</u>	<u>3,714,837</u>
1,163,557	329,890	83,514	45,694	1,445,279	3,067,934	4,016,167
-	-	-	-	-	-	196,066
3,192,304	2,865,541	8,224,761	1,644,248	5,439,855	21,366,709	23,830,288
-	-	-	-	-	-	(63,683)
<u>4,355,861</u>	<u>3,195,431</u>	<u>8,308,275</u>	<u>1,689,942</u>	<u>6,885,134</u>	<u>24,434,643</u>	<u>27,978,838</u>
<u>\$ 6,123,695</u>	<u>\$ 3,475,502</u>	<u>\$ 8,315,750</u>	<u>\$ 1,757,794</u>	<u>\$ 7,056,511</u>	<u>\$ 26,729,252</u>	<u>\$ 31,693,675</u>

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	Special Revenue Funds						Total
	Downtown						
	Enrichment	Riverfront Development	Police Grants	Entertainment Economic Development	Redevelopment	Environmental Grants	
REVENUES							
Intergovernmental	\$ -	\$ -	\$ 3,020,773	\$ -	\$ -	\$ 226,930	\$ 3,247,703
Gaming	-	12,457,759	-	-	-	-	12,457,759
Investment earnings	3,983	-	2,025	2,829	576	1,933	11,346
Miscellaneous	611,393	1,011,471	351,091	221,184	-	43,162	2,238,301
Total revenues	<u>615,376</u>	<u>13,469,230</u>	<u>3,373,889</u>	<u>224,013</u>	<u>576</u>	<u>272,025</u>	<u>17,955,109</u>
EXPENDITURES							
Current:							
General government	-	-	-	-	-	285,243	285,243
Public safety	839,922	-	4,078,569	-	-	-	4,918,491
Culture and recreation	38,682	-	-	-	-	-	38,682
Economic development	-	2,965,032	-	-	-	-	2,965,032
Capital outlay	-	-	-	-	-	-	-
Total expenditures	<u>878,604</u>	<u>2,965,032</u>	<u>4,078,569</u>	<u>-</u>	<u>-</u>	<u>285,243</u>	<u>8,207,448</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(263,228)</u>	<u>10,504,198</u>	<u>(704,680)</u>	<u>224,013</u>	<u>576</u>	<u>(13,218)</u>	<u>9,747,661</u>
OTHER FINANCING SOURCES (USES)							
Transfers in	-	50,000	209,639	-	-	-	259,639
Transfers out	-	(13,100,002)	-	(175,000)	-	-	(13,275,002)
Total other financing sources and uses	<u>-</u>	<u>(13,050,002)</u>	<u>209,639</u>	<u>(175,000)</u>	<u>-</u>	<u>-</u>	<u>(13,015,363)</u>
Net change in fund balances	<u>(263,228)</u>	<u>(2,545,804)</u>	<u>(495,041)</u>	<u>49,013</u>	<u>576</u>	<u>(13,218)</u>	<u>(3,267,702)</u>
Fund balances-beginning	1,445,699	2,691,199	1,074,327	646,790	376,296	577,586	6,811,897
Fund balances-ending	<u>\$ 1,182,471</u>	<u>\$ 145,395</u>	<u>\$ 579,286</u>	<u>\$ 695,803</u>	<u>\$ 376,872</u>	<u>\$ 564,368</u>	<u>\$ 3,544,195</u>

The accompanying notes are an integral part of the financial statements.

Capital Project Funds

Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	1999 General Obligation Bond Fund	1999A General Obligation Bond Fund	2003A General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
\$ 166,530	\$ 832,582	\$ -	\$ -	\$ -	\$ 999,112	\$ 4,246,815
-	-	-	-	-	-	12,457,759
7,754	391	28,660	5,685	23,893	66,383	77,729
-	172,176	(8,313)	-	-	163,863	2,402,164
<u>174,284</u>	<u>1,005,149</u>	<u>20,347</u>	<u>5,685</u>	<u>23,893</u>	<u>1,229,358</u>	<u>19,184,467</u>
-	-	-	-	-	-	285,243
-	-	-	-	-	-	4,918,491
-	-	-	-	-	-	38,682
-	-	-	-	-	-	2,965,032
<u>2,264,513</u>	<u>3,058,134</u>	<u>79,553</u>	<u>122,036</u>	<u>1,121,494</u>	<u>6,645,730</u>	<u>6,645,730</u>
<u>2,264,513</u>	<u>3,058,134</u>	<u>79,553</u>	<u>122,036</u>	<u>1,121,494</u>	<u>6,645,730</u>	<u>14,853,178</u>
<u>(2,090,229)</u>	<u>(2,052,985)</u>	<u>(59,206)</u>	<u>(116,351)</u>	<u>(1,097,601)</u>	<u>(5,416,372)</u>	<u>4,331,289</u>
711,431	1,654,592	23,450	-	717,316	3,106,789	3,366,428
(24,026)	-	(1,025,985)	-	(523,917)	(1,573,928)	(14,848,930)
<u>687,405</u>	<u>1,654,592</u>	<u>(1,002,535)</u>	<u>-</u>	<u>193,399</u>	<u>1,532,861</u>	<u>(11,482,502)</u>
(1,402,824)	(398,393)	(1,061,741)	(116,351)	(904,202)	(3,883,511)	(7,151,213)
<u>5,758,685</u>	<u>3,593,824</u>	<u>9,370,016</u>	<u>1,806,293</u>	<u>7,789,336</u>	<u>28,318,154</u>	<u>35,130,051</u>
<u>\$ 4,355,861</u>	<u>\$ 3,195,431</u>	<u>\$ 8,308,275</u>	<u>\$ 1,689,942</u>	<u>\$ 6,885,134</u>	<u>\$ 24,434,643</u>	<u>\$ 27,978,838</u>

CITY OF SHREVEPORT, LOUISIANA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Property taxes	\$ 37,100,000	\$ 37,100,000	\$ 36,180,221	\$ (919,779)
Investment earnings	200,000	200,000	126,823	(73,177)
Intergovernmental	1,800,000	1,800,000	2,231,711	431,711
Miscellaneous	-	-	1,806	1,806
Total revenues	<u>39,100,000</u>	<u>39,100,000</u>	<u>38,540,561</u>	<u>(559,439)</u>
EXPENDITURES				
Principal	31,590,000	31,590,000	50,311,347	(18,721,347)
Interest and other charges	11,270,000	11,270,000	11,421,559	(151,559)
Refunding certificates of indebtedness issuance cost	-	-	358,682	(358,682)
Total expenditures	<u>42,860,000</u>	<u>42,860,000</u>	<u>62,091,588</u>	<u>(19,231,588)</u>
Deficiency of revenues under expenditures	<u>(3,760,000)</u>	<u>(3,760,000)</u>	<u>(23,551,027)</u>	<u>(19,791,027)</u>
OTHER FINANCING SOURCES (USES)				
Refunding certificates of indebtedness issued	-	-	14,995,000	14,995,000
Premium on refunding certificates of indebtedness issued	-	-	379,132	379,132
Payments to refunded certificates of indebtedness escrow agent	-	-	(15,015,450)	(15,015,450)
Transfers in	<u>10,680,000</u>	<u>10,680,000</u>	<u>10,617,504</u>	<u>(62,496)</u>
Total other financing sources	<u>10,680,000</u>	<u>10,680,000</u>	<u>10,976,186</u>	<u>296,186</u>
Net change in fund balances	6,920,000	6,920,000	(12,574,841)	(19,494,841)
Fund balances - beginning	<u>58,867,159</u>	<u>58,867,159</u>	<u>58,867,159</u>	<u>-</u>
Fund balances - ending	<u>\$ 65,787,159</u>	<u>\$ 65,787,159</u>	<u>\$ 46,292,318</u>	<u>\$ (19,494,841)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RIVERFRONT DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Gaming	\$ 12,970,000	\$ 12,970,000	\$ 12,457,759	\$ (512,241)
Investment Earnings	180,000	180,000	-	(180,000)
Miscellaneous	<u>912,900</u>	<u>912,900</u>	<u>1,011,471</u>	<u>98,571</u>
Total revenues	<u>14,062,900</u>	<u>14,062,900</u>	<u>13,469,230</u>	<u>(593,670)</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	123,200	123,200	109,697	13,503
Materials and supplies	5,500	5,500	3,809	1,691
Contractual services	1,954,592	1,964,592	1,729,048	235,544
Other charges	<u>1,273,498</u>	<u>1,323,498</u>	<u>1,122,478</u>	<u>201,020</u>
Total expenditures	<u>3,356,790</u>	<u>3,416,790</u>	<u>2,965,032</u>	<u>451,758</u>
Excess (deficiency) of revenues over (under) expenditures	<u>10,706,110</u>	<u>10,646,110</u>	<u>10,504,198</u>	<u>(141,912)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	-	-	50,000	50,000
Transfers out	<u>(13,100,000)</u>	<u>(13,050,000)</u>	<u>(13,100,002)</u>	<u>(50,002)</u>
Total other financing uses	<u>(13,100,000)</u>	<u>(13,050,000)</u>	<u>(13,050,002)</u>	<u>(2)</u>
Net change in fund balance	(2,393,890)	(2,403,890)	(2,545,804)	(141,914)
Fund balance -beginning	<u>2,691,199</u>	<u>2,691,199</u>	<u>2,691,199</u>	<u>-</u>
Fund balance-ending	<u>\$ 297,309</u>	<u>\$ 287,309</u>	<u>\$ 145,395</u>	<u>\$ (141,914)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
POLICE GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ 5,338,600	\$ 7,267,513	\$ 3,020,773	\$ (4,246,740)
Investment Earnings	-	8,100	2,025	(6,075)
Miscellaneous	353,300	1,053,300	351,091	(702,209)
Total revenues	<u>5,691,900</u>	<u>8,328,913</u>	<u>3,373,889</u>	<u>(4,955,024)</u>
EXPENDITURES				
Current:				
Public Safety				
Salaries, wages and employee benefits	3,520,900	5,004,403	2,119,803	2,884,600
Materials and supplies	144,900	181,100	10,514	170,586
Contractual services	67,900	195,900	84,662	111,238
Other charges	148,700	278,119	572,644	(294,525)
Improvements and equipments	3,006,600	3,881,491	1,290,946	2,590,545
Total expenditures	<u>6,889,000</u>	<u>9,541,013</u>	<u>4,078,569</u>	<u>5,462,444</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,197,100)</u>	<u>(1,212,100)</u>	<u>(704,680)</u>	<u>507,420</u>
OTHER FINANCING SOURCES				
Transfers in	138,000	138,000	209,639	71,639
Total other financing sources	<u>138,000</u>	<u>138,000</u>	<u>209,639</u>	<u>71,639</u>
Net change in fund balance	(1,059,100)	(1,074,100)	(495,041)	579,059
Fund balance -beginning	<u>1,074,327</u>	<u>1,074,327</u>	<u>1,074,327</u>	<u>-</u>
Fund balance-ending	<u>\$ 15,227</u>	<u>\$ 227</u>	<u>\$ 579,286</u>	<u>\$ 579,059</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
DOWNTOWN ENTERTAINMENT ECONOMIC DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ 3,000	\$ 3,000	\$ 2,829	\$ (171)
Land rent	126,900	126,900	-	(126,900)
Sales tax	<u>150,000</u>	<u>150,000</u>	<u>221,184</u>	<u>71,184</u>
Total revenues	<u>279,900</u>	<u>279,900</u>	<u>224,013</u>	<u>(55,887)</u>
EXPENDITURES				
Current:				
Other charges	<u>865,600</u>	<u>690,600</u>	<u>-</u>	<u>690,600</u>
Total expenditures	<u>865,600</u>	<u>690,600</u>	<u>-</u>	<u>690,600</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(585,700)</u>	<u>(410,700)</u>	<u>224,013</u>	<u>634,713</u>
OTHER FINANCING (USES)				
Transfers out	<u>-</u>	<u>(175,000)</u>	<u>(175,000)</u>	<u>-</u>
Total other financing uses	<u>-</u>	<u>(175,000)</u>	<u>(175,000)</u>	<u>-</u>
Net change in fund balance	(585,700)	(585,700)	49,013	634,713
Fund balance -beginning	<u>646,790</u>	<u>646,790</u>	<u>646,790</u>	<u>-</u>
Fund balance-ending	<u>\$ 61,090</u>	<u>\$ 61,090</u>	<u>\$ 695,803</u>	<u>\$ 634,713</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
REDEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ 25,200	\$ 25,200	\$ 576	\$ (24,624)
Miscellaneous	<u>1,800</u>	<u>1,800</u>	<u>-</u>	<u>(1,800)</u>
Total revenues	<u>27,000</u>	<u>27,000</u>	<u>576</u>	<u>(26,424)</u>
EXPENDITURES				
Current:				
Economic development				
Other charges	<u>148,800</u>	<u>148,800</u>	<u>-</u>	<u>148,800</u>
Total expenditures	<u>148,800</u>	<u>148,800</u>	<u>-</u>	<u>148,800</u>
Net change in fund balance	(121,800)	(121,800)	576	122,376
Fund balance -beginning	<u>376,296</u>	<u>376,296</u>	<u>376,296</u>	<u>-</u>
Fund balance-ending	<u>\$ 254,496</u>	<u>\$ 254,496</u>	<u>\$ 376,872</u>	<u>\$ 122,376</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
ENVIRONMENTAL GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ -	\$ -	\$ 226,930	\$ 226,930
Investment earnings	-	-	1,933	1,933
Miscellaneous	-	109,000	43,162	(65,838)
Total revenues	<u>-</u>	<u>109,000</u>	<u>272,025</u>	<u>163,025</u>
EXPENDITURES				
Current:				
General government				
Salaries, wages and employee benefits	-	-	754	(754)
Contractual services	-	-	134,489	(134,489)
Other charges	-	109,000	150,000	(41,000)
Total expenditures	<u>-</u>	<u>109,000</u>	<u>285,243</u>	<u>(176,243)</u>
Net change in fund balance	-	-	(13,218)	(13,218)
Fund balance -beginning	<u>577,586</u>	<u>577,586</u>	<u>577,586</u>	<u>-</u>
Fund balance-ending	<u>\$ 577,586</u>	<u>\$ 577,586</u>	<u>\$ 564,368</u>	<u>\$ (13,218)</u>

The accompanying notes are an integral part of the financial statements.



Nonmajor Enterprise Funds

Enterprise funds are used to account for the acquisition, operation, and maintenance of facilities and services which are entirely or predominantly self-supported by user charges. The operations of enterprise funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

Shreveport Area Transit System - This fund accounts for the activities necessary to provide bus service for the residents of the City.

Golf - This fund is used to account for the operations of the City's three golf courses. The fund's operations are financed by greens fees, golf equipment rentals, merchandise sales, memberships, and concession sales to the public.

Downtown Parking Fund - This fund is used to account for parking revenues to promote improved parking facilities in the downtown area.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET ASSETS
NONMAJOR ENTERPRISE FUNDS
DECEMBER 31, 2010

	<u>Shreveport Area Transit System</u>	<u>Golf</u>	<u>Downtown Parking</u>	<u>Total Nonmajor Enterprise Funds</u>
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 360,821	\$ 100,796	\$ 517,596	\$ 979,213
Investments	-	56,500	300,570	357,070
Receivables, net	182,028	-	17,717	199,745
Due from other funds	1,105,516	-	-	1,105,516
Due from other governments	1,085,371	-	-	1,085,371
Inventories	745,456	13,235	-	758,691
Prepaid items	137,673	-	-	137,673
Total current assets	<u>3,616,865</u>	<u>170,531</u>	<u>835,883</u>	<u>4,623,279</u>
Noncurrent Assets:				
Capital Assets:				
Land	1,940,408	-	-	1,940,408
Buildings	9,051,299	268,840	-	9,320,139
Improvements other than buildings	-	868,530	-	868,530
Equipment	18,291,749	519,938	-	18,811,687
Construction in progress	406,530	-	-	406,530
Less accumulated depreciation	<u>(13,460,625)</u>	<u>(1,034,939)</u>	-	<u>(14,495,564)</u>
Total noncurrent assets	<u>16,229,361</u>	<u>622,369</u>	-	<u>16,851,730</u>
Total assets	<u>19,846,226</u>	<u>792,900</u>	<u>835,883</u>	<u>21,475,009</u>
LIABILITIES				
Current Liabilities:				
Accounts payable	525,366	61	31,826	557,253
Accrued liabilities	125,060	10,812	-	135,872
Deferred revenue	-	61,701	-	61,701
Compensated absences	<u>270,706</u>	<u>34,036</u>	-	<u>304,742</u>
Total current liabilities	<u>921,132</u>	<u>106,610</u>	<u>31,826</u>	<u>1,059,568</u>
Noncurrent Liabilities:				
Compensated absences	-	43,643	-	43,643
Net OPEB obligation	-	722,085	-	722,085
Total noncurrent liabilities	<u>-</u>	<u>765,728</u>	-	<u>765,728</u>
Total liabilities	<u>921,132</u>	<u>872,338</u>	<u>31,826</u>	<u>1,825,296</u>
NET ASSETS (Deficit)				
Invested in capital assets, net of related debt	16,229,361	622,369	-	16,851,730
Unrestricted (Deficit)	<u>2,695,733</u>	<u>(701,807)</u>	<u>804,057</u>	<u>2,797,983</u>
Total Net Assets (Deficit)	<u>\$ 18,925,094</u>	<u>\$ (79,438)</u>	<u>\$ 804,057</u>	<u>\$ 19,649,713</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN FUND NET ASSETS
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
OPERATING REVENUES				
Charges for services	\$ 2,579,422	\$ 1,148,443	\$ 613,876	\$ 4,341,741
Miscellaneous	21,894	-	-	21,894
Total operating Revenues	<u>2,601,316</u>	<u>1,148,443</u>	<u>613,876</u>	<u>4,363,635</u>
OPERATING EXPENSES				
Personal services	7,242,571	871,001	-	8,113,572
Contractual services and other expenses	2,167,765	257,261	419,280	2,844,306
Utilities	138,488	104,148	-	242,636
Repairs and maintenance	81,193	14,406	-	95,599
Materials and supplies	2,840,109	183,505	-	3,023,614
Depreciation	1,371,131	58,547	-	1,429,678
Total operating expenses	<u>13,841,257</u>	<u>1,488,868</u>	<u>419,280</u>	<u>15,749,405</u>
Operating income (loss)	<u>(11,239,941)</u>	<u>(340,425)</u>	<u>194,596</u>	<u>(11,385,770)</u>
NONOPERATING REVENUES				
(EXPENSES)				
Investment earnings	-	259	2,558	2,817
Interest expense	-	(898)	-	(898)
Intergovernmental	5,875,988	-	-	5,875,988
Loss on disposal of capital assets	(2,208)	-	-	(2,208)
Net nonoperating revenues (expenses)	<u>5,873,780</u>	<u>(639)</u>	<u>2,558</u>	<u>5,875,699</u>
Income (loss) before contributions and transfers	(5,366,161)	(341,064)	197,154	(5,510,071)
Capital contributions	2,722,379	1,138	-	2,723,517
Transfers in	4,814,425	95,500	-	4,909,925
Transfers out	(1,044)	-	-	(1,044)
Change in net assets	2,169,599	(244,426)	197,154	2,122,327
Total net assets-beginning	<u>16,755,495</u>	<u>164,988</u>	<u>606,903</u>	<u>17,527,386</u>
Total net assets (deficit)-ending	<u>\$ 18,925,094</u>	<u>\$ (79,438)</u>	<u>\$ 804,057</u>	<u>\$ 19,649,713</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010**

	<u>Shreveport Area Transit System</u>	<u>Golf</u>	<u>Downtown Parking</u>	<u>Total Nonmajor Enterprise Funds</u>
Cash flows from operating activities:				
Receipts from operations	\$ 2,555,844	\$ 1,147,059	\$ 618,525	\$ 4,321,428
Payments to suppliers	(5,194,942)	(633,648)	(430,272)	(6,258,862)
Payments to employees	(7,441,591)	(535,142)	-	(7,976,733)
Other receipts	21,894	-	-	21,894
Other payments	-	(95,499)	-	(95,499)
Net cash provided by (used in) operating activities	<u>(10,058,795)</u>	<u>(117,230)</u>	<u>188,253</u>	<u>(9,987,772)</u>
Cash flows from noncapital financing activities:				
Intergovernmental	5,299,903	-	-	5,299,903
Transfers in	4,171,145	95,500	-	4,266,645
Net cash provided by noncapital financing activities	<u>9,471,048</u>	<u>95,500</u>	<u>-</u>	<u>9,566,548</u>
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(2,421,847)	-	-	(2,421,847)
Principal paid on debt	-	(42,846)	-	(42,846)
Interest paid on debt	-	(899)	-	(899)
Capital grants	2,432,533	-	-	2,432,533
Transfers out	(1,044)	-	-	(1,044)
Contributed capital by others	27,202	-	-	27,202
Net cash provided by (used in) capital and related financing activities	<u>36,844</u>	<u>(43,745)</u>	<u>-</u>	<u>(6,901)</u>
Cash flows from investing activities:				
Purchase of investments	-	(56,500)	(300,570)	(357,070)
Interest on investments	-	260	2,558	2,818
Net cash provided by (used in) investing activities	<u>-</u>	<u>(56,240)</u>	<u>(298,012)</u>	<u>(354,252)</u>
Net decrease in cash and cash equivalents	<u>(550,903)</u>	<u>(121,715)</u>	<u>(109,759)</u>	<u>(782,377)</u>
Cash and cash equivalents - beginning of year	911,724	222,511	627,355	1,761,590
Cash and cash equivalents - end of year	<u>\$ 360,821</u>	<u>\$ 100,796</u>	<u>\$ 517,596</u>	<u>\$ 979,213</u>

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (11,239,941)	\$ (340,425)	\$ 194,596	\$ (11,385,770)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation	1,371,131	58,547	-	1,429,678
(Increase)Decrease in assets:				
Receivables	(28,336)	948	4,649	(22,739)
Due from other funds	4,758	-	-	4,758
Inventories	(80,823)	(172)	-	(80,995)
Prepaid items	64,356	-	-	64,356
Increase(Decrease) in liabilities:				
Accounts payable	49,080	(5,679)	(10,992)	32,409
Accrued liabilities	(203,158)	637	-	(202,521)
Deferred revenue	-	(3,034)	-	(3,034)
Compensated absences	4,138	8,095	-	12,233
Accrued OPEB	-	163,853	-	163,853
Total adjustments	1,181,146	223,195	(6,343)	1,397,998
Net cash provided by (used in) operating activities	\$ (10,058,795)	\$ (117,230)	\$ 188,253	\$ (9,987,772)

Non-cash investing, capital and financing activities:

The Shreveport Area Transit System had a loss on disposal of capital assets of \$2,208.

The Golf Fund had capital contributions of \$1,138.

The accompanying notes are an integral part of the financial statements.



Internal Service Funds

Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, and to other governments, on a cost reimbursement basis.

Employees Health Care Fund - This fund is used to account for self-insurance activities involving medical and dental care claims by the City's employees, retirees, and dependents.

Retained Risk Fund - This fund is used to account for self-insurance activities involving property damage, worker's compensation and general liability claims.

Information Technology Fund - This fund is used to account for servicing all City departments computing activities and maintaining the City's internal telephone system, cell phones, cable network, and the City's internet/intranet websites.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET ASSETS
INTERNAL SERVICE FUNDS
DECEMBER 31, 2010

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Information Technology</u>	<u>Total Internal Service Funds</u>
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 4,856,261	\$ 13,781,855	\$ 519	\$ 18,638,635
Investments	4,975,419	8,003,178	301	12,978,898
Receivables, net	1,585,050	-	-	1,585,050
Due from other funds	-	13,245,851	-	13,245,851
Inventories	-	-	3,364	3,364
Prepaid items	-	533,385	-	533,385
Total current assets	<u>11,416,730</u>	<u>35,564,269</u>	<u>4,184</u>	<u>46,985,183</u>
Noncurrent Assets:				
Capital Assets:				
Equipment	-	-	2,710,495	2,710,495
Less accumulated depreciation	-	-	(2,073,488)	(2,073,488)
Total noncurrent assets	-	-	637,007	637,007
Total assets	<u>11,416,730</u>	<u>35,564,269</u>	<u>641,191</u>	<u>47,622,190</u>
LIABILITIES				
Current Liabilities:				
Accounts payable	37,351	111,101	115,995	264,447
Due to other funds	1,549,503	-	-	1,549,503
Compensated absences	-	274	12,876	13,150
Claims and judgments	4,308,684	22,628,586	-	26,937,270
Total current liabilities	<u>5,895,538</u>	<u>22,739,961</u>	<u>128,871</u>	<u>28,764,370</u>
Noncurrent Liabilities:				
Compensated absences	-	2,331	105,246	107,577
Total noncurrent liabilities	-	2,331	105,246	107,577
Total liabilities	<u>5,895,538</u>	<u>22,742,292</u>	<u>234,117</u>	<u>28,871,947</u>
NET ASSETS				
Invested in capital assets, net of related debt	-	-	637,007	637,007
Unrestricted (deficit)	5,521,192	12,821,977	(229,933)	18,113,236
Total net assets	<u>\$ 5,521,192</u>	<u>\$ 12,821,977</u>	<u>\$ 407,074</u>	<u>\$ 18,750,243</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
 COMBINING STATEMENT OF REVENUES, EXPENSES,
 AND CHANGES IN FUND NET ASSETS
 INTERNAL SERVICE FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2010**

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Information Technology</u>	<u>Total Internal Service Funds</u>
OPERATING REVENUES				
Charges for services	\$ 25,149,353	\$ 18,843,941	\$ 3,361,900	\$ 47,355,194
Miscellaneous	758,004	1,655,049	-	2,413,053
Total operating revenues	<u>25,907,357</u>	<u>20,498,990</u>	<u>3,361,900</u>	<u>49,768,247</u>
OPERATING EXPENSES				
Personal services	80,646	115,392	2,103,981	2,300,019
Contractual services and other expenses	2,188,708	2,831,215	511,572	5,531,495
Repairs and maintenance	-	-	664,660	664,660
Materials and supplies	3,698	3,991	98,398	106,087
Claims	22,753,213	15,893,343	-	38,646,556
Depreciation	-	-	218,612	218,612
Total operating expenses	<u>25,026,265</u>	<u>18,843,941</u>	<u>3,597,223</u>	<u>47,467,429</u>
Operating income (loss)	<u>881,092</u>	<u>1,655,049</u>	<u>(235,323)</u>	<u>2,300,818</u>
NONOPERATING REVENUES (EXPENSES)				
Investment earnings	53,382	64,994	-	118,376
Interest expense	-	-	(463)	(463)
Net nonoperating revenues (expenses)	<u>53,382</u>	<u>64,994</u>	<u>(463)</u>	<u>117,913</u>
Change in net assets	<u>934,474</u>	<u>1,720,043</u>	<u>(235,786)</u>	<u>2,418,731</u>
Total net assets-beginning	<u>4,586,718</u>	<u>11,101,934</u>	<u>642,860</u>	<u>16,331,512</u>
Total net assets-ending	<u>\$ 5,521,192</u>	<u>12,821,977</u>	<u>\$ 407,074</u>	<u>\$ 18,750,243</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010**

	Employees Health Care	Retained Risk	Information Technology	Total Internal Service Funds
Cash flows from operations				
Receipts from operations	\$ 26,290,214	\$ 7,731,014	\$ 3,361,900	\$ 37,383,128
Payments to suppliers	(2,850,615)	(2,857,392)	(1,206,346)	(6,914,353)
Payments to employees	(80,646)	(114,323)	(2,104,743)	(2,299,712)
Claims	(22,194,330)	(10,993,865)	-	(33,188,195)
Net cash provided by (used in) operating activities	<u>1,164,623</u>	<u>(6,234,566)</u>	<u>50,811</u>	<u>(5,019,132)</u>
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	-	-	(33,697)	(33,697)
Principal paid on debt	-	-	(16,628)	(16,628)
Interest paid on debt	-	-	(463)	(463)
Net cash used in capital and related financing activities	<u>-</u>	<u>-</u>	<u>(50,788)</u>	<u>(50,788)</u>
Cash flows from investing activities:				
Purchase of investments	(1,528,450)	(8,003,178)	(301)	(9,531,929)
Proceeds from sale and maturity of investments	1,404,860	-	-	1,404,860
Interest on investments	132,933	64,994	-	197,927
Net cash provided by (used in) investing activities	<u>9,343</u>	<u>(7,938,184)</u>	<u>(301)</u>	<u>(7,929,142)</u>
Net increase (decrease) in cash and cash equivalents	<u>1,173,966</u>	<u>(14,172,750)</u>	<u>(278)</u>	<u>(12,999,062)</u>
Cash and cash equivalents - beginning of year	<u>3,682,295</u>	<u>27,954,605</u>	<u>797</u>	<u>31,637,697</u>
Cash and cash equivalents - end of year	<u>\$ 4,856,261</u>	<u>\$ 13,781,855</u>	<u>\$ 519</u>	<u>\$ 18,638,635</u>

	Employees Health Care	Retained Risk	Information Technology	Total Internal Service Funds
Reconciliation of operating income (loss)				
to net cash provided by (used in) operating				
activities:				
Operating income (loss)	\$ 881,092	\$ 1,655,049	\$ (235,323)	\$ 2,300,818
Adjustments to reconcile operating income				
(loss) to net cash provided by (used in) operating				
activities:				
Depreciation	-	-	218,612	218,612
(Increase)Decrease in assets:				
Receivables	382,857	-	-	382,857
Due from other funds	-	(12,202,477)	-	(12,202,477)
Inventories	-	-	6,046	6,046
Prepaid items	-	220,586	-	220,586
Increase(Decrease) in liabilities:				
Accounts payable	(24,281)	(242,772)	65,714	(201,339)
Accrued liabilities	558,883	4,899,478	-	5,458,361
Due to other funds	(633,928)	(565,499)	-	(1,199,427)
Compensated absences	-	1,069	(4,238)	(3,169)
Total adjustments	283,531	(7,889,615)	286,134	(7,319,950)
Net cash provided by (used in) operating activities	\$ 1,164,623	\$ (6,234,566)	\$ 50,811	\$ (5,019,132)

The accompanying notes are an integral part of the financial statements.



**Fiduciary Funds
Pension Trust Funds**

Firemen's Pension and Relief Fund - This fund is used to account for a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan.

Policemen's Pension and Relief Fund - This fund is used to account for a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan.

Employees' Retirement System - This fund is used to account for a cost-sharing defined benefit pension plan with a special funding situation that covers all full-time classified employees of the City and other board recommended organizations other than policemen and firemen. Appointed officials also have the option to join the plan.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
DECEMBER 31, 2010

	<u>Firemen's Pension and Relief</u>	<u>Policemen's Pension and Relief</u>	<u>Employees' Retirement System</u>	<u>Total Employee Retirement Funds</u>
ASSETS				
Cash and cash equivalents	\$ 292,477	\$ 786,088	\$ 7,400,460	\$ 8,479,025
Receivables:				
Interest receivable	30,175	28,421	615,220	673,816
Accounts receivable	110,618	10,367	12,381	133,366
Prepaid items	294,332	246,015	-	540,347
Investments, at fair value:				
U.S. government obligations	2,084,162	1,881,263	24,424,169	28,389,594
Investment pool	-	-	1,724,748	1,724,748
Mutual funds	1,540,444	1,474,265	-	3,014,709
Domestic corporate bonds	1,079,528	1,183,752	24,315,040	26,578,320
Collateralized mortgage obligations	-	-	4,092,180	4,092,180
Domestic equities	3,610,270	3,394,273	119,789,689	126,794,232
International equities	725,614	675,784	-	1,401,398
Municipal bonds	-	-	8,855,545	8,855,545
Total investments	<u>9,040,018</u>	<u>8,609,337</u>	<u>183,201,371</u>	<u>200,850,726</u>
Other assets:				
Cash surrender value of life insurance policies	4,490,910	3,912,533	-	8,403,443
Total assets	<u>14,258,530</u>	<u>13,592,761</u>	<u>191,229,432</u>	<u>219,080,723</u>
LIABILITIES				
Due to other funds	318,711	-	7,151,721	7,470,432
Employees' deposits held in escrow	-	-	5,392,974	5,392,974
Total liabilities	<u>318,711</u>	<u>-</u>	<u>12,544,695</u>	<u>12,863,406</u>
NET ASSETS				
Held in trust for pension benefits	<u>\$ 13,939,819</u>	<u>\$ 13,592,761</u>	<u>\$ 178,684,737</u>	<u>\$ 206,217,317</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2010

	<u>Firemen's Pension and Relief</u>	<u>Policemen's Pension and Relief</u>	<u>Employees' Retirement System</u>	<u>Total Employee Retirement Funds</u>
ADDITIONS				
Contributions:				
Employer	\$ 1,407,204	\$ 1,407,296	\$ 6,261,604	\$ 9,076,104
Plan members	<u>-</u>	<u>-</u>	<u>4,331,306</u>	<u>4,331,306</u>
Total contributions	<u>1,407,204</u>	<u>1,407,296</u>	<u>10,592,910</u>	<u>13,407,410</u>
Investment earnings:				
Net appreciation in fair value of investments	842,810	799,002	17,301,158	18,942,970
Interest	73,023	78,311	2,678,319	2,829,653
Dividends	<u>81,239</u>	<u>76,078</u>	<u>2,270,908</u>	<u>2,428,225</u>
Total investment earnings	997,072	953,391	22,250,385	24,200,848
Less investment expense	<u>15,108</u>	<u>15,160</u>	<u>994,865</u>	<u>1,025,133</u>
Net investment earnings	<u>981,964</u>	<u>938,231</u>	<u>21,255,520</u>	<u>23,175,715</u>
Life insurance proceeds	550,000	550,000	-	1,100,000
Miscellaneous	<u>1,013</u>	<u>1,001</u>	<u>54,164</u>	<u>56,178</u>
Total additions	<u>2,940,181</u>	<u>2,896,528</u>	<u>31,902,594</u>	<u>37,739,303</u>
DEDUCTIONS				
Benefits	1,192,559	993,901	17,167,826	19,354,286
Refund of member contribution	-	-	653,511	653,511
Administrative expenses	24,285	24,164	517,358	565,807
Life insurance premiums	<u>432,396</u>	<u>382,720</u>	<u>-</u>	<u>815,116</u>
Total deductions	<u>1,649,240</u>	<u>1,400,785</u>	<u>18,338,695</u>	<u>21,388,720</u>
Change in net assets	1,290,941	1,495,743	13,563,899	16,350,583
Net assets - beginning	<u>12,648,878</u>	<u>12,097,018</u>	<u>165,120,838</u>	<u>189,866,734</u>
Net assets - ending	<u>\$ 13,939,819</u>	<u>\$ 13,592,761</u>	<u>\$ 178,684,737</u>	<u>\$ 206,217,317</u>

The accompanying notes are an integral part of the financial statements.



Discretely Presented Component Unit

Metropolitan Planning Commission - This special revenue fund accounts for receipts and disbursements which occur in conjunction with coordinating City planning, preparing and enforcing zoning laws, and keeping City annexation policies current.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
BALANCE SHEET
DECEMBER 31, 2010**

ASSETS

Cash and cash equivalents	\$ 76,405
Due from primary government	<u>400</u>
Total assets	<u>76,805</u>

LIABILITIES AND FUND BALANCES

Liabilities:

Accounts payable	10,995
Due to other governments	<u>65,810</u>
Total liabilities	<u>76,805</u>

Fund balance:

Reserved for encumbrances	49,445
Unreserved, undesignated	<u>(49,445)</u>
Total fund balance	-

Amounts reported for the Metropolitan Planning Commission in the Statement of Net Assets for component units are different because:

Capital assets reported in governmental activities are not financial assets and, therefore, are not reported in governmental funds.	<u>842,943</u>
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Net assets	<u>\$ 842,943</u>
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The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2010**

REVENUES

Intergovernmental	\$ 162,180
Miscellaneous	<u>662,357</u>
Total revenues	<u>824,537</u>

EXPENDITURES

General government	<u>2,180,142</u>
Total expenditures	<u>2,180,142</u>

Deficiency of revenues under expenditures	(1,355,605)
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OTHER FINANCING SOURCES

Payment from City of Shreveport	<u>(1,355,605)</u>
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Net change in fund balance	-
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Fund balance - beginning	<u>-</u>
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Fund balance - ending	-
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Amounts reported for the Metropolitan Planning Commission in the Statement of Activities for component units are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Depreciation expense	<u>(13,091)</u>
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Change in net assets	<u>\$ (13,091)</u>
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The accompanying notes are an integral part of the financial statements.



Statistical Section

This part of the City of Shreveport's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	134
Revenue Capacity These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.	142
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	149
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	155
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	157

CITY OF SHREVEPORT, LOUISIANA
NET ASSETS BY COMPONENT,
LAST TEN YEARS
(accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Governmental activities										
Invested in capital assets, net of related debt	\$ 386,337,758	\$ 401,451,485	\$ 429,187,376	\$ 444,476,123	\$ 483,359,022	\$ 495,015,044	\$ 506,744,193	\$ 507,132,856	\$ 518,394,035	\$ 540,238,387
Restricted	35,913,697	40,223,848	44,544,140	46,843,692	43,179,343	48,021,783	52,517,433	61,409,857	66,374,435	52,008,888
Unrestricted(Deficit)	(3,967,719)	(3,327,268)	(4,662,353)	(15,914,897)	(10,485,180)	(5,981,760)	(28,935,041)	(46,402,145)	(66,220,992)	(87,144,638)
Total governmental activities net assets	\$ 418,283,736	\$ 438,348,065	\$ 469,069,163	\$ 475,404,918	\$ 516,053,185	\$ 537,055,067	\$ 530,326,585	\$ 522,140,568	\$ 518,547,478	\$ 505,102,617
Business-type activities										
Invested in capital assets, net of related debt	\$ 252,793,513	\$ 266,393,949	\$ 285,700,991	\$ 299,719,309	\$ 313,801,300	\$ 332,708,732	\$ 351,253,030	\$ 361,928,742	\$ 368,705,299	\$ 372,834,742
Restricted	2,074,186	1,935,948	1,770,036	1,771,797	5,257,124	3,930,459	3,166,944	3,751,501	2,769,016	3,958,325
Unrestricted(Deficit)	24,050,244	12,997,293	4,397,075	5,300,077	5,385,880	5,686,172	51,301	(8,587,822)	(3,750,025)	(5,874,101)
Total business-type activities net assets	\$ 278,917,943	\$ 281,327,190	\$ 291,868,102	\$ 306,791,183	\$ 324,444,304	\$ 342,305,364	\$ 354,471,275	\$ 357,092,421	\$ 367,724,290	\$ 370,918,966
Primary government										
Invested in capital assets, net of related debt	\$ 639,131,271	\$ 667,845,434	\$ 714,888,367	\$ 744,195,432	\$ 797,160,322	\$ 827,723,776	\$ 857,997,223	\$ 869,061,598	\$ 887,099,334	\$ 913,073,129
Restricted	37,987,883	42,159,796	46,314,176	48,615,489	48,436,467	51,952,242	55,684,377	65,161,358	69,143,451	55,967,213
Unrestricted(Deficit)	20,082,525	9,670,025	(265,278)	(10,614,820)	(5,099,300)	(315,587)	(28,883,740)	(34,989,967)	(69,971,017)	(93,018,759)
Total primary government net assets	\$ 697,201,679	\$ 719,675,255	\$ 760,937,265	\$ 782,196,101	\$ 840,497,489	\$ 879,360,431	\$ 884,797,860	\$ 879,232,989	\$ 886,271,768	\$ 876,021,583

Unaudited - see accompanying independent accountants' report

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET ASSETS, LAST TEN YEARS
(accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Expenses										
Governmental activities										
General government	\$ 23,869,494	\$ 26,399,777	\$ 27,937,299	\$ 35,556,332	\$ 31,642,982	\$ 41,202,664	\$ 35,773,877	\$ 32,327,417	\$ 36,368,232	\$ 45,631,827
Public safety	65,099,358	69,823,550	77,375,851	84,274,805	83,788,205	86,563,843	106,967,208	112,101,951	114,755,487	120,370,342
Public works	36,255,777	36,793,698	38,137,157	41,031,932	41,698,053	47,526,978	50,734,669	54,436,508	49,697,351	54,493,585
Culture and recreation	13,647,941	13,117,753	13,448,883	15,353,039	15,773,260	22,528,381	23,458,242	24,532,571	24,444,194	24,340,798
Health and welfare	493,450	483,659	359,725	293,575	389,502	431,756	586,125	352,321	224,472	364,424
Community development	8,935,495	4,194,155	5,344,620	6,022,108	3,669,884	4,094,946	6,380,100	4,945,019	4,409,060	5,136,142
Economic development	3,558,794	4,703,913	4,770,448	5,073,823	6,151,081	6,823,742	7,099,377	7,752,605	6,585,469	5,763,806
Economic opportunity	2,749,050	3,481,716	2,940,163	4,596,238	5,075,413	3,613,591	3,049,514	3,501,904	6,850,646	3,689,216
Interest on long-term debt	20,132,573	19,415,444	17,811,208	17,540,449	15,152,212	15,539,408	14,476,239	12,803,169	13,421,295	10,923,435
Total governmental activities expenses	174,741,932	178,413,665	188,125,354	209,742,301	203,340,592	228,325,309	248,524,351	252,773,465	256,756,206	270,713,575
Business-type activities										
Municipal and Regional Airports	8,956,664	9,345,117	10,368,441	10,208,330	10,698,537	11,755,786	12,342,488	13,838,731	15,011,292	15,175,747
Water and Sewerage	35,962,172	39,320,447	39,781,854	43,058,325	44,707,461	54,485,362	54,903,981	56,098,592	54,476,538	53,055,547
Convention Center Hotel	-	-	-	-	485,540	1,967,861	7,781,837	13,085,201	12,931,427	13,535,949
Shreveport Area Transit System	8,971,869	8,565,331	8,907,815	9,728,821	10,581,217	11,293,961	12,562,076	14,155,118	13,993,824	13,843,465
Golf	1,488,054	1,497,866	1,419,103	1,334,610	1,572,192	1,699,369	1,934,772	1,885,373	1,727,208	1,489,766
Downtown Parking	382,000	391,404	400,008	433,000	417,800	425,666	436,200	451,000	466,000	419,280
Total business-type activities expenses	55,760,759	59,120,165	60,877,221	64,763,086	68,462,747	81,628,005	89,961,354	99,514,015	98,606,289	97,519,754
Total primary government expenses	\$ 230,502,691	\$ 237,533,830	\$ 249,002,575	\$ 274,505,387	\$ 271,803,339	\$ 309,953,314	\$ 338,485,705	\$ 352,287,480	\$ 355,362,495	\$ 368,233,329

(continued)

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET ASSETS, LAST TEN YEARS
(accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Program Revenues										
Governmental Activities										
Charges for services:										
Public safety	\$ 6,231,153	\$ 7,320,162	\$ 7,258,684	\$ 7,579,210	\$ 8,434,247	\$ 9,203,269	\$ 9,026,836	\$ 8,473,486	\$ 9,220,566	\$ 10,053,128
Public works	9,476,608	9,004,094	10,257,092	11,570,980	12,738,976	11,585,956	11,861,491	11,371,166	13,832,164	15,737,329
Other activities	506,835	614,299	818,910	923,166	952,331	1,149,882	795,440	677,024	309,938	480,671
Operating grants and contributions	20,457,049	15,529,060	15,579,961	17,894,434	15,862,194	15,634,442	17,268,873	19,503,074	23,733,763	19,440,207
Capital grants and contributions	9,653,756	5,711,584	13,521,203	7,199,579	27,165,717	12,239,644	9,200,892	4,403,430	3,022,403	2,079,020
Total governmental activities program revenues	46,325,401	38,179,199	47,435,850	45,167,369	65,153,465	49,973,193	48,153,532	44,428,180	50,118,834	47,790,355
Business-type activities										
Charges for services:										
Municipal and Regional Airports	6,291,485	6,183,233	6,635,056	7,103,457	7,555,898	7,967,886	9,091,820	9,833,275	8,564,049	9,533,588
Water and Sewerage	35,385,428	36,894,698	38,420,146	45,695,302	56,108,108	58,589,864	56,502,400	58,517,927	58,177,800	63,361,068
Convention Center Hotel	-	-	-	-	-	-	4,674,048	11,018,851	11,141,947	11,934,328
Shreveport Area Transit System	2,405,553	2,060,173	1,987,715	1,968,562	2,050,464	2,179,884	2,380,408	2,545,666	2,583,705	2,601,316
Golf	1,357,923	1,307,630	1,197,848	989,289	1,383,371	1,446,980	1,372,161	1,374,572	1,196,859	1,148,443
Downtown Parking	510,825	637,619	676,890	598,239	551,857	577,620	596,426	630,648	623,988	613,876
Operating grants and contributions	2,627,499	3,014,352	2,861,410	3,824,635	2,750,760	4,288,852	3,489,645	5,068,237	5,490,761	6,077,306
Capital grants and contributions	7,687,141	6,868,899	15,724,693	14,793,291	9,044,417	14,997,350	13,301,924	8,477,153	13,796,684	9,771,827
Total business-type activities program revenues	56,265,854	56,986,604	67,503,758	74,972,775	79,444,875	90,048,436	91,408,832	97,466,329	101,575,793	105,041,752
Total primary government program revenues	\$ 102,591,255	\$ 95,165,803	\$ 114,939,608	\$ 120,140,144	\$ 144,598,340	\$ 140,021,629	\$ 139,562,364	\$ 141,894,509	\$ 151,694,627	\$ 152,832,107
Net(Expense) Revenue										
Governmental activities	\$ (128,416,531)	\$ (140,234,466)	\$ (140,689,504)	\$ (164,574,932)	\$ (138,187,127)	\$ (178,352,116)	\$ (200,370,819)	\$ (208,345,285)	\$ (206,637,372)	\$ (222,923,220)
Business-type activities	505,095	(2,133,561)	6,626,537	10,209,689	10,982,128	8,420,431	1,447,478	(2,533,242)	2,963,504	7,521,998
Total primary government net expense	\$ (127,911,436)	\$ (142,368,027)	\$ (134,062,967)	\$ (154,365,243)	\$ (127,204,999)	\$ (169,931,685)	\$ (198,923,341)	\$ (210,878,527)	\$ (203,667,868)	\$ (215,401,222)

(1) Opened in 2007

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN NET ASSETS, LAST TEN YEARS
(actual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Taxes										
Property taxes	\$ 47,142,092	\$ 47,838,744	\$ 48,929,547	\$ 51,007,550	\$ 51,498,165	\$ 54,196,554	\$ 54,192,772	\$ 57,452,405	\$ 58,542,857	\$ 60,397,983
Sales taxes	75,481,654	75,971,486	82,343,007	87,911,418	93,713,711	109,163,966	105,404,839	109,226,148	105,947,678	113,990,284
Franchise taxes	7,086,954	6,351,685	6,838,781	6,924,341	7,648,385	7,632,287	7,749,311	7,914,581	7,290,551	7,780,000
Occupational licenses	5,517,782	5,872,509	5,752,899	5,892,082	6,233,140	6,276,736	6,597,061	6,549,432	6,659,033	6,760,523
Gaming	14,819,542	15,052,411	13,754,595	12,891,549	11,617,496	12,273,760	12,366,888	12,931,726	12,931,910	12,457,759
Unrestricted grants and contributions	1,846,462	1,697,191	1,614,228	2,932,256	3,246,134	3,878,809	3,677,032	3,368,399	3,961,292	3,641,977
Investment earnings	11,000,534	6,145,817	5,094,309	3,840,636	4,289,082	5,124,099	5,568,888	4,115,495	1,163,022	435,482
Miscellaneous	3,528,956	4,269,479	10,004,905	3,493,196	4,495,820	4,133,123	3,554,655	3,653,651	10,833,738	7,578,232
Transfers	(2,679,269)	(2,900,527)	(2,941,669)	(3,982,341)	(3,906,539)	(3,328,336)	(5,469,109)	(5,052,569)	(4,285,799)	(3,563,881)
Total governmental activities	163,744,707	160,298,795	171,410,602	170,910,687	178,835,394	199,353,998	193,642,337	200,159,268	203,044,282	209,478,359
Business-type activities:										
Investment earnings (loss)	3,160,212	1,642,281	972,706	731,051	2,764,454	6,112,293	5,249,324	101,819	2,580,624	(2,528,522)
Miscellaneous									795,942	2,170
Transfers	2,679,269	2,900,527	2,941,669	3,982,341	3,906,539	3,328,336	5,469,109	5,052,569	4,285,799	3,563,881
Total business-type activities	5,839,481	4,542,808	3,914,375	4,713,392	6,670,993	9,440,629	10,718,433	5,154,388	7,662,365	1,037,529
Total primary government	\$ 169,584,188	\$ 164,841,603	\$ 175,324,977	\$ 175,624,079	\$ 185,506,387	\$ 208,794,627	\$ 204,360,770	\$ 205,313,656	\$ 210,706,647	\$ 210,515,888
Change in Net Assets										
Governmental activities	\$ 35,328,176	\$ 20,064,329	\$ 30,721,098	\$ 6,355,755	\$ 40,648,267	\$ 21,001,882	\$ (6,728,482)	\$ (8,186,017)	\$ (3,593,090)	\$ (13,444,861)
Business-type activities	6,344,576	2,409,247	10,540,912	14,923,081	17,653,121	17,861,060	12,165,911	2,621,146	10,631,869	8,559,527
Total primary government	\$ 41,672,752	\$ 22,473,576	\$ 41,262,010	\$ 21,278,836	\$ 58,301,388	\$ 38,862,942	\$ 5,437,429	\$ (5,564,871)	\$ 7,038,779	\$ (4,885,334)

Unaudited - see accompanying independent accountants' report

CITY OF SHREVEPORT, LOUISIANA
 FUND BALANCES OF GOVERNMENTAL FUNDS
 LAST TEN YEARS
 (modified accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General Fund										
Reserved/Designated	\$ 3,041,473	\$ 3,268,337	\$ 3,092,599	\$ 4,721,106	\$ 3,660,795	\$ 9,502,791	\$ 7,610,536	\$ 7,510,208	\$ 6,722,308	\$ 10,304,033
Unreserved	9,077,939	8,565,714	9,937,233	10,454,961	13,815,804	10,327,081	5,224,682	3,009,981	13,930,927	11,458,224
Total General Fund	\$ 12,119,412	\$ 11,834,071	\$ 13,029,832	\$ 15,176,067	\$ 17,476,599	\$ 19,829,872	\$ 12,835,218	\$ 10,520,189	\$ 20,653,235	\$ 21,762,257
All Other Governmental Funds										
Reserved	\$ 115,130,828	\$ 123,238,342	\$ 141,585,098	\$ 83,314,849	\$ 88,598,046	\$ 67,233,427	\$ 62,096,555	\$ 66,119,571	\$ 71,705,730	\$ 56,246,998
Unreserved, reported in:										
Special revenue funds	7,907,059	7,819,641	6,322,038	2,934,920	2,234,205	2,750,223	715,567	1,717,692	670,554	(1,032,864)
Capital project funds	89,317,228	68,932,622	77,124,069	80,038,721	26,185,480	36,863,363	38,569,550	31,993,102	25,122,715	21,366,709
Total all other governmental funds	\$ 212,355,115	\$ 199,990,605	\$ 225,031,205	\$ 166,288,490	\$ 117,017,731	\$ 106,847,013	\$ 101,381,672	\$ 99,830,365	\$ 97,498,999	\$ 76,580,843

Unaudited - see accompanying independent accountants' report.



CITY OF CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
 LAST TEN FISCAL YEARS
 (modified accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Revenues										
Taxes	\$ 130,797,660	\$ 129,350,141	\$ 138,588,656	\$ 144,861,587	\$ 153,389,462	\$ 170,919,781	\$ 168,009,381	\$ 173,109,183	\$ 171,405,070	\$ 182,891,465
Licenses and permits	6,590,052	7,024,635	6,905,770	7,600,397	8,211,268	8,144,443	8,755,409	8,379,559	8,591,789	8,945,467
Intergovernmental	22,772,010	17,202,092	18,066,364	25,172,181	26,272,456	22,112,233	21,710,733	24,240,070	27,747,701	24,073,617
Charges for services	15,308,068	16,481,825	17,706,972	19,241,503	20,635,745	20,184,618	19,251,533	18,681,539	21,992,151	24,381,786
Fines and forfeitures	3,051,065	2,333,660	2,839,434	2,799,844	3,231,362	3,555,633	3,462,609	3,319,902	3,460,862	3,553,996
Gaming	14,819,542	15,052,411	13,754,595	12,891,549	11,617,496	12,273,760	12,366,888	12,931,726	12,931,910	12,457,759
Investment earnings	9,595,427	5,793,620	4,953,583	3,694,378	3,938,911	4,423,360	4,780,092	3,257,053	949,243	324,785
Miscellaneous	4,378,278	4,269,479	10,004,905	3,642,621	4,495,820	4,133,123	3,554,655	3,653,651	10,833,738	7,578,232
Total revenues	207,312,102.00	197,707,863.00	212,820,279.00	219,904,060.00	231,792,520.00	245,746,951.00	241,891,300.00	247,572,683.00	257,912,464.00	264,207,107.00
Expenditures										
General government	26,846,543	24,971,584	27,759,577	33,072,046	32,393,215	38,900,339	37,204,737	34,638,892	30,099,483	40,898,671
Public safety	63,779,843	68,731,189	72,337,147	82,694,307	84,754,554	90,574,313	91,446,018	96,639,536	94,952,030	104,102,246
Public works	27,155,205	28,380,522	25,992,785	33,005,430	30,502,540	34,062,025	36,218,897	37,036,813	35,257,799	40,134,184
Culture and recreation	11,475,437	11,350,929	10,780,702	11,096,644	12,417,996	12,998,481	14,158,892	15,840,773	14,609,505	15,214,547
Health and welfare	493,450	483,659	359,725	293,575	389,502	431,756	573,832	339,700	208,710	350,176
Community development	8,883,571	3,851,432	5,141,498	4,814,883	3,444,802	3,477,313	4,766,654	4,138,744	3,881,994	4,593,147
Economic development	3,538,794	4,703,913	4,770,448	5,073,823	6,151,081	6,823,742	7,030,767	7,670,569	6,504,277	5,678,318
Economic opportunity	2,749,050	3,481,716	2,940,163	4,596,238	5,075,413	3,613,591	2,834,390	3,281,038	6,592,309	3,439,875
Capital outlay	34,853,955	24,117,279	27,194,815	72,154,435	57,465,679	24,414,447	17,058,735	14,117,197	7,210,328	6,645,730
Debt service										
Principal	26,360,111	26,100,991	28,233,630	28,278,794	29,908,186	26,517,782	28,128,374	28,764,098	32,309,943	50,311,347
Interest	16,755,523	16,811,211	15,606,416	15,778,900	14,013,453	14,648,081	13,975,345	12,187,938	13,765,069	11,421,559
Bond issuance cost	136,360	2,762	750,216	1,048,354	2,584,664	-	52,735	833,170	-	338,682
Total expenditures	223,047,842	213,187,187	221,867,122	291,907,429	279,101,085	256,461,870	253,449,376	255,488,468	245,392,447	283,148,482
Excess(deficiency) of revenues over (under) expenditures	(15,735,740)	(15,479,324)	(9,046,843)	(72,003,369)	(47,308,565)	(10,714,919)	(11,558,076)	(7,915,785)	12,520,017	(18,941,375)

(continued)

CITY OF SHREVEPORT, LOUISIANA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN YEARS
(modified accrual basis of accounting)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Other Financing Sources(Uses)										
Bonds issued	33,000,000	-	37,000,000	-	-	-	-	-	-	-
Refunding bonds issued	-	-	28,035,000	24,715,000	80,515,000	-	-	52,850,000	-	-
Premium on debt issued	3,182	-	1,095,891	588,117	7,702,353	-	-	534,977	-	379,132
Certificate of indebtedness issued	-	-	-	5,375,000	-	-	-	-	-	14,995,000
Discount on certificate of indebtedness issued	-	-	-	(53,910)	-	-	-	-	-	-
Loan proceeds	-	-	182,949	1,295,025	-	-	-	-	-	-
Capital leases	451,074	5,730,000	-	6,107,126	1,973,508	6,185,810	4,292,190	6,187,239	-	2,337,440
Payments to refunded bond escrow agent	-	-	(28,088,967)	(24,637,089)	(86,423,980)	-	-	(49,170,198)	-	(15,015,450)
Swap termination payment	-	-	-	-	-	-	-	(1,300,000)	-	-
Transfers in	28,365,345	28,425,251	34,055,629	39,902,243	31,898,342	32,148,537	31,249,879	31,923,157	27,020,204	28,100,857
Transfers out	(31,044,614)	(31,325,778)	(36,997,298)	(37,884,623)	(35,326,885)	(35,436,873)	(36,443,988)	(36,975,726)	(31,738,541)	(31,664,738)
Total other financing sources(uses)	30,774,987	2,829,473	35,283,204	15,406,889	338,338	2,897,474	(901,919)	4,049,449	(4,718,337)	(867,759)
Net change in fund balances	\$ (9,263,393)	\$ (12,906,267)	\$ 19,803,880	\$ 6,360,046	\$ (71,665,031)	\$ (7,817,445)	\$ (12,459,995)	\$ (3,866,336)	\$ 7,801,680	\$ (19,809,134)
Debt service as a percentage of noncapital expenditures	23.0%	22.7%	22.9%	20.5%	21.0%	17.7%	17.8%	17.3%	19.3%	22.7%

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN YEARS
 (dollars in thousands)

Year Ended December 31	Residential Property	Commercial Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2001	\$ 337,096	\$ 591,604	\$ 937,276	\$ 51.30	\$ 7,527,501	11.88%
2002	345,120	593,431	946,648	51.30	8,137,516	11.63
2003	357,203	601,009	964,939	51.30	8,253,849	11.69
2004	455,083	641,799	1,105,691	46.64	9,637,710	11.47
2005	468,149	641,769	1,118,623	46.64	9,787,609	11.43
2006	486,846	673,164	1,169,282	46.64	10,244,280	11.41
2007	501,981	671,729	1,182,038	46.64	10,363,476	11.41
2008	571,963	729,434	1,311,664	44.54	11,589,120	11.32
2009	582,832	735,357	1,330,039	44.54	11,781,298	11.19
2010	593,873	761,099	1,368,984 (1)	44.54	12,119,017	11.30

Note:

Assessed values are established by the Caddo Parish Tax Assessor on January 1 of each year at approximately 10-25% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2008. The next revaluation will be completed as of January 1, 2012 for the 2012 tax roll. Tax rates are per \$1,000 of assessed value.

(1) Included in the total assessed value of property within the City is \$14,012 of assessed value that has been adjudicated to Caddo and Bossier parish.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
 (rate per \$1,000 of assessed value)
 LAST TEN YEARS

Year Ended December 31,	City Direct Rates										Overlapping Rates		
	Debt Service (1)	General Alimony (2)	Police Three-Platoon System (2)	Police and Fire Uniforms and Equipment (3)	Salary & Wage Schedule (3)	Street Improvements (3)	Employee Benefits (3)	Parks and Recreational Facilities (3)	Total Direct Debt	School Board	Parish	Total	
2001	\$ 30.54	\$ 12.13	\$ 1.73	\$ 1.31	\$ 1.31	\$ 1.31	\$ 1.99	\$ 0.98	\$ 51.30	\$ 86.03	\$ 40.16	\$ 177.49	
2002	30.54	12.13	1.73	1.31	1.31	1.31	1.99	0.98	51.30	87.27	40.40	178.97	
2003	30.54	12.13	1.73	1.31	1.31	1.31	1.99	0.98	51.30	87.27	40.40	178.97	
2004	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	87.27	36.58	170.49	
2005	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	81.73	37.31	165.68	
2006	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	81.73	37.31	165.68	
2007	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	80.65	37.31	164.60	
2008	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	82.81	35.14	162.49	
2009	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88	
2010	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88	

(1) Political subdivisions in Louisiana are required to levy taxes without limitation at such rates as may be necessary to service general obligation bonds.

(2) City Council is authorized by Louisiana Constitution to levy, after public hearing by a two-thirds affirmative vote, a millage rate of up to, but not in excess of:
 (a) 10.49 mills for General Alimony
 (b) 1.50 mills for Police Three-Platoon System

(3) Special millage approved by referendum and must be reapproved by referendum every five years.
 (Last submitted and approved on April 12, 2008).

Unaudited - see accompanying independent accountants' report.

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CITY OF SHREVEPORT, LOUISIANA
Principal Property Taxpayers
Current Year and Nine Years Ago

Taxpayer	2010			2001		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
AEP Southwestern Electric Power Company	\$ 39,364,180	1	2.9%	\$ 38,332,310	1	4.1%
Bell South	20,944,120	2	1.5	25,839,220	2	2.8
Sam's Town	13,003,010	3	1.0	5,560,630	10	0.6
Centerpoint Energy	10,520,500	4	0.8	5,846,780	9	0.6
Walmart	10,240,320	5	0.7	7,831,330	7	0.8
Regions Bank	9,901,570	6	0.7	9,802,370	6	1.0
Calumet Lubricants	9,744,930	7	0.7	11,630,470	4	1.2
Capital One	8,749,590	8	0.6	11,426,860	5	1.2
BancorpSouth	5,715,890	9	0.4	-	-	-
JP Morgan Chase	4,859,220	10	0.4	6,458,850	8	0.8
Lucent Technologies	-	-	-	18,951,860	3	2.0
	<u>\$ 133,043,330</u>		<u>9.7%</u>	<u>\$ 141,680,680</u>		<u>15.1%</u>

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
Property Tax Levies and Collections
Last Ten Years

Year Ended December 31,	Taxes Levied for the Year	Collected within the Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2001	\$ 48,082,314	\$ 25,268,585	52.6%	\$ 21,731,652	\$ 47,000,237	97.7%
2002	48,563,087	36,601,835	75.4	10,877,573	47,479,408	97.8
2003	49,501,452	37,818,593	76.4	10,882,652	48,701,245	98.4
2004	51,569,430	36,169,905	70.1	13,464,778	49,634,683	96.2
2005	52,172,566	36,329,211	69.6	14,812,227	51,141,438	98.0
2006	54,535,297	41,076,693	75.3	12,235,741	53,312,434	97.8
2007	55,130,275	44,426,316	80.6	9,797,511	54,223,827	98.4
2008	58,421,540	41,480,921	71.0	15,230,718	56,711,639	97.1
2009	59,236,967	41,889,578	70.7	15,745,296	57,634,874	97.3
2010	60,974,524	43,965,388	72.1	-	43,965,388	72.1

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
TAXABLE SALES BY CATEGORY

LAST TEN YEARS
(dollars in thousands)

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Motor vehicle dealers	\$ 321,093	\$ 325,579	\$ 340,389	\$ 351,422	\$ 339,595	\$ 355,024	\$ 355,111	\$ 352,186	\$ 296,797	\$ 338,048
Restaurant, food services and drinking places	237,057	239,940	248,425	262,048	291,080	304,988	324,109	350,012	349,599	368,846
Discount stores	262,908	257,443	255,244	260,352	275,136	278,608	298,463	344,308	344,958	337,130
Grocery stores	268,036	265,961	234,162	237,239	263,986	348,106	303,178	311,557	313,897	339,339
Department stores	103,535	111,484	115,458	109,464	120,492	125,978	131,233	129,234	125,591	130,370
Miscellaneous general merchandise stores	75,274	80,087	98,653	103,400	115,262	121,428	126,020	132,498	134,135	141,453
Drug stores	95,492	109,505	102,311	103,356	112,727	133,956	125,768	122,707	121,495	123,124
Lumber and other building materials dealers	77,695	84,181	84,413	85,399	107,622	116,530	119,006	122,095	116,038	122,498
Wholesale - machinery, equipment and supplies	115,610	87,683	80,867	97,386	99,437	116,671	138,445	141,943	135,353	163,050
Wholesale - professional and commercial equipment	81,380	83,457	78,290	93,883	89,856	96,333	111,632	119,797	124,317	120,942
All others	1,428,339	1,428,663	1,340,388	1,420,858	1,564,908	1,906,431	1,791,539	1,793,876	1,830,375	1,938,100
Total	\$ 3,061,419	\$ 3,073,983	\$ 2,978,600	\$ 3,124,807	\$ 3,380,101	\$ 3,904,053	\$ 3,824,504	\$ 3,920,213	\$ 3,892,355	\$ 4,122,900
City sales tax rate	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%

Source: Caddo-Shreveport Sales and Use Tax Commission

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 DIRECT AND OVERLAPPING SALES TAX RATES
 LAST TEN YEARS

<u>Year</u>	<u>City of Shreveport</u>	<u>Caddo Parish School Board</u>	<u>Caddo Law Enforcement District</u>	<u>State of Louisiana</u>	<u>Total Rate</u>
2001	2.50%	1.50%	0.25%	4.00%	8.25%
2002	2.50	1.50	0.25	4.00	8.25
2003	2.75	1.50	0.35	4.00	8.60
2004	2.75	1.50	0.35	4.00	8.60
2005	2.75	1.50	0.35	4.00	8.60
2006	2.75	1.50	0.35	4.00	8.60
2007	2.75	1.50	0.35	4.00	8.60
2008	2.75	1.50	0.35	4.00	8.60
2009	2.75	1.50	0.35	4.00	8.60
2010	2.75	1.50	0.35	4.00	8.60

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: The City's sales tax rate may be changed with voter approval.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
SALES TAX REVENUE PAYERS BY INDUSTRY
LAST SIX YEARS

	2005		2006		2007		2008		2009		2010	
	Tax Liability	Percent of Total	Tax Liability	Percent of Total	Tax Liability	Percent of Total	Tax Liability	Percent of Total	Tax Liability	Percent of Total	Tax Liability	Percent of Total
Retail Trade	\$ 60,578,674	64.73%	\$ 66,506,787	61.34%	\$ 66,868,050	62.85%	\$ 69,134,367	63.23%	\$ 67,052,000	62.64%	\$ 70,424,851	62.64%
Services	13,917,994	14.87	20,304,523	18.73	15,769,308	14.82	16,295,689	14.90	16,273,181	15.20	17,554,911	15.20
Wholesale Trade	14,067,681	15.03	15,349,862	14.16	16,838,019	15.83	17,444,320	15.95	16,311,724	15.24	18,516,602	15.24
Transportation, communications, electric, and gas	1,432,004	1.53	1,888,073	1.74	1,324,469	1.24	1,435,385	1.31	1,412,211	1.32	1,540,652	1.32
Manufacturing	1,462,985	1.56	1,882,685	1.74	3,091,773	2.91	1,705,805	1.56	1,548,868	1.45	1,452,756	1.45
Other	1,025,538	1.10	1,167,014	1.08	926,510	0.87	1,015,865	0.93	2,438,234	2.28	998,816	2.28
Construction	648,660	0.69	784,227	0.71	860,171	0.80	1,064,320	0.97	1,111,438	1.04	1,434,632	1.04
Mining	118,994	0.13	210,743	0.19	378,032	0.36	901,043	0.82	555,957	0.52	1,124,557	0.52
Finance, insurance, and real estate	210,709	0.23	205,302	0.19	190,785	0.18	192,309	0.18	184,351	0.17	167,256	0.17
Agricultural	79,894	0.09	83,760	0.08	93,873	0.09	104,004	0.10	100,890	0.09	113,984	0.09
Government	38,735	0.04	45,990	0.04	50,178	0.05	50,545	0.05	50,907	0.05	50,712	0.05
Total	\$ 93,581,888	100.00%	\$ 108,428,966	100.00%	\$ 106,591,168	100.00%	\$ 109,343,652	100.00%	\$ 107,039,761	100.00%	\$ 113,379,729	100.00%

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: Due to confidentiality issues, the names of the 10 largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue. The amounts shown are gross collections prior to refunds and collections of amounts due from prior years. Years 2005, 2006, 2007, 2008, 2009 and 2010 are the most recent years for which data are available.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
Ratios of Outstanding Debt by Type
Last Ten Years
(dollars in thousands, except per capita)

Year	Governmental Activities					Business-type Activities							Total Primary Government	Percentage of Personal Income	City Per Capita
	General Obligation Bonds	Certificates of Indebtedness	Loans and Notes	Capital Leases	Municipal and Regional Airports Revenue Bonds	Municipal and Regional Airports Revenue Bonds	Water and Sewerage Revenue Bonds	Water and Sewerage Loans	Convention Center Hotel Loan	Capital Leases					
2001	\$ 303,897	\$ 47,460	\$ 42,580	\$ 3,218	\$ 24,660	\$ -	\$ 117,861	\$ -	\$ -	\$ 255	\$ 539,931	8.0%	\$ 2,685		
2002	286,717	43,225	41,501	7,698	24,175	-	114,726	-	-	255	518,297	7.5	2,577		
2003	306,186	38,785	36,173	5,476	23,665	-	129,201	-	181	210	539,877	7.5	2,671		
2004	285,465	41,136	35,306	9,886	23,135	-	154,325	-	1,470	162	550,885	7.2	2,716		
2005	263,520	37,884	34,394	9,778	22,580	-	155,107	75,000	42,479	1,170	641,912	8.2	3,163		
2006	244,913	34,382	33,437	13,410	22,000	859	153,785	75,000	42,365	845	620,996	7.6	3,061		
2007	225,414	30,681	32,430	14,379	21,278	848	179,320	75,000	42,288	602	622,240	7.4	3,063		
2008	205,408	26,794	33,580	17,447	-	38,194	166,283	75,000	39,591	1,564	603,861	7.1	3,019		
2009	183,830	22,722	31,852	12,692	-	37,176	152,641	50,000	39,543	1,153	531,609	N/A	2,652		
2010	143,481	18,698	30,132	11,201	-	37,259	156,000	50,000	39,282	696	486,749	N/A	2,442		

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Demographic and Economic Statistics for personal income and population data.

N/A Statistical information is not available.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
Ratios of General Bonded Debt Outstanding
Last Ten Years
(dollars in thousands, except per capita)

Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value of Property	City Per Capita
2001	\$ 303,897	\$ 33,983	\$ 269,914	3.42%	\$ 1,342
2002	286,717	37,298	249,419	3.07	1,240
2003	306,186	42,480	263,706	3.19	1,305
2004	285,465	44,616	240,849	2.50	1,187
2005	263,520	40,239	223,281	2.28	1,100
2006	244,913	44,276	200,637	1.96	989
2007	225,414	48,460	176,954	1.71	871
2008	205,408	55,879	149,529	1.29	748
2009	183,830	58,867	124,963	1.06	623
2010	143,481	46,292	97,189	0.80	488

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Assessed and Actual Value of Taxable Property for property value data.
See the Schedule of Demographics and Economic Statistics for population data.

Unaudited - see accompanying independent accountants' report.



CITY OF SHREVEPORT, LOUISIANA
 Direct and Overlapping Governmental Activities Debt
 As of December 31, 2010
 (dollars in thousands)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Direct and Overlapping Debt
Debt repaid with property taxes			
Caddo Parish Commission	\$ 30,815	72.85%	22,449
Caddo Parish School Board	111,200	72.85	81,009
Subtotal, Overlapping Debt			103,458
City direct debt			203,512
Total direct and overlapping debt			\$ 306,970

Sources: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor.
 Debt outstanding data provided by each governmental unit.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident-- and therefore responsible for repaying the debt--of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the Commission and School Board's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 LEGAL DEBT MARGIN INFORMATION
 LAST TEN YEARS
 (dollars in thousands)

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Debt limit	\$ 328,047	\$ 331,330	\$ 337,729	\$ 386,992	\$ 391,518	\$ 409,249	\$ 413,713	\$ 459,083	\$ 465,514	\$ 479,144
Total debt applicable to limit	278,642	264,673	287,762	272,730	254,487	237,602	220,716	202,147	183,110	142,810
Legal debt margin	\$ 49,405	\$ 66,657	\$ 49,967	\$ 114,262	\$ 137,031	\$ 171,647	\$ 192,997	\$ 256,936	\$ 282,404	\$ 336,334
Total debt applicable to the limit as a percentage of debt limit	84.94%	79.88%	85.21%	70.47%	65.00%	58.06%	53.35%	44.03%	39.34%	29.81%

Legal Debt Margin Calculation for Fiscal Year 2010

Assessed value	\$ 1,368,983,400
Debt limit (35% of total assessed value)	479,144
Debt applicable to limit:	
General obligation bonds	<u>142,810</u>
Legal debt margin	<u>\$ 336,334</u>

State law allows a maximum of 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 WATER AND SEWERAGE
 PLEDGED REVENUE COVERAGE
 LAST TEN YEARS

Year	Gross Revenues(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service (3)		Coverage
				Principal	Interest	
2001	\$ 37,994,398	\$ 24,424,890	\$ 13,569,508	\$ 4,658,766	\$ 3,038,722	1.76
2002	38,582,686	27,804,941	10,777,745	5,267,979	2,275,652	1.43
2003	39,359,740	27,041,477	12,318,263	6,010,064	1,973,357	1.54
2004	47,331,098	28,726,157	18,604,941	7,065,796	2,401,669	1.97
2005	57,713,962	30,578,978	27,134,984	10,982,563	4,438,531	1.76
2006	63,131,449	36,874,335	26,257,114	11,782,506	4,766,703	1.59
2007	60,876,054	35,987,039	24,889,015	12,370,601	5,079,611	1.43
2008	60,944,320	38,219,466	22,724,854	12,755,277	4,759,719	1.30
2009	61,716,878	35,957,338	25,759,540	11,362,709	4,000,153	1.68
2010	60,803,198	35,747,376	25,055,822	8,478,772	3,025,458	2.18

(1) Includes operating revenues, interest income, changes in fair value of investments and intergovernmental revenues.

(2) Before depreciation and amortization expenses and after transfers out.

(3) Based on average annual debt service.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
MUNICIPAL AND REGIONAL AIRPORTS
PLEGGED REVENUE COVERAGE
LAST TEN YEARS

Year	Gross Revenues(1)	Less: Operating Expenses(2)	Net Available Revenue	Unrestricted Operating Reserve (Deficit) (6)	Net Resources Available For		Debt Service (3 & 4)		Coverage
					Debt Service	Principal	Interest	Total	
2001	\$ 6,830,601	\$ 5,245,607	\$ 1,584,994	\$ (514,100)	\$ 1,070,894	\$ -	\$ 927,204	\$ 927,204	1.15
2002	6,756,147	5,648,894	1,107,253	4,362,500	5,469,753	-	967,263	967,263	5.65
2003	7,120,564	6,363,397	757,167	1,869,700	2,626,867	-	596,097	596,097	4.41
2004	7,607,130	6,311,705	1,295,425	956,500	2,251,925	-	470,494	470,494	4.79
2005	8,053,251	6,822,081	1,231,170	138,400	1,369,570	-	478,020	478,020	2.87
2006	9,017,059	7,353,327	1,663,732	1,508,800	3,172,532	-	523,861	523,861	6.06
2007	9,781,072	8,091,628	1,689,444	1,277,800	2,967,244	-	438,199	438,199	6.77
2008	10,180,016 (5)	8,248,357	1,931,659	2,329,500	4,261,159	10,000	930,930	940,930	4.53
2009	8,970,640	8,183,017	787,623	3,315,900	4,103,523	335,000	2,310,257	2,645,257	1.55
2010	9,766,437	8,276,332	1,490,105	482,800	1,972,905	-	1,451,250	1,451,250	1.36

(1) Includes operating revenues, interest income, intergovernmental revenues, net fair value adjustment of investments, transfers in and excludes gain on disposal of capital assets, passenger facility charges and associated PFC debt up to the amount of the charges.

(2) Before depreciation and amortization expenses but including transfers out.

(3) Beginning in 2003 the debt service coverage computation was changed to exclude passenger facility charges and associated PFC debt up to the amount of the charges. Years prior to 2003 were recalculated to reflect this change.

(4) Reflects current year debt service expenses.

(5) Excludes swap termination payment of \$3,563,000 and excludes Swaption receipt of \$809,321. These amounts are not normal operating revenue and expense items.

(6) Beginning in 2009, the Unrestricted Operating Reserve was used in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2009 were recalculated to reflect this change to include current year's net revenues as well as the Unrestricted Operating Reserve at Year-Ending.

Unaudited - see accompanying independent accountants' report.



CITY OF SHREVEPORT, LOUISIANA
Demographic and Economic Statistics
Last Ten Years

<u>Year</u>	<u>City Population</u>	<u>Caddo Parish Population</u>	<u>Caddo Parish Personal Income (in thousands)</u>	<u>Caddo Parish Per Capita Personal Income</u>	<u>City Unemployment Rate</u>
2001	201,059	251,298	\$ 6,718,410	\$ 26,735	7.1%
2002	201,100	250,506	6,955,738	27,767	6.6
2003	202,096	250,434	7,233,555	28,884	6.1
2004	202,851	250,158	7,626,067	30,485	5.7
2005	202,938	250,438	7,870,765	31,428	4.7
2006	202,851	251,577	8,501,158	33,539	4.0
2007	200,031	252,609	9,348,950	37,029	4.5
2008	199,379	252,895	9,427,392	37,319	6.8
2009	199,345	253,932	N/A	N/A	7.5
2010	199,311	254,969	N/A	N/A	6.6

Sources: City population provided by the U.S. Census Bureau.
Population and personal income for Caddo Parish (which the City resides in) provided by the
Center for Business Research, Louisiana State University in Shreveport.
City unemployment rate provided by Louisiana Workforce Commission.

N/A Statistical information is not available.

Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 PRINCIPAL EMPLOYERS
 SHREVEPORT-BOSSIER CITY, METROPOLITAN AREA
 CURRENT YEAR AND NINE YEARS AGO

Employer	2010			2001		
	Employees	Rank	Percentage of Area Employment	Employees	Rank	Percentage of Area Employment
State of Louisiana	9,338	1	5.40	7,658	3	4.37
Barksdale Air Force Base	8,655	2	5.01	8,930	1	5.09
Caddo Parish School Board	6,815	3	3.95	7,697	2	4.39
LSU Health Sciences Center	6,295	4	3.65	5,644	4	3.22
Willis Knighton Health System	5,725	5	3.32	4,150	5	2.37
Bossier Parish School System	2,831	6	1.64	2,499	10	1.43
City of Shreveport	2,717	7	1.57	2,808	6	1.60
Harrah's	2,000	8	1.16	2,645	7	1.51
Christus Schumpert Health System	1,900	9	1.10	2,500	9	1.43
U.S. Support	1,618	10	0.94	-	-	-
General Motors	-	-	-	2,541	8	1.45
Total	47,894		27.74	47,072		26.86

Source: Center for Business Research, Louisiana State University in Shreveport

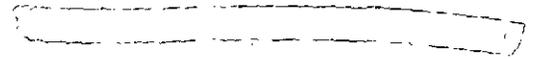
Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
 FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION
 LAST TEN YEARS

Function/Program	Full-time Equivalent Employees as of December 31									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General government	275	274	268	264	265	265	274	272	276	269
Public safety	1,268	1,292	1,299	1,275	1,305	1,320	1,316	1,348	1,356	1,378
Public works	489	476	460	431	429	431	422	426	401	383
Culture and recreation	287	276	252	258	264	264	268	252	244	235
Health and welfare	2	2	2	2	2	2	2	2	2	2
Community development	18	16	13	10	10	10	10	10	9	9
Economic development	15	15	10	11	11	10	11	13	11	12
Economic opportunity	30	29	29	34	35	34	35	35	35	35
Municipal and Regional Airports	69	76	77	78	78	82	80	82	82	82
Water and Sewerage	271	279	287	303	303	303	310	320	317	289
Convention Center Hotel (1)	-	-	-	-	-	-	-	-	-	-
Shreveport Area Transit System (1)	-	-	-	-	-	-	-	-	-	-
Golf	34	31	30	30	29	30	30	30	25	23
Downtown Parking (1)	-	-	-	-	-	-	-	-	-	-
Total	2,758	2,766	2,727	2,696	2,731	2,751	2,758	2,790	2,758	2,717

(1) Managed through contracts operated by non-City employees.

Unaudited - see accompanying independent accountants' report.



CITY OF SHREVEPORT, LOUISIANA
OPERATING INDICATORS BY FUNCTION
LAST TEN YEARS

Function/Program	Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
General government										
Property standards inspections made	26,000	27,000	39,360	43,021	46,000	46,000	30,600	30,800	28,172	30,400
Lois cut	14,108	14,701	11,182	11,182	10,000	10,000	6,739	9,700	9,223	9,100
Public safety										
Prisoners booked in City Jail	11,740	9,500	9,668	5,421	11,000	12,400	12,721	13,500	13,628	13,500
Offense reports processed	47,435	49,383	46,635	46,900	47,300	29,678	30,000	30,000	32,189	34,319
Traffic citations issued	40,426	42,884	43,000	42,973	43,000	43,000	40,000	40,000	42,692	44,500
Fires reported	1,603	1,580	1,600	1,573	1,575	1,730	1,431	1,473	1,403	1,320
Fire responses	31,780	32,523	33,459	33,795	33,800	33,800	36,000	35,500	36,701	37,000
Fire inspections	16,048	14,691	15,160	11,998	15,000	14,484	10,174	9,700	17,000	10,000
EMS responses	22,700	24,288	23,214	23,214	24,300	25,000	25,573	25,506	26,308	26,271
Public works										
Refuse collected (tons)	137,200	137,400	136,600	137,400	135,600	141,000	135,600	137,400	137,400	135,600
Building permits issued	6,026	6,400	4,336	4,177	4,274	4,400	3,400	3,200	2,682	3,468
Asphalt repairs	2,000	2,000	2,000	2,000	2,000	1,564	2,000	1,564	2,000	2,453
Street resurfacing (miles)	55	52	52	55	52	52	74	40	52	10
Culture and recreation										
Events at all facilities	288	332	338	355	334	346	291	267	227	230
Acres of City parks maintained	20,681	21,171	21,171	21,171	21,171	21,171	23,450	23,450	22,315	23,450
Participants in team sports	6,230	6,500	8,331	8,967	9,500	10,000	9,000	8,935	8,935	10,400
Senior program participants	46,144	52,389	27,520	35,240	37,840	38,000	38,000	37,900	37,900	38,000
Community development										
Programs funded	N/A	N/A	N/A	68	58	52	67	66	54	58
Economic development										
Housing units assisted	270	295	252	245	198	170	169	176	209	129
Small business loans	N/A	N/A	N/A	11	10	12	3	-	-	1
Economic opportunity										
Participants served	1,593	1,955	1,894	1,879	2,130	4,854	11,943	12,098	14,180	17,384
Municipal and Regional Airports										
Capital projects managed	12	16	17	20	22	20	15	19	15	16
Contracts/leases monitored	N/A	N/A	N/A	251	255	251	261	280	300	310
Water and Sewerage										
Water treated and pumped per day (MGD)	37	35	35	36	39	36	37	37	37	37
Wastewater treated per day (MGD)	31	37	37	37	35	37	37	37	37	37
Water mains (miles)	1,030	1,040	1,050	1,060	1,096	1,089	1,100	1,144	1,104	1,135
Sewer mains (miles)	1,040	1,041	1,036	1,050	1,067	1,144	1,150	1,196	1,077	1,079
Fire hydrants	6,350	6,400	6,860	6,900	7,107	7,310	7,350	7,400	7,310	7,350
Shreveport Area Transit System										
Passenger trips (thousands)	3,526	2,852	2,863	2,838	2,932	3,145	3,383	3,400	3,400	3,400
Golf										
Golf rounds played	96,557	94,714	94,663	82,842	90,000	76,200	70,059	62,343	51,466	50,065
Downtown Parking										
Citations issued	40,000	42,000	40,104	42,470	42,000	42,000	42,000	42,000	43,000	42,000

Source: City of Shreveport Annual Budget Book
 Note - No indicators are available for Health and Welfare or the Convention Center Hotel.
 N/A - Statistical information is not available.
 Unaudited - see accompanying independent accountants' report.

CITY OF SHREVEPORT, LOUISIANA
CAPITAL ASSETS STATISTICS BY FUNCTION
LAST TEN YEARS

Functions:	Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Public Safety										
Police:										
Station	1	1	1	1	1	1	1	1	1	1
Patrol Units	N/A	N/A	N/A	N/A	N/A	364	312	302	304	305
Fire Stations	21	21	21	21	21	21	22	22	22	22
Police and fire academy facility	1	1	1	1	1	1	1	1	1	1
City courts facility	1	1	1	1	1	1	1	1	1	1
Public Works:										
Collection Trucks	54	52	52	52	52	52	52	52	54	64
Streets (miles)	1,574	1,564	1,564	1,564	1,624	1,988	2,200	2,500	2,700	2,959
Street lights	29,599	29,433	30,125	30,013	29,990	30,085	30,085	30,085	30,100	30,100
Traffic signals	N/A	N/A	N/A	N/A	N/A	350	350	351	351	351
Culture and recreation										
Parks acreage	3,181	3,181	1,783	1,783	1,783	1,783	1,783	1,783	1,783	1,783
Number of playgrounds	43	43	46	46	46	46	46	46	46	46
Number of picnic areas	34	34	42	42	42	42	42	42	42	42
Swimming pools	11	11	11	11	11	11	11	10	10	10
Tennis courts	29	29	29	29	29	29	29	29	29	29
Community centers	19	19	19	19	20	20	20	21	21	21
Baseball park	1	1	1	1	1	1	1	1	1	1
Multipurpose stadium	1	1	1	1	1	1	1	1	1	1
Auditorium	1	1	1	1	1	1	1	1	1	1
Theater	1	1	1	1	1	1	1	1	1	1
Coliseum	1	1	1	1	1	1	1	1	1	1
Convention center	1	1	1	1	1	1	1	1	1	1
Softball and soccer complex	1	1	1	1	1	1	1	1	1	1
Stage works movie facility	-	-	-	-	-	-	-	-	-	-
Planiariums	1	1	1	2	2	2	2	2	2	2
Hotel	-	-	-	-	-	-	-	-	-	-
Municipal and Regional Airports:										
Number of airports	2	2	2	2	2	2	2	2	2	2
Water and Sewerage:										
Number of water accounts	65,000	65,000	66,000	66,000	66,500	67,050	67,465	68,000	68,435	68,600
Water mains (miles)	1,054	1,060	1,064	1,072	1,080	1,089	1,097	1,144	1,104	1,135
Fire Hydrants	7,150	7,170	7,200	7,230	7,270	7,310	7,350	7,400	7,310	7,350
Maximum daily capacity (thousands of gallons)	29,000	33,000	80,000	80,000	80,000	80,000	80,000	90,000	90,000	90,000
Number of water storage tanks	13	13	13	13	13	13	10	10	10	10
Capacity of water storage tanks	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,000,000	35,000,000	35,500,000	35,500,000	35,500,000
Number of sewerage accounts	62,000	63,000	63,000	63,000	63,500	63,701	63,987	64,000	64,300	64,500
Sanitary sewers (miles)	1,024	1,030	1,036	1,044	1,053	1,063	1,072	1,196	1,077	1,079
Storm sewers (miles)	227	229	230	231	231	232	233	233	233	233
Maximum daily treatment capacity (thousands of gallons)	80,000	80,000	80,000	80,000	80,000	100,000	100,000	100,000	100,000	100,000
Golf:										
Number of municipal golf courses	3	3	3	3	3	3	3	3	3	3
Shreveport Area Transit System:										
Number of transit buses	45	45	54	47	44	28	46	47	46	52
Number of transit liftline vehicles	12	12	12	12	12	12	17	13	12	14

Sources: Various City departments
 Note - No capital asset indicators are available for general government, health and welfare, community development, economic development, economic opportunity, convention center hotel and downtown parking

- (1) Three tanks retired from Capital Asset Records
- (2) Amias Water Treatment Plant improvements
- (3) N/A - Statistical information is not available.

Unaudited - see accompanying independent accountants' report.



City of Shreveport, Louisiana

Single Audit Reports

December 31, 2010

BKD^{LLP}
CPAs & Advisors

City of Shreveport, Louisiana
December 31, 2010

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City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2010

Federal Grantor/ Pass-Through Grantor	Federal CFDA Number	Grant/ Contract Number	Federal Expenditures
U.S. DEPARTMENT OF AGRICULTURE			
Direct Programs			
Wetlands Reserve Program	10.072	68-7217-08-020	\$ 221,861
Total Department of Agriculture			<u>221,861</u>
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			
Direct Programs			
Community Development Block Grants/Entitlement Grants	14.218	MC-22-0007	2,141,927
Federal Emergency Shelter Grants Program	14.231	MC-22-0003	115,722
HOME Investment Partnerships Program	14.239	MC-22-0200	284,864
Community Development Block Grants/ Section 108 Loan Guarantees	14.248	N/A	6,274,973
Homeless Prevention and Rapid Re-Housing Program	14.257	N/A	691,617
Passed through Louisiana Office of Community Service			
State Emergency Shelter Grants Program	14.231	N/A	102,545
Homeless Prevention and Rapid Re-Housing Program	14.257	N/A	<u>221,465</u>
Total Department of Housing and Urban Development			<u>9,833,113</u>
U.S. DEPARTMENT OF JUSTICE			
Direct Programs			
Alcohol, Tobacco and Firearms – Training Assistance	16.012	MOA-09-NO-325-ATF	25,045
Safe Streets	16.166	166E-NO-54661	17,957
National Institute of Justice Research, Evaluation and Development Project Grants	16.560	MOA-10-NO-202-AFF 2009-DE-BX-K218	67,689
Violence Against Women (VAWA) Recovery	16.588	M82-8-047	13,307
Project Safe Neighborhoods	16.609	F09-8-007	7,690
Public Safety Partnership & Community Policing Grants – Federal Interoperability Grant	16.710	2004-IN-WX0009 2007-CK-WX0036	703,293
Edward Byrne Memorial Justice Assistance Grant Program	16.738	2009-DJ-BX-1006 2010-DJ-BX-1603	422,365
ARRA – Edward Byrne Memorial Justice Assistance Grant Program	16.804	2009-SB-B9-2078	559,754

City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards (Continued)
For the Year Ended December 31, 2010

Federal Grantor/ Pass-Through Grantor	Federal CFDA Number	Grant/ Contract Number	Federal Expenditures
Crimes Against Children Task Force	16.xxx	31E-HQ-C73911	\$ 11,939
Office of National Drug Control Policy Grant Program – High Intensity Drug Trafficking	16.xxx	N/A	18,861
Organized Crime Drug Enforcement U.S. Marshals	16.xxx	N/A DJMS-10-35-M0031	22,412 16,010
Passed Through Louisiana Commission on Law Enforcement			
Project Safe Neighborhoods	16.609	F71-8-004 F08-8-002	40,685
Byrne Formula Grant Program – COPS Hiring Grant	16.710	2008-ULWX-0015 2009-RJW-X0047	584,288
Edward Byrne Memorial Justice Assistance Grant Program – Multi-jurisdictional Task Force	16.738	B09-1-011	102,837
Drug Abuse Resistance Education	16.xxx	E10-1-011 E11-1-011	110,883
A.F.I.S.	16.xxx	HQ-1-787 HQ-1-1130	<u>362,716</u>
Total U.S. Department of Justice			<u>3,087,731</u>
U.S. DEPARTMENT OF LABOR			
Passed Through Louisiana Department of Labor			
Workforce Investment Act Cluster			
Workforce Investment Act – Adult Program	17.258	N/A	974,561
ARRA – Workforce Investment Act – Adult Program	17.258	N/A	51,594
Workforce Investment Act – Youth Activities	17.259	N/A	1,176,195
Workforce Investment Act – Dislocated Workers	17.260	N/A	637,838
ARRA – Workforce Investment Act – Dislocated Workers	17.260	N/A	<u>407,789</u>
Total Workforce Investment Act Cluster			<u>3,247,977</u>
Passed Through Louisiana Department of Social Services – Office of Family Support			
Louisiana J.E.T. Program – Employment and Training Administration Evaluations	17.262	CFMS 590611	<u>307,517</u>
Total U.S. Department of Labor			<u>3,555,494</u>

City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards (Continued)
For the Year Ended December 31, 2010

Federal Grantor/ Pass-Through Grantor	Federal CFDA Number	Grant/ Contract Number	Federal Expenditures
U.S. DEPARTMENT OF TRANSPORTATION			
Federal Aviation Administration			
Direct Programs			
Airport Improvement Program			
Taxiway Rehabilitation – Regional Airport	20.106	3-22-0048-46 & 49	\$ 1,360,716
Part 150 Noise Property Acquisitions – Regional Airport	20.106	3-22-0048-43 & 45	2,274,543
Security Upgrades at Regional Airport	20.106	3-33-0048-53	192,766
Upgrade Master Plan at Regional Airport	20.106	3-22-0048-51	6,657
Install Taxiway Lights – Downtown Airport	20.106	3-22-0047-16	412,911
Construction of Perimeter Fencing – Regional Airport	20.106	3-22-0078-50 & 52	169,521
Overlay Runway 5/23 – Downtown Airport	20.106	3-22-0047-17	<u>61</u>
Total Federal Aviation Administration			<u>4,417,175</u>
Federal Transit Administration			
Direct Programs			
Federal Transit Capital Investment Grants			
Sportran 2000 Capital Improvements	20.500	LA-03-0088	2,735
Sportran 2003 Capital Improvements	20.500	LA-90-0252	605
		LA-90-2252	
Sportran 2004 Capital Improvements	20.500	LA-90-0264	1,098
		LA-90-2264	
		LA-03-0106	
Sportran 2005 Capital Improvements	20.500	LA-90-0279	2,826
		LA-90-2279	
Sportran 2006 Capital Improvements	20.500	LA-90-0294	5,230
		LA-90-2294	
		LA-30-0119	
Sportran 2007 Capital Improvements	20.500	LA-90-0305	29,778
		LA-90-2305	
		LA-90-0301	
Sportran – Purchase Hybrid-Fueled Bus	20.500	LA-04-0004	13,999
		LA-03-0121	
		LA-03-0305	
Sportran 2008 Capital Improvements	20.500	LA-90-0317	40,132
		LA-90-2317	
Sportran 2009 Capital Improvements	20.500	LA-90-0351	502,614
		LA-90-2351	
Sportran 2009 Pedestrian Walkway	20.500	LA-04-0027	215
ARRA – Sportran Recovery Act Projects	20.500	LA-96-0012	2,738,893
		LA-96-2012	
Sportran 2010 Capital Improvements	20.500	LA-90-0356	<u>3,156,903</u>
		LA-90-8356	
			<u>6,495,028</u>

City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards (Continued)
For the Year Ended December 31, 2010

Federal Grantor/ Pass-Through Grantor	Federal CFDA Number	Grant/ Contract Number	Federal Expenditures
Federal Transit Operating Assistance Grants			
Transit Services Programs Cluster			
Job Access Reverse Commute	20.516	LA-37-4025 LA-37-6025	\$ 257,303
New Freedom Program	20.521	LA-57-4009	<u>113,999</u>
Total Transit Services Programs Cluster			<u>371,302</u>
Total Federal Transit Administration			<u>6,866,330</u>
National Highway Traffic Safety Administration			
Passed Through Louisiana Highway Safety Commission			
State and Community Highway Safety – Shreveport Enforcement Program	20.600	PT-2010-44-00-00 2011-30-79	82,544
Alcohol Open Container Requirements Program	20.607	T/AL-2010-23-00	59,082
State Traffic Safety Information System Improvement Grants	20.610	K9-2010-09-01 K9-2010-07-09	<u>8,186</u>
Total National Highway Traffic Safety Administration			<u>149,812</u>
Total U.S. Department of Transportation			<u>11,433,317</u>
U.S. ENVIRONMENTAL PROTECTION AGENCY			
Direct Programs			
Brownfields Assessment and Cleanup Cooperative Agreements – ARRA	66.818	BF-96624-301-0	92,000
Passed Through Southern University Shreveport			
Brownfields Job Training Cooperative Agreements	66.815	JT-9662500-1	10,400
Passed Through State of Louisiana Department of Environmental Quality			
Capitalization Grants for Clean Water State Revolving Funds			
Sewerage System Program – Loan 1	66.458	N/A	68,186
Sewerage System Program – Loan 3	66.458	N/A	117,463
Sewerage System Program	66.458	N/A	<u>488,088</u>
Total Capitalization Grants for Drinking Water State Revolving Funds			<u>673,737</u>

City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards (Continued)
For the Year Ended December 31, 2010

Federal Grantor/ Pass-Through Grantor	Federal CFDA Number	Grant/ Contract Number	Federal Expenditures
Passed Through State of Louisiana Department of Health & Hospitals			
Capitalization Grants for Drinking Water State Revolving Funds			
ARRA – Water Meter Construction – Phase I	66.468	N/A	470,670
Water Meter Construction – Phase II	66.468	N/A	<u>3,247,149</u>
Total Capitalization Grants for Drinking Water State Revolving Funds			<u>3,717,819</u>
Total U.S. Environmental Protection Agency			<u>4,493,956</u>
U.S. DEPARTMENT OF ENERGY			
Direct Programs			
Energy Efficiency & Conversation Block Grant	81.128	DE-SC0001379	<u>194,930</u>
Total U.S. Department of Energy			<u>194,930</u>
U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES			
Passed Through State of Louisiana Department of Labor			
Temporary Assistance for Needy Families	93.558	CFMS No.610355	75,324
Workforce Job Readiness (LEAP)	93.558	N/A	<u>93,711</u>
Total U.S. Department of Health & Human Services			<u>169,035</u>
DEPARTMENT OF HOMELAND SECURITY			
Direct Programs			
Assistance to Firefighters Grant	97.044	EMW-2007-FO-08742 EMW-2007-FP-01797	190,683
SAFER Grant	97.083	EMW-2008-FO-12505 EMW-2009-FH-01211	145,222
Passed Through Louisiana Commission on Law Enforcement and Louisiana State Police			
Homeland Security Grant Program – Terrorism Prevention	97.067	2008-GE-T8-0013	<u>66,755</u>
Total Department of Homeland Security			<u>402,660</u>
TOTAL FEDERAL FINANCIAL ASSISTANCE			<u>\$ 33,392,097</u>

City of Shreveport, Louisiana
Schedule of Expenditures of Federal Awards (Continued)
For the Year Ended December 31, 2010

Notes to Schedule

(1) General

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City of Shreveport, Louisiana (the City), and is presented using the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in, the preparation of the basic financial statements.

(2) Relationship to Federal Financial Reports

In some cases, grant expenditure reports as of December 31, 2010, which have been submitted to grantor agencies, will differ slightly from amounts disclosed herein. The reports prepared for grantor agencies typically are prepared at a later date and often reflect refined estimates of the year-end accruals. The reports will agree at termination of the grant as the discrepancies noted are timing differences.

(3) Subrecipients

Of the federal expenditures presented in the schedule, the City provided federal awards to subrecipients totaling \$1,898,544.

Program	CFDA Number	Amount Provided to Subrecipients
Community Development Block Grants/Entitlement Grants	14.218	\$326,575
Workforce Investment Act	17.258, 17.259, 17.260	1,571,969

(4) Loan Programs

The federal expenditures presented in this schedule include loans passed through the State of Louisiana Department of Environmental Quality – Capitalization Grants for Clean Water State Revolving Loan Funds – Sewerage System Program in the amount of \$673,737 during 2010, of which \$76,000,000 has been authorized and \$50,486,962 is outstanding. The schedule also includes loans passed through the State of Louisiana Department of Health and Hospitals – Capitalization Grants for Drinking Water State Revolving Loan Funds – Water Meter Construction in the amount of \$3,717,819 during 2010, of which \$11,000,000 has been authorized and \$5,453,435 is outstanding.

The Schedule of Expenditures of Federal Awards includes \$6,274,973 of HUD Section 108 debt service. As of December 31, 2010, the HUD Section 108 Fund had an outstanding debt balance of \$5,205,000.

**Independent Accountants' Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters Based on an
Audit of the Financial Statements Performed in Accordance with
Government Auditing Standards**

The Honorable Mayor and City Council
City of Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City), as of and for the year ended December 31, 2010, which collectively comprise its basic financial statements, and have issued our report thereon dated June 30, 2011, which contained a reference to the reports of other accountants and an explanatory paragraph regarding a change in accounting principle. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, fiduciary and Metropolitan Planning Commission funds. Other accountants audited the financial statements of the City Marshal, City of Shreveport City Court and Downtown Development Authority, as described in our report on the City's financial statements. This report does not include the results of the other accountants' testing on internal control over financial reporting or compliance and other matters that are reported on separately by those accountants. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to the City's management in a separate letter dated June 30, 2011.

This report is intended solely for the information and use of the governing body, management, others within the City, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

BKD, LLP

June 30, 2011

Independent Accountants' Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and Schedule of Expenditures of Federal Awards

The Honorable Mayor and City Council
City of Shreveport, Louisiana

Compliance

We have audited the compliance of the City of Shreveport, Louisiana, with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2010. The City's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations and contracts and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the compliance of the City of Shreveport, Louisiana, based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City's compliance with those requirements.

In our opinion, the City of Shreveport, Louisiana, complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2010.

Internal Control Over Compliance

The management of the City of Shreveport, Louisiana, is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations and contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana, as of and for the year ended December 31, 2010, and have issued our report thereon dated June 30, 2011, which contained a reference to the reports of other accountants and an explanatory paragraph concerning a change in accounting principle. We did not audit the financial statements of the City Marshal, City of Shreveport City Court and Downtown Development Authority. Those financial statements were audited by other auditors whose reports thereon have been furnished to us and our opinions, insofar as they relate to the amounts included for the City Marshal, City of Shreveport City Court and Downtown Development Authority, are based on the reports of other accountants. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the governing body, management, others within the City, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

BKD, LLP

June 30, 2011

City of Shreveport, Louisiana
Schedule of Current Findings and Questioned Costs (Continued)
Year Ended December 31, 2010

7. The City's major programs were:

Cluster/Program	CFDA Number
Homelessness Prevention and Rapid Re-Housing Program	14.257
Airport Improvement Program	20.106
Federal Transit Capital Investment Grants	20.500

8. The threshold used to distinguish between Type A and Type B programs as those terms are defined in OMB Circular A-133 was \$678,695.

9. The City qualified as a low-risk auditee as that term is defined in OMB Circular A-133?

Yes No

City of Shreveport, Louisiana
Schedule of Current Findings and Questioned Costs (Continued)
Year Ended December 31, 2010

Findings Required to be Reported by Governmental Auditing Standards

Reference Number	Summary of Finding
-----------------------------	---------------------------

No matters are reportable.

Findings Required to be Reported by OMB A-133

Reference Number	Summary of Finding	Questioned Costs
-----------------------------	---------------------------	-----------------------------

No matters are reportable.

City of Shreveport, Louisiana
Summary Schedule of Prior Audit Findings
Year Ended December 31, 2010

Findings Required to be Reported by OMB Circular A-133

Reference Number	Summary of Finding	Status
No matters are reportable.		

Honorable Mayor, City Council and Management
City of Shreveport, Louisiana
Shreveport, Louisiana

As part of our audits of the financial statements and compliance of the City of Shreveport, Louisiana (the City) as of and for the year ended December 31, 2010, we wish to communicate the following to you.

AUDIT SCOPE AND RESULTS

Auditor's Responsibility Under Auditing Standards Generally Accepted in the United States of America and the Standards Applicable to Financial Audits Contained in Government Auditing Standards Issued by the Comptroller General of the United States and U.S. Office of Management and Budget (OMB) Circular A-133, Audits of States, Local Governments, and Nonprofit Organizations

An audit performed in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations* is designed to obtain reasonable, rather than absolute, assurance about the financial statements and about whether noncompliance with the types of compliance requirements described in OMB Circular A-133 that could have a direct and material effect on a major federal program occurred. In performing auditing procedures, we establish scopes of audit tests in relation to the financial statements taken as a whole. Our engagement does not include a detailed audit of every transaction. Our engagement letter more specifically describes our responsibilities.

These standards require communication of significant matters related to the financial statement and compliance audits that are relevant to the responsibilities of those charged with governance in overseeing the financial reporting process. Such matters are communicated in the remainder of this letter or have previously been communicated during other phases of the audit. The standards do not require the auditor to design procedures for the purpose of identifying other matters to be communicated with those charged with governance.

Audits of the financial statements and compliance do not relieve management or those charged with governance of their responsibilities. Our engagement letter more specifically describes your responsibilities.

Qualitative Aspects of Significant Accounting Policies and Practices

Significant Accounting Policies

The City's significant accounting policies are described in *Note 1* of the audited financial statements. With respect to unusual accounting policies or accounting methods used by the Company for unusual transactions, we call your attention to the following topics:

- No matters are reportable.

Alternative Accounting Treatments

We had discussions with management regarding alternative accounting treatments within accounting principles generally accepted in the United States of America for policies and practices for material items, including recognition, measurement and disclosure considerations related to the accounting for specific transactions as well as general accounting policies, as follows:

- No matters are reportable.

Management Judgments and Accounting Estimates

Accounting estimates are an integral part of financial statement preparation by management, based on its judgments. The following areas involve significant areas of such estimates for which we are prepared to discuss management's estimation process and our procedures for testing the reasonableness of those estimates:

- Allowance for loan losses
- Net pension obligations
- Other post-employment benefit obligations
- Accrued self-insured claims expense
- Loss contingencies
- Grant receivables

Financial Statement Disclosures

The following areas involve particularly sensitive financial statement disclosures for which we are prepared to discuss the issues involved and related judgments made in formulating those disclosures:

- Adoption of Governmental Accounting Standards Board Statement 53
- Subsequent events
- Loss contingencies

Audit Adjustments

During the course of any audit, an auditor may propose adjustments to financial statement amounts. Management evaluates our proposals and records those adjustments which, in its judgment, are required to prevent the financial statements from being materially misstated. Some adjustments proposed were not recorded because their aggregate effect is not currently material; however, they involve areas in which adjustments in the future could be material, individually or in the aggregate.

Areas in Which Adjustments Were Proposed

- No matters are reportable.

Proposed Audit Adjustments Not Recorded

- No matters are reportable.

Auditor's Judgments About the Quality of the Entity's Accounting Principles

During the course of the audit, we made the following observations regarding the City's application of accounting principles:

- No matters are reportable.

Disagreements with Management

The following matters involved disagreements, which, if not satisfactorily resolved, would have caused a modified auditor's opinion on the financial statements:

- No matters are reportable.

Significant Issues Discussed with Management

Prior to Retention

During our discussion with management prior to our engagement, the following issues regarding application of accounting principles or auditing standards were discussed:

- No matters are reportable.

During the Audit Process

During the audit process, the following issues were discussed or were the subject of correspondence with management:

- Adoption of Governmental Accounting Standards Board Statement 53

Difficulties Encountered in Performing the Audit

Our audit requires cooperative effort between management and the audit team. During our audit, we found significant difficulties in working effectively on the following matters:

- No matters are reportable.

Other Material Written Communications

Listed below are other material written communications between management and us related to the audit:

- Management representation letter (attached)

INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit of the financial statements of the City as of and for the year ended December 31, 2010, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Nonprofit Organizations*, we considered the City's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all deficiencies, significant deficiencies or material weaknesses have been identified.

A deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements of the City's financial statements on a timely basis. A deficiency in design exists when a control necessary to meet a control objective is missing or an existing control is not properly designed so that, even if the control operates as designed, a control objective would not be met. A deficiency in operation exists when a properly designed control does not operate as designed or when the person performing the control does not possess the necessary authority or competence to perform the control effectively.

A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented or detected and corrected on a timely basis.

A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

We observed the following matters that we consider to be deficiencies:

Deficiencies

During our routine audit tests, we noted that three people perform substantially all payroll functions. Although this concentration of responsibilities may be efficient, it lacks strong internal controls to safeguard the payroll function. Payroll is a likely area for numerous errors and possible irregularities to occur due to the number of calculations involved. Better segregation of duties will enhance controls to detect any such errors and irregularities and provide for much greater safeguarding of assets. Management should evaluate the costs versus the benefits of further segregating these duties or adding monitoring or other compensating controls.

Management's Response – We agree that segregation of duties enhances controls, but we feel that the cost of additional personnel to achieve this is not justified due to the controls in place through the payroll system and those imposed by management. Additional personnel would be needed since only two of the three payroll employees can complete a payroll and one of them must complete the payroll when the other one is out.

INTERNAL CONTROL OVER COMPLIANCE

In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all deficiencies, significant deficiencies or material weaknesses have been identified.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis.

A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected and corrected on a timely basis.

A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

We observed the following matters that we consider to be deficiencies:

Deficiencies

During our testing of compliance with Davis Bacon requirements within the transit grant, we noted two instances where contractors were not paying their employees the prevailing wage rate established by the Department of Labor. Although the difference noted was only 10 cents per hour, policies and procedures should be established to ensure contractors are paying their employees at least the minimum wage established by federal guidelines.

Management's Response – We agree with the recommendation. We have already discussed the noted issues with the applicable contractors and are in the process of implementing procedures to monitor pay rates on a go forward basis.

OTHER MATTERS

Although not considered material weaknesses, significant deficiencies or deficiencies in internal control over financial reporting, we observed the following matters and offer these comments and suggestions with respect to matters that came to our attention during the course of the audit of the financial statements. Our audit procedures are designed primarily to enable us to form an opinion on the financial statements and, therefore, may not bring to light all weaknesses in policies and procedures that may exist. However, these matters are offered as constructive suggestions for the consideration of management as part of the ongoing process of modifying and improving financial and administrative practices and procedures. We can discuss these matters further at your convenience and may provide implementation assistance for changes or improvements if you require.

Information Technology

During our review of the City's information technology (IT) department and its policies and procedures, we noted that in the next few years a high percentage of key IT staff will be available for retirement. The current technology in place can make finding qualified applicants with the appropriate skill sets difficult. New staff will need the guidance and instruction of current staff to aid in the transition.

Management's Response – The IT department has been discussing the retirement issue amongst themselves and with senior management for quite some time, trying to figure out how to make this happen with as little impact on the City as possible. One of the ways that the department knows to lessen the impact would be to hire/promote staff now so that the department could get them trained before any of the senior personnel leave/retire. It would take changes in the budget process and the position roster to allow for this.

First, the salaries need to be adjusted to a level that allows the City to be competitive in the open market for professional IT employees. Then, IT would need some additional positions either created or added. If this were done now, or as soon as possible, it would give the department time to recruit additional staff and allow the current staff to train the new hires. Then, as employees start retiring, the department would delete the old/vacant positions and/or figure out what the correct manning level should be to handle the workload at that point. The existing staffing level is too low now to handle the workload that the department currently has. The department has been losing positions steadily since the late 1990s to meet target budgets and yet the workload level has steadily increased.

Another option that has been discussed would be to continue outsourcing some support issues.

Claims Remaining Open for Extended Periods

During our review of the actuary's report on estimated outstanding liabilities, we noted that the workers compensation, auto and general liability categories had open claims dating back ten years or more. The City should periodically review the list of open claims to determine whether there is any unusual activity in its claims management practices and whether action needs to be taken to get the matters resolved. Active monitoring of the claims could potentially reduce the City's recorded liability.

Management's Response – The City will continue to monitor open claims in an effort to reduce its recorded liability.

Management's written response to the deficiencies and other matters identified in our audit has not been subjected to the auditing procedures applied in the audit of the financial statements, and accordingly, we express no opinion on it.

This communication is intended solely for the information and use of management, the city council, others within the City and federal/state grantors and regulators, and is not intended to be and should not be used by anyone other than these specified parties.

BKD, LLP

June 30, 2011

es:dm:kk:ll

Attachment



CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130
web site: www.ci.shreveport.la.us

June 30, 2011

BKD, LLP
Certified Public Accountants
14241 Dallas Parkway, Suite 1100
Dallas, TX

We are providing this letter in connection with your audits of our financial statements and our compliance with requirements applicable to each of our major federal awards programs as of and for the year ended December 31, 2010. We confirm that we are responsible for the fair presentation of the financial statements in conformity with accounting principles generally accepted in the United States of America. We are also responsible for adopting sound accounting policies, establishing and maintaining effective internal control over financial reporting, operations and compliance, and preventing and detecting fraud.

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

We confirm, to the best of our knowledge and belief, the following:

1. The financial statements referred to above are fairly presented in conformity with accounting principles generally accepted in the United States of America for each opinion unit included therein.
2. We have made available to you:
 - (a) All financial records and related data.
 - (b) All minutes of meetings of the governing body held through the date of this letter.
 - (c) All significant contracts and grants.

BKD
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5-10



3. We have informed you of all current risks of a material amount that are not adequately prevented or detected by entity procedures with respect to:
 - (a) Misappropriation of assets.
 - (b) Misrepresented or misstated assets, liabilities or net assets.
4. We acknowledge our responsibility for the design and implementation of programs and controls to prevent and detect fraud.
5. We have no knowledge of any known or suspected:
 - (a) Fraudulent financial reporting or misappropriation of assets involving management or employees who have significant roles in internal control.
 - (b) Fraudulent financial reporting or misappropriation of assets involving others that could have a material effect on the financial statements.
6. We have no knowledge of any allegations of fraud or suspected fraud affecting the City received in communications from employees, customers, citizens, regulators, suppliers or others.
7. Except as reflected in the financial statements, there are no:
 - (a) Plans or intentions that may materially affect carrying values or classifications of assets and liabilities.
 - (b) Material transactions omitted or improperly recorded in the financial statements.
 - (c) Material gain/loss contingencies requiring accrual or disclosure, including those arising from environmental remediation obligations.
 - (d) Events occurring subsequent to the statement of net assets or balance sheet date requiring adjustment or disclosure in the financial statements.
 - (e) Related party transactions, balances, arrangements or guarantees.
 - (f) Agreements to purchase assets previously sold.
 - (g) Violations of law, regulations, contracts, grants or requirements of regulatory agencies for which losses should be accrued or matters disclosed in the financial statements.
 - (h) Unasserted claims or assessments that our attorneys have advised us are probable of assertion.
 - (i) Restrictions on cash balances or compensating balance agreements.

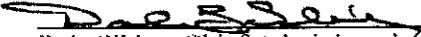
- (j) Guarantees, whether written or oral, under which the City is contingently liable.
8. Adequate provisions and allowances have been accrued for any material losses from:
- (a) Uncollectible receivables.
 - (b) Reducing obsolete or excess inventories to estimated net realizable value.
 - (c) Service commitments, including those unable to be fulfilled.
 - (d) Purchase commitments in excess of normal requirements or above prevailing market prices.
9. Except as disclosed in the financial statements, we have:
- (a) Satisfactory title to all recorded assets, and they are not subject to any liens, pledges or other encumbrances.
 - (b) Complied with all aspects of contractual and grant agreements, for which noncompliance would materially affect the financial statements.
10. We have not been designated as a potentially responsible party (PRP or equivalent status) by the Environmental Protection Agency (EPA) or other cognizant regulatory agency with authority to enforce environmental laws and regulations.
11. With regard to deposit and investment activities:
- (a) All deposit, repurchase and reverse repurchase agreements and investment transactions have been made in accordance with legal and contractual requirements.
 - (b) Disclosures of deposit and investment balances and risks in the financial statements are consistent with our understanding of the applicable laws regarding enforceability of any pledges of collateral.
 - (c) We understand that your audit does not represent an opinion regarding the enforceability of any collateral pledges.
12. We acknowledge that we are responsible for compliance with applicable laws, regulations and provisions of contracts and grant agreements.
13. We have identified and disclosed to you all laws, regulations and provisions of contracts and grant agreements that have a direct and material effect on the

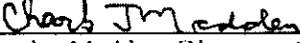
determination of amounts in our financial statements or other financial data significant to the audit objectives.

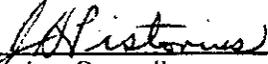
14. We have identified and disclosed to you any violations or possible violations of laws, regulations and provisions of contracts and grant agreements whose effects should be considered for recognition and/or disclosure in the financial statements or for your reporting on noncompliance.
15. We have taken or will take timely and appropriate steps to remedy any fraud, abuse, illegal acts or violations of provisions of contracts or grant agreements that you or other auditors report.
16. We have a process to track the status of audit findings and recommendations.
17. We have identified to you any previous financial audits, attestation engagements, performance audits or other studies related to the objectives of your audit and the corrective actions taken to address any significant findings and recommendations made in such audits, attestation engagements or other studies.
18. With regard to federal awards programs:
 - (a) We have identified in the schedule of expenditures of federal awards all assistance provided (either directly or passed through other entities) by federal agencies in the form of grants, contracts, loans, loan guarantees, property, cooperative agreements, interest subsidies, commodities, insurance, direct appropriations or in any other form.
 - (b) We have identified the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* regarding activities allowed or unallowed; allowable costs/cost principles; cash management; Davis-Bacon Act; eligibility; equipment and real property management; matching, level of effort, earmarking; period of availability of federal funds; procurement and suspension and debarment; program income; real property acquisition and relocation assistance; reporting; subrecipient monitoring; and special tests and provisions that are applicable to each of our federal awards programs. We have identified to you our interpretation of any applicable compliance requirements subject to varying interpretations.
 - (c) We are responsible to understand and comply with the requirements of laws, regulations, contracts and grants applicable to each of our federal awards programs and have disclosed to you any and all instances of noncompliance with those requirements occurring during the period of your audit or subsequent thereto to the date of this letter of which we are aware. Except for any instances of noncompliance we have disclosed to you, we believe the City has complied with all applicable compliance requirements.

- (d) We are responsible for establishing and maintaining effective internal control over compliance to provide reasonable assurance we have administered each of our federal awards programs in compliance with requirements of laws, regulations, contracts and grants applicable to those programs.
 - (e) We have made available to you all contracts and grant agreements, including any amendments, and any other correspondence or documentation relevant to each of our federal awards programs and to our compliance with applicable requirements of those programs.
 - (f) The information presented in federal awards program financial reports and claims for advances and reimbursements is supported by the books and records from which our financial statements have been prepared.
 - (g) Amounts claimed or used for matching were determined in accordance with the applicable OMB Circular regarding cost principles.
 - (h) We have monitored any subrecipients to determine that they have expended federal awards in accordance with applicable laws and regulations and have met the audit and other requirements of OMB Circular A-133.
 - (i) We have taken appropriate corrective action on a timely basis after receipt of any subrecipient's auditor's report that identified findings and questioned costs pertaining to federal awards programs passed through to the subrecipient by us.
 - (j) We have considered the results of any subrecipient's audits received and made any necessary adjustments to our books and records.
 - (k) We have disclosed to you any communications from grantors and pass-through entities concerning possible noncompliance with the applicable compliance requirements for each of our federal awards programs, including any communications received from the end of the period of your audit through the date of this letter.
 - (l) We have identified to you any previous compliance audits, attestation engagements and internal or external monitoring related to the objectives of your compliance audit, including findings received and corrective actions taken to address any significant findings and recommendations made in such audits, attestation engagements or other monitoring.
 - (m) We are responsible for taking corrective action on any audit findings.
19. The supplementary information required by the Governmental Accounting Standards Board, consisting of management's discussion and analysis, budget-

ary comparisons and pension and other post-employment benefit information, has been prepared and is presented in conformity with the applicable GASB pronouncements. The information contained therein is based on all facts, decisions and conditions currently known to us and is measured using the same methods and assumptions as were used in the preparation of the financial statements. There has been no change from the preceding period in the methods of measurement and presentation.


Dale Sibley, Chief Administrative Officer


Charles Madden, Director of Finance


John Pistorius, Controller

**City of Shreveport, Louisiana
Shreveport Regional Airport**

Passenger Facility Charge Program

December 31, 2010

BKD^{LLP}
CPAs & Advisors

City of Shreveport, Louisiana
Shreveport Regional Airport
December 31, 2010

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**Independent Accountants' Report on Internal Control Over
Financial Reporting and Compliance and Other Matters Based on an
Audit of the Financial Statements Performed in Accordance with
Government Auditing Standards**

The Honorable Mayor and City Council
City of Shreveport, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana, (the City), as of and for the year ended December 31, 2010, which collectively comprise its basic financial statements, and have issued our report thereon dated June 30, 2011, which contained a reference to the reports of other accountants and an explanatory paragraph regarding a change in accounting principle. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, fiduciary and Metropolitan Planning Commission funds. Other accountants audited the financial statements of the City Marshal, City of Shreveport City Court and Downtown Development Authority, as described in our report on the City's financial statements. This report does not include the results of the other accountants' testing on internal control over financial reporting or compliance and other matters that are reported on separately by those accountants. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to the City's management in a separate letter dated June 30, 2011.

This report is intended solely for the information and use of the governing body, management, others within the City and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

BKD, LLP

June 30, 2011

**Independent Accountants' Report on Compliance with Requirements
That Could Have a Direct and Material Effect on the Passenger Facility Charge
Program and on Internal Control Over Compliance in Accordance with the
Passenger Facility Charge Audit Guide for Public Agencies and on the Schedule
of Passenger Facility Charge Revenues and Disbursements**

The Honorable Mayor and City Council
City of Shreveport, Louisiana

Compliance

We have audited the compliance of the City of Shreveport, Louisiana (the City), with the compliance requirements described in the *Passenger Facility Charge Audit Guide for Public Agencies* (the Guide), issued by the Federal Aviation Administration, that could have a direct and material effect on its passenger facility charge program for the year ended December 31, 2010. Compliance with the requirements of laws and regulations applicable to its passenger facility charge program is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the Guide. Those standards and the Guide require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a direct and material effect on the passenger facility charge program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the requirements referred to above that could have a direct and material effect on its passenger facility charge program for the year ended December 31, 2010.

Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws and regulations applicable to the passenger facility charge program. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on the passenger facility charge program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance with the Guide.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of the passenger facility charge program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of the passenger facility charge program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

Schedule of Passenger Facility Charge Revenues and Disbursements

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the City of Shreveport, Louisiana, as of and for the year ended December 31, 2010, and have issued our report thereon dated June 30, 2011, which contained a reference to the reports of other accountants and an explanatory paragraph concerning a change in accounting principle. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, fiduciary funds and Metropolitan Planning Commission funds. Other auditors audited the financial statements of the City Marshal, City of Shreveport City Court and Downtown Development Authority, as described in our report on the City's financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Shreveport's basic financial statements. The accompanying schedule of passenger facility charge revenues and disbursements is presented for purposes of additional analysis as specified in the Guide, issued by the Federal Aviation Administration, and it is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the governing body, management, others within the City and the Federal Aviation Administration and is not intended to be and should not be used by anyone other than these specified parties.

BKD, LLP

June 30, 2011

City of Shreveport, Louisiana
Shreveport Regional Airport
Schedule of Passenger Facility Charge Revenues and Disbursements
Year Ended December 31, 2010

	2010					Cumulative 2010 Program Total
	Cumulative 2009 Program Total	Quarter 1 January - March	Quarter 2 April - June	Quarter 3 July - September	Quarter 4 October - December	
Revenue						
Collections	\$ 16,774,371	\$ 193,319	\$ 225,735	\$ 234,038	\$ 259,539	\$ 912,631
Interest	1,771,447	-	-	-	-	-
Total revenue	<u>18,545,818</u>	<u>193,319</u>	<u>225,735</u>	<u>234,038</u>	<u>259,539</u>	<u>912,631</u>
Disbursements						
Application 93-01 as amended by 95-02						
Terminal renovation	4,926,700	-	-	-	-	4,926,700
Debt service payments	14,238,785	419,392	419,392	419,392	419,392	1,677,568
Total disbursements	<u>19,165,485</u>	<u>419,392</u>	<u>419,392</u>	<u>419,392</u>	<u>419,392</u>	<u>1,677,568</u>
Net PFC revenue	<u>\$ (619,667)</u>	<u>\$ (226,073)</u>	<u>\$ (193,657)</u>	<u>\$ (185,354)</u>	<u>\$ (159,853)</u>	<u>\$ (764,937)</u>
PFC account balance	<u>\$ (619,667)</u>	<u>\$ (845,740)</u>	<u>\$ (1,039,397)</u>	<u>\$ (1,224,751)</u>	<u>\$ (1,384,604)</u>	<u>\$ (1,384,604)</u>

See accompanying notes to schedule of passenger facility charge revenues and disbursements.

City of Shreveport, Louisiana
Shreveport Regional Airport

Notes to Schedule of Passenger Facility Charge Revenues and Disbursements
Year Ended December 31, 2010

(1) General

The accompanying schedule of passenger facility charge revenues and disbursements is presented using the modified cash basis of accounting. The information in this schedule is presented in accordance with the requirements in the *Passenger Facility Charge Audit Guide for Public Agencies*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in, the preparation of the basic financial statements.

(2) Passenger Facility Charges Matching Funds

Effective November 1, 2002, the Federal Aviation Administration approved an amendment to the Shreveport Regional Airport's (the Airport) passenger facility charge (PFC) application raising its PFC from \$3.00 (the rate since February 1, 1994) to \$4.50 per passenger enplanement. A PFC application was approved on February 6, 1996, to approve the use of PFC revenue for debt service and financing costs of the Airport's terminal renovation project. Also, the total approved net PFC revenue to be collected for the project was reduced. In accordance with the Records of Decision between the Airport and the Federal Aviation Administration, the Airport has used PFC revenues to fund debt service and financing costs of the Airport's terminal renovation project. The renovated terminal is leased to air carriers based on the amount of occupied square footage and a prescribed rate schedule.

(3) Deficit in PFC Account Balance

During 2009 and 2010, PFC collections were insufficient to meet debt service payments resulting in a deficit in the PFC account balance. The debt service payments were paid with unrestricted resources of the Airport. As cash flow allows, the unrestricted resources will be replenished by PFC collections.

City of Shreveport, Louisiana
Shreveport Regional Airport
Passenger Facility Charges Audit Summary
Year Ended December 31, 2010

Financial Statements

1. Type of report issued on the basic financial statements: X Unqualified Qualified
2. Internal control over financial reporting:
 - Material weakness identified? Yes X No
 - Significant deficiencies in internal control were disclosed by the audit of the financial statements? Yes X No
3. Noncompliance that is material to the basic financial statements? Yes X No

Passenger Facility Charges

1. Type of report issued on PFC financial statements. X Unqualified Qualified
2. Internal control over the passenger facility charge program:
 - Material weakness identified? Yes X No
 - Significant deficiencies in internal control over major programs? None Reportable
3. Type of report on PFC compliance: X Unqualified Qualified
4. Any audit findings disclosed that are required to be reported in accordance with the *Passenger Facility Charge Audit Guide for Public Agencies*, issued by the Federal Aviation Administration (FAA)? Yes X No
5. Quarterly revenue and disbursements reconcile with submitted quarterly reports? X Yes No
6. PFC revenue and interest is accurately reported on FAA Form 5100-127? X Yes No
7. The Public Agency maintains a separate financial accounting record for each application? X Yes No

City of Shreveport, Louisiana
Shreveport Regional Airport
Passenger Facility Charges Audit Summary (Continued)
Year Ended December 31, 2010

- | | | |
|---|------------------|----------|
| 8. Funds disbursed were for PFC-eligible items as identified in the FAA decision to pay only for the allowable costs of the projects? | <u> X </u> Yes | _____ No |
| 9. Monthly carrier receipts were reconciled with quarterly carrier reports? | <u> X </u> Yes | _____ No |
| 10. PFC revenues were maintained in a separate interest-bearing capital account or commingled only with other interest-bearing airport capital funds? | <u> X </u> Yes | _____ No |
| 11. Serving carriers were notified of PFC program actions/changes approved by the FAA? | <u> X </u> Yes | _____ No |
| 12. Quarterly reports were transmitted (or available via website) to remitting carriers? | <u> X </u> Yes | _____ No |
| 13. The Public Agency is in compliance with Assurances 5, 6, 7 and 8? | <u> X </u> Yes | _____ No |
| 14. Project administration is carried out in accordance with Assurances 10? | <u> X </u> Yes | _____ No |
| 15. For those public agencies with excess revenue, a plan for the use of this revenue has been submitted to the FAA for review and concurrence? | _____ Yes | _____ No |
| | <u> X </u> N/A | |

City of Shreveport, Louisiana
Shreveport Regional Airport
Schedule of Passenger Facility Charge Program Findings and Questioned Costs
Year Ended December 31, 2010

Findings Required to be Reported by *Governmental Auditing Standards*

Reference Number	Summary of Finding	Questioned Costs
-----------------------------	---------------------------	-----------------------------

No matters are reportable.

Passenger Facility Charges Findings and Questioned Costs

Reference Number	Summary of Finding	Questioned Costs
-----------------------------	---------------------------	-----------------------------

No matters are reportable.

City of Shreveport, Louisiana
Shreveport Regional Airport
Summary Schedule of Prior Passenger Facility Charge Program Findings and
Questioned Costs
Year Ended December 31, 2010

Passenger Facility Charge Findings and Questioned Costs

Reference Number	Summary of Finding	Status
09-01	<p>Criteria or Specific Requirement The annual audited financial statements of the City are required to be completed and submitted to the Louisiana Legislative Auditor within six months of the City's year-end or June 30, 2010.</p> <p>Condition Found The audited financial statements were not completed by June 30, 2010.</p> <p>Effect Noncompliance with state law regarding financial reporting.</p> <p>Cause Complete information was not available in a timely manner to allow the preparation and audit of the financial statements within the time period required.</p> <p>Recommendation We recommend the City take the appropriate steps to ensure all financial information is prepared timely to allow the City to meet the legal deadline for financial reporting.</p> <p>Management's Response Management concurs with the finding and recommendation. Management will request information needed from outside sources well in advance of year-end and provide them with target dates for completion.</p>	Resolved

REPORT TO THE CITY COUNCIL BY THE CITY INTERNAL AUDITOR

ANNUAL FOLLOW-UP
EXTERNAL AUDIT MANAGEMENT LETTER,
FINANCIAL STATEMENT FINDINGS and PASSENGER
FACILITY CHARGE PROGRAM
FOR THE YEAR ENDED DECEMBER 31, 2009

INTERNAL AUDIT REPORT 230211-02

June 30, 2011





The Council
City of Shreveport

Leanis L. Graham, CPA, CIA
City Internal Auditor
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June 30, 2011

Councilman Oliver Jenkins
Chairman, Shreveport City Council

Dear Councilman Jenkins:

Subject: IAR 230211-02 - Annual Follow-Up on the External Audit Management Letter,
Financial Statement Findings, and Passenger Facility Charge Program for the
Year Ended December 31, 2009

Attached please find the report mentioned above. Management comments are included
in the report.

Sincerely,

A handwritten signature in cursive script that reads "Leanis L. Steward".

Leanis L. Steward, CPA, CIA
City Internal Auditor

lp

**ANNUAL FOLLOW-UP
EXTERNAL AUDIT MANAGEMENT LETTER,
FINANCIAL STATEMENT FINDINGS AND PASSENGER FACILITY
CHARGE PROGRAM
FOR THE YEAR ENDED DECEMBER 31, 2009
INTERNAL AUDIT REPORT (IAR) 230211-02**

BACKGROUND

This report covers the results of our annual follow-up on the December 31, 2009, external audit reports including the:

- Management Letter;
- "Independent Accountants' Report on Internal Control Over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards" and "Independent Accountants' Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and Schedule of Expenditures of Federal Awards" and;
- "Report on Compliance with Requirements Applicable to the Passenger Facility Charge Program and on Internal Control Over Compliance and on the Passenger Facility Charge Revenues and Disbursements Schedule."

During their audit of the City of Shreveport's 2009 annual financial statements, the external auditors brought to management's attention certain deficiencies, matters, and findings involving the internal control structure and its operations.

In their report and management letter dated August 31, 2010, the external auditors reported deficiencies, matters, and findings and management's responses to these items.

OBJECTIVES

We have completed the annual follow-up on the external audit report and management letter. This follow-up was performed in accordance with the Internal Audit Office's Operating Instruction A.210.

The follow-up objective was to determine the current status of management's responses.

SCOPE AND METHODOLOGY

The scope of the follow-up included obtaining a current statement from management explaining the status of each reported response.



The methodology of the follow-up included interviewing and requiring appropriate city employees to complete and sign a questionnaire that defined the status as follows:

- **COMPLETE** - Management's response was implemented.
- **PARTIALLY COMPLETE** - Management's response was partially implemented.
- **NO PROGRESS** - No action was taken regarding management's response.

The current status of each response is listed in the following index and the supporting details follow in the report.



INDEX

<u>TOPIC</u>	<u>STATUS</u>	<u>PAGE</u>
BACKGROUND	N/A	1
OBJECTIVES	N/A	1
SCOPE AND METHODOLOGY	N/A	1
INDEX	N/A	3
FINDINGS		
A. 2009 MANAGEMENT LETTER		4
<u>COMMUNITY DEVELOPMENT</u>		
1. Grants	Complete	4
2. Homeowner Rehabilitation Program	Complete	4
<u>FINANCE</u>		
3. Deficiencies	No Progress	10
4. Grants	Partially Complete	10
5. Online Banking Access	Complete	11
6. Claims Remaining Open for Extended Periods	Partially Complete	11
<u>INFORMATION TECHNOLOGY</u>		
7. Information Technology	No Progress	11
<u>SHREVEPORT PUBLIC ASSEMBLY AND RECREATION</u>		
8. Energy Efficiency Contract Compliance	No Progress	12
B. FINANCIAL STATEMENT FINDINGS REPORTED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS		13
<u>Finance</u>		
1. Financial Reporting	Partially Complete	13
C. PASSENGER FACILITY CHARGE PROGRAM		14
<u>FINANCE</u>		
1. Financial Reporting	Partially Complete	14



A. 2009 MANAGEMENT LETTER

COMMUNITY DEVELOPMENT

1. GRANTS

During testing of the Community Development Section 108 Loan Guarantees, we noted an instance where a federal debarment check was not performed on a vendor awarded a project. We recommend the City review the Excluded Parties List System before any contracts are awarded with federal grants to ensure no vendors have been suspended or debarred.

Management's Response – The finding has been reviewed by management. We concur with the finding. The Excluded Parties List (EPL) System is used in most cases; however, the debarment verification was not used or noted in this case. Corrected action has been taken, and the loan procedures will be updated to ensure the use of the EPL System and proper file documentation. The loan recipient in question has not been suspended or debarred from participating in HUD programs.

2010 STATUS (Reported by the Director of Community Development) – Complete.

2. HOMEOWNER REHABILITATION PROGRAM

The Caddo Parish Sheriff's Office investigated various contractors who provided home improvement under the City's Community Development Rehabilitation Assistance Programs and three employees who had oversight responsibilities for the work performed. As a result of the investigation, the following charges were made:

- James Alex, III (contractor) – Home improvement fraud and engaging in business of contracting without authority
- James Hayward Lester (contractor) – Home improvement fraud and filing false public records
- Santana Brown (contractor) – Home improvement fraud and engaging in business of contracting without authority
- Alphonso Bernard Williams (contractor) – Home improvement fraud, filing false public records and simple criminal damage to property (which is unrelated to Community Development)
- Ray Anthony Jones (employee) – Filing false public records
- Daniel Joseph Lacour (employee) – Filing false public records
- Jackie Deshannon Mandigo (employee) – Filing false public records

All defendants' cases are set to be heard on November 29, 2010 except for Mr. Williams which is scheduled for November 9, 2010.



After the investigation was completed, the employees were terminated. The contractors were suspended from participating in any Community Development program and the City withheld payment on any open contracts which has caused some of the contractors to sue the City. All cases have been referred to the City Attorney's office to pursue sanctions but since criminal charges are still pending, no additional suits have been filed to date.

As a result of the alleged home improvement fraud, the City spent \$22,485 of unrestricted funds on the properties in question.

U. S. Department of Housing and Urban Development has been to the City and reviewed policies and procedures and made recommendations. However, no sanctions have been placed on the City to date nor has any repayment of funds been requested.

The City needs to continue to look for ways to improve internal controls over its grant programs to ensure work is performed in accordance with grant requirements before payment is tendered.

Management's Response

There have been noted deficiencies in carrying out the *City's Homeowner Rehabilitation Program*. Therefore, the below mentioned actions have been implemented and included in the *Homeowners Rehabilitation Policy and Guidelines*. This Policy must be adhered to, and we must ensure that we are legal and compliant with federal, state and local regulations.

Staff Changes

There have been staff reorganizations to ensure more effective program delivery. The Bureau Chief of Housing and Business Development resigned in September of 2009. A new bureau chief has been hired with extensive management and housing experience. The bureau chief will be more focused on operations, with an emphasis on ensuring that the work is properly done in the field.

A housing field supervisor has been hired to expand the ability to monitor and supervise the inspectors in the field. The supervisor will relieve the inspectors from dealing with homeowner complaints, contractor issues, and other internal matters so that they can solely focus on managing the inspection process.

All previous inspectors have been terminated. We have hired two certified housing inspectors. We plan to hire an additional certified inspector by December 31, 2010 and a fourth inspector by the end of the first quarter in 2011. All inspectors must engage in continuous professional development training.



The reorganization will redefine the roles of staff. The refocusing of task is reflected in their job description change.

Technical Assistance and Training

The department has been working with the U.S. Department of Urban Development (HUD) and a HUD technical assistance advisor, Training Development & Associates (TDA) to strengthen its capacity, implementation procedures and controls to ensure that the housing repairs are completed in a satisfactory manner and conform to HUD standards. TDA is working with the department to develop an overall housing monitoring plan. We have established an ongoing maintenance and evaluation program as a result of their technical assistance.

Contractor Evaluation

A more formal system of evaluating the contractors has been implemented. The field supervisor has developed a more definitive form of evaluating the inspectors' performance in the field. The staff will routinely and consistently evaluate contractor performance and document whether contractors have performed work in accordance with the specifications and terms of the contractual agreement. To the extent that problems are identified, the supervisor will determine the corrective action. The contractor quality of work and other indicators will be used to determine whether contracts are not awarded to contractors or subcontractors with a previous history of providing unsatisfactory work. Continued poor workmanship will lead to suspension or debarment from participating in city-funded programs.

Our policies and procedures have been updated to include a Monitoring Fraud and Program Abuse Policy, and a conflict of interest and disclosure provisions added to the contractors' application. All contractors must sign a debarment and criminal conviction certification. There must be annual meetings for the contractors to produce contractor's license, insurance, and any other required documents. Contractor's licenses, environmental review approval letter, notice to proceed, and proof of permit must accompany the contract.

The contractor application has been revised to include language referencing felonies and investigations. We will check with the appropriate law enforcement authority to determine if there are any felony convictions. We also have a criminal conviction certification as noted above. In addition, HUD's debarment list is checked on each contractor.

Contractors new to the Homeowner-Occupied Rehabilitation Program will only be able to have one contract in progress at any time until they have successfully completed at least three (3) contracts. Successful completion of three contracts removes this restriction, and the contractor may have more than one rehabilitation project at any given time.



The department shall designate a contractor to be ineligible if it finds that the contractor has: (1). Committed one or more material violations of its obligations under a rehabilitation contract and has failed to cure all such violations promptly after 10 days written notice by the applicant or department; (2). Engaged in a pattern of delayed performance or failed to complete the work under a rehabilitation contract, and has received written notice of such delay; and, (3). Failed to communicate in a courteous, prompt and professional manner, and such failure continued after written notice by the applicant or the department.

When a contractor fails to comply with any of the standards set forth above, the department shall remove the contractor from the list of eligible contractors and shall designate the contractor to be ineligible. The applicant will not award any rehabilitation work to be paid for, in whole or in part.

Housing Policy and Procedure Updates and Changes

We reviewed evaluated and updated procedures and work plans for the Homeowner Rehabilitation Program. We have forms, contracts, and policies on all programs. We have updated the performance manual. This manual identifies the standards of how the work is to be performed.

Proper Documentation and File Maintenance

One person has been designated as the file maintenance coordinator. It is their primary duty to ensure that all applicant files are properly maintained in accordance with the housing standard operating policy and procedures and the governing regulations. We are now using 6-pronged multi-sectioned applicant files. Each section has a distinct category and set of documents. Management and any of appropriate person of interest should be able to review files in a sensible and standard manner with the information clearly arranged. This makes a review of the file more clear and organized. A file checklist is in each file to ensure that all relevant documentation is included. Additionally, we are ensuring that the checklist is more comprehensive and that a response is recorded for each item identified on the checklist. Duplicate and blank documents and irrelevant pictures have been removed from the files, and pictures will be dated and labeled as before and after. The unit manager will conduct a frequent review of the files, and the bureau chief or his/her designee will approve all files upon close out. Each will verify their review of the files.

Enforcement of Quality Control Procedures

Housing inspectors must perform progress inspections during the term of the contract and must insure that the contractor has provided and posted the proper permits from the building department. When a pay request is submitted, the inspector must identify all work that has been completed and the percentage of what is completed, prior to any approval for payment. The inspector must also qualify the workmanship of work performed as to whether it is performed per the specification and performance manual.



The contractor must supply the building department with a copy of the contract and work specification at the time he submits for permits. The building department's inspectors are contacted by the contractor to perform permit inspections. They must sign off on the permit card (Yellow Card) that the work conforms to one or all of the following; 2006 Internal Building Code, the 2005 National Electrical Codes, 2000 Plumbing Code, 2006 International Mechanical Code, and all local ordinances and regulations. The field supervisor will follow up on the inspectors and address and mediate complaints and grievances between homeowner and contractors.

In addition, the following procedures have been enhanced or implemented:

- There will be weekly inspector project update meetings on all active jobs. It will be monitored and updated on Excel Spread Sheet;
- All change orders, work write ups, and contractor pay requests/invoicing and plans must be reviewed and approved by the field supervisor;
- All complete project bid documents must be reviewed for accuracy and completeness by the field supervisor;
- The field supervisor will perform random inspections before, during and after work has been completed to insure quality control, accuracy and accountability.
- All jobs must flow through the field supervisor before being assigned to an inspector.
- All inspectors are required to obtain Home Inspection Certification Training, or a housing certification recognized in this industry;
- There will be mandatory Semi-Annual Contractor Meetings;
- There will be complete specification transparency with the Local Building Department. Contractors must post all permit cards and specification in a visible area on the job site; and,
- Any modifications, addendums or changes to any work specification must be noted in the file and approved by a supervisor.

A preconstruction walk-through is conducted on each project that includes the homeowner, contractor and inspector. In the past, homeowners initialed each specification item to confirm that the item was discussed with them. We have implemented a policy that requires minutes to be documented during each construction conference which shall be and signed by the homeowner, contractor and inspector. We have also developed a homeowner's manual that explains the program and details the homeowner's rights. Family members and/or friends are encouraged to participate in the preconstruction walk through and every aspect of the project to ensure that the homeowner understands all work to be performed and that all questions and concerns are addressed.

Contractor License

All contractors must be certified by the state of Louisiana as a Residential Building Contractor, or must have a minimum of a Home Improvement Contractor license by the State of Louisiana to participate in any of our housing programs. Currently contractor



license stature is verified annually to confirm licensing and renewal of licenses. The staff will check periodically to verify that a contractor is in good standing with Louisiana State Licensing Board. We also require that all contractors adhere to EPA guidelines, all individual contractors become Lead-Certified Renovators (RRP) and the contractors also apply for EPA Firm Certification by December 31, 2010.

We have established a working relationship with the local contact for the State Licensing Board to review and evaluate various contractor issues.

Better Communication with the Homeowner

We have implemented a complaint log that documents the date and nature of complaints and concerns by the homeowner. A staff person has been dedicated to maintaining the complaint log and assessing the nature of the complaint. The field supervisor will ensure that each complaint is properly investigated. Also, a job evaluation has been revised to be completed by the homeowner after the completion of work. The department's website will also have mechanisms for complaints and a customer service survey.

Permitting

Building and Permits inspector must approve all work that requires a permit prior to payment. Contractors must call for inspections before final payments are authorized. The inspection crew will be working closely with Building and Permits to ensure better communication and a stronger working relationship.

2010 STATUS (Reported by the Director of Community Development) – Complete.

All staff changes have been completed and a more formal system of evaluating the contractors has been implemented. Our policies and procedures have been updated and we have designated a file maintenance coordinator.

Our inspectors are required to perform progress inspections during the term of the contract and all contractors must be certified by the state of Louisiana as a Residential Building Contractor, or must have a minimum of a Home Improvement Contractor License by the State of Louisiana to participate in any housing projects by this department.

Finally, we have implemented a complaint log and Building and Permits inspections must approve all work that requires a permit prior to payment.



FINANCE

3. DEFICIENCIES

During our routine audit tests, we noted that three people perform substantially all payroll functions. Although this concentration of responsibilities may be efficient, it lacks strong internal controls to safeguard the payroll function. Payroll is a likely area for numerous errors and possible irregularities to occur due to the number of calculations involved. Better segregation of duties will enhance controls to detect any such errors and irregularities and provide for much greater safeguarding of assets. Management should evaluate the costs versus the benefits of further segregating these duties or adding monitoring or other compensating controls.

Management's response – We agree that segregation of duties enhances controls, but we feel that the cost of additional personnel to achieve this is not justified due to the controls in place through the payroll system and those imposed by management. Additional personnel would be needed since only two of the three payroll employees can complete a payroll and one of them must complete the payroll when the other one is out.

2010 STATUS (Reported by the Director of Finance) – No Progress. We still agree that while additional personnel would provide additional delegation of duties the cost of adding that personnel would not justify the cost.

4. GRANTS

During our testing of the Capitalization Grants for Drinking Water State Revolving Funds, we noted the City was required to follow state-imposed procurement regulations as well as additional procurement guidelines required by the Louisiana Department of Health and Hospitals (the state agency that passed the funds to the City). The additional guidelines included adding an Equal Opportunity in Employment clause in the invitation for bids, which was not followed. We recommend that the City's procurement office ascertain whether or not there are any additional state-imposed procurement requirements on a project that is funded with federal dollars being passed through the State of Louisiana.

Management's response – The funding source for the project did not include the Louisiana Department of Health and Hospitals funding when it was originally bid. The funding source was changed at a later date, which caused the non-compliance. We will ensure that future bids contain all compliance requirements.

2010 STATUS (Reported by the Director of Finance) – Partially Complete. The purchasing department has been working to make sure that all necessary documentation and guidelines are included in future bid documentation.



5. ONLINE BANKING ACCESS

During our routine audit tests, we noted that four former employees had access to view electronic data interchange account activity. We recommend that access to online banking be reviewed periodically to ensure that viewing rights are provided only to current employees who need access to perform their job function.

Management's Response – Periodic reviews of personnel with access to online banking will be done to ensure that only appropriate personnel have access.

2010 STATUS (Reported by the Director of Finance) – Complete. All persons not requiring online access to banking have been deleted and it will be checked each time we receive notification that an employee has left the City.

6. CLAIMS REMAINING OPEN FOR EXTENDED PERIODS

During our review of the actuary's report on estimated outstanding liabilities, we noted that the general liability had open claims dating back to 1993 and the auto liability had old outstanding claims as well. The City should periodically review the list of open claims to determine whether there is any unusual activity in its claims management practices and whether action needs to be taken to get the matters resolved. Active monitoring of the claims could potentially reduce the City's recorded liability.

Management's response – The City will continue to monitor open claims in an effort to reduce its recorded liability.

2010 STATUS (Reported by the Director of Finance) – Partially Complete. Management agrees that older claims do exist on our outstanding list and we will continue to work on these claims to reduce their number.

INFORMATION TECHNOLOGY

7. INFORMATION TECHNOLOGY

During our review of the City's information technology (IT) department and its policies and procedures, we noted that in the next few years a high percentage of key IT staff will be available for retirement. The current technology in place can make finding qualified applicants with the appropriate skill sets difficult. New staff will need the guidance and instruction of current staff to aid in the transition.

Management's response – The IT department has been discussing the retirement issue amongst themselves and with senior management for quite some time, trying to figure out how to make this happen with as little impact on the City as possible. One of the ways that the department knows to lessen the impact would be to hire/promote staff



now so that the department could get them trained before any of the senior personnel leave/retire. It would take changes in the budget process and the position roster to allow for this.

First, the salaries need to be adjusted to a level that allows the City to be competitive in the open market for professional IT employees. Then, IT would need some additional positions either created or added. If this were done now, or as soon as possible, it would give the department time to recruit additional staff and allow the current staff to train the new hires. Then, as employees start retiring, the department would delete the old/vacant positions and/or figure out what the correct manning level should be to handle the workload at that point. The existing staffing level is too low now to handle the workload that the department currently has. The department has been losing positions steadily since the late 1990s to meet target budgets and yet the workload level has steadily increased.

Another option that has been discussed would be to look at outsourcing some support issues and keep some functions in-house.

2010 STATUS (Reported by the Data Services Administrator) – No Progress. In 2010, two senior level personnel retired. One was replaced from within. The other position will not be refilled at the same level/position. I. T. will replace the open position with another, lower paid position. I. T. Operations Manager will be replaced with an administrative position to help with all the administrative duties which should help free up time for a few of the senior managers to do their normal work. The other position – Systems Integration Manager was filled by a Senior Programmer/Analyst inside of I. T. and then this position was filled from outside the City. This position is now working with the personnel in the LAN (Local Area Network) area to help with the work load in their area.

SHREVEPORT PUBLIC ASSEMBLY AND RECREATION (SPAR)

8. ENERGY EFFICIENCY CONTRACT COMPLIANCE

The Office of the Legislative Auditor alerted the City that a possible violation of the Louisiana public bid law might have occurred concerning an energy efficiency contract between the City and its energy efficiency contractor because the contract included a "stipulated savings" clause without any measurable and verifiable guarantee of savings. While the initial contract between the City and the contractor was signed and was effective prior to the law adding an amendment for the "stipulated savings" clause to include measurable and verifiable guarantees of savings, noncompliance of the law has yet to be officially determined. Contract revisions are in process between the City and the contractor to revise the "stipulated savings" clause. We recommend these revisions to the contract, if any, be performed as soon as possible to ascertain that the contract follows all Louisiana public bid law requirements.



Management's response – The original energy efficiency contract law did not contain a requirement for independent third-party verification of proposals for energy savings or for subsequent annual measurements and review of the savings. Since the inception of the contract, the contractor has monitored the amount of energy savings as outlined in the contract and submitted quarterly and annual reports to the City. After reviewing the recommendations contained in the Legislative Auditor's summary for energy efficiency contracts (revised January 5, 2010) and other information, beginning in 2010, the contractor has agreed to amend the current contract to include monitoring and review of all guaranteed savings, which information can be subject to verification by an independent third party. The City endeavors to comply in all respects with the requirements of state law relative to execution and operation of energy efficiency contracts.

2010 STATUS – (Reported by the City Attorney and Director of SPAR) – No Progress.

The original energy efficiency contract has not been amended to add language regarding monitoring and third party verification of guaranteed savings. The City will resume discussions with the contractor regarding possible amendments to the 2004 contract to incorporate current requirements of state law. An update will be provided within the next ninety (90) days on the progress of the discussions.

It is important to note that despite the absence of independent third party verification language in the current agreement, energy savings are currently being monitored by the contractor and, in accordance with requirements of current law, the City has been compensated when energy savings are not met.

B. FINANCIAL STATEMENT FINDINGS REPORTED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

FINANCE

1. FINANCIAL REPORTING

Item: 09-01

Criteria or Specific Requirement: The annual audited financial statements of the City are required to be completed and submitted to the Louisiana Legislative Auditor within six months of the City's year-end or June 30, 2010.

Condition Found: The audited financial statements were not completed by June 30, 2010.



Effect: Noncompliance with state law regarding financial reporting.

Cause: Complete information was not available in a timely manner to allow the preparation and audit of the financial statements within the time period required.

Recommendation: We recommend the City take the appropriate steps to ensure all financial information is prepared timely to allow the City to meet the legal deadline for financial reporting.

Management's Response: Management concurs with the finding and recommendation. Management will request information needed from outside sources well in advance of year-end and provide them with target dates for completion.

2010 STATUS (Reported by the Director of Finance) – Partially Complete.
Management agrees the financial statements need to be completed in a timely manner and every effort will be made to accomplish this in 2011.

C. PASSENGER FACILITY CHARGE PROGRAM

FINANCE

1. FINANCIAL REPORTING

Item: 09-01

Criteria or Specific Requirement: The annual audited financial statements of the City are required to be completed and submitted to the Louisiana Legislative Auditor within six months of the City's year-end or June 30, 2010.

Condition Found: The audited financial statements were not completed by June 30, 2010.

Effect: Noncompliance with state law regarding financial reporting.

Cause: Complete information was not available in a timely manner to allow the preparation and audit of the financial statements within the time period required.

Recommendation: We recommend the City take the appropriate steps to ensure all financial information is prepared timely to allow the City to meet the legal deadline for financial reporting.



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June 30, 2011

Management's Response: Management concurs with the finding and recommendation. Management will request information needed from outside sources well in advance of year-end and provide them with target dates for completion.

2010 STATUS (Reported by the Director of Finance) – Partially Complete. Management agrees the financial statements need to be completed in a timely manner and every effort will be made to accomplish this in 2011.

Prepared By:

Handwritten signature of Tamika Ford in cursive.

Tamika Ford
Staff Auditor

Approved By:

Handwritten signature of Leanis L. Steward in cursive.

Leanis L. Steward, CIA, CPA
City Internal Auditor

TF:lp

- c: Mayor
- CAO
- City Attorney
- City Council
- Clerk of Council
- External Auditor
- Director of Finance
- Director of Community Development
- Data Services Administrator
- Director of SPAR