

BOARDS, COMMISSIONS, AND LIKE ENTITIES  
STATE OF LOUISIANA



ANNUAL REPORT TO THE LEGISLATURE  
ISSUED APRIL 15, 2015

**LOUISIANA LEGISLATIVE AUDITOR  
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LOUISIANA LEGISLATIVE AUDITOR  
DARYL G. PURPERA, CPA, CFE

April 15, 2015

The Honorable John A. Alario, Jr.,  
President of the Senate  
The Honorable Charles E. "Chuck" Kleckley,  
Speaker of the House of Representatives

Dear Senator Alario and Representative Kleckley:

This report provides the results of our review of boards, commissions, and like entities (Boards), as required by Louisiana Revised Statute 24:513.2(E). The purpose of this report is to summarize the information provided by the Boards and to report findings and recommendations resulting from analysis of the information.

The report contains our findings, conclusions, and recommendations. Appendix A contains the Division of Administration's response to this report. I hope this report will benefit you in your legislative decision-making process.

We would like to express our appreciation to the Division of Administration for its assistance during this analysis.

Respectfully submitted,

A handwritten signature in blue ink that reads "Daryl G. Purpera".

Daryl G. Purpera, CPA, CFE  
Legislative Auditor

BDC:EFS:aa

BOARDS AND COMMISSIONS 2014



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# Louisiana Legislative Auditor

Daryl G. Purpera, CPA, CFE



## Boards, Commissions, and Like Entities Annual Report to the Legislature

April 2015

Audit Control # 80130170

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### Summary

The purpose of this report is to summarize information provided to the Division of Administration (Division) by boards, commissions, and like entities (Boards). Louisiana Revised Statute (R.S.) 24:513.2(E) requires the legislative auditor to submit annually to the legislature a report containing summary financial information and personnel data on (1) Boards created by law or executive order that are made part of, or are placed in, the executive branch of state government and (2) local Boards that are specifically created by law. The statute provides for the legislative auditor to report findings and recommendations resulting from any analysis performed of the information. Our findings and recommendations are categorized as follows:

- **Trends** - This report identifies 471 Boards as of June 30, 2014, which is a decrease of 14 from the previous year. Although the total number of Boards has decreased by 24, or 4.8%, over the past five years, Louisiana still exceeds the number of Boards in other Southeastern states.
- **Boards Providing No Response** - We identified 12 Boards that did not respond to our request for personnel data and financial information. The Division sent notices of noncompliance to the respective legislative committees as required by Act 184 of 2013.
- **Inactive Boards** - We identified 15 inactive Boards that were not fulfilling their established functions. We recommend that the legislature or governor, as applicable, consider abolishing these Boards.
- **Database Not Updated** - Information available through the Division's website may not be up-to-date regarding board members' salaries, travel expenses, or per diem expenses. Information on the website shows only the latest information entered by a Board, regardless of whether the information was entered during the current period. The website database fields are currently being updated to require that Boards indicate the fiscal year of the information entered; however, information entered prior to fiscal year 2015 may not yet be updated and therefore should not be used without first confirming the information directly with the respective Board. We recommend that the Division continue to work with our office regarding the form and content of the database fields to ensure information entered is properly reported and maintained.

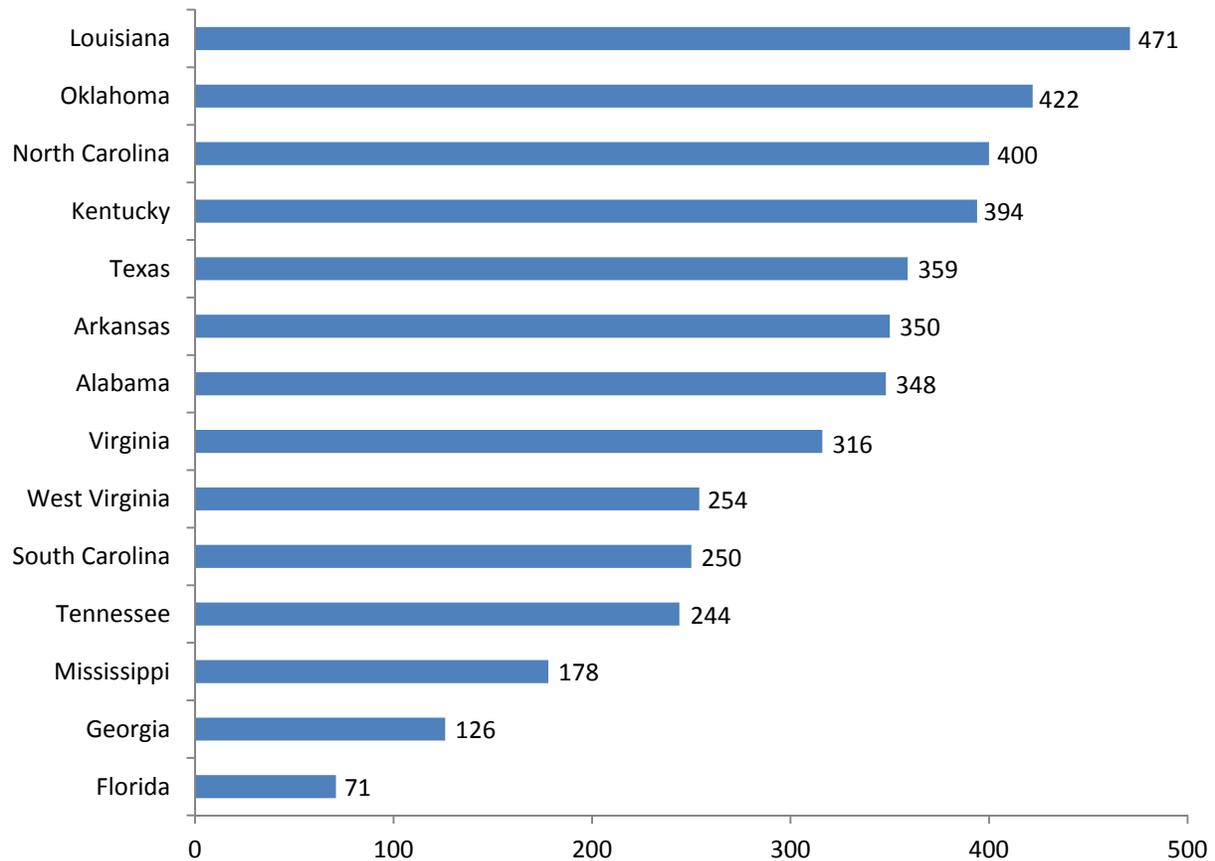
## Trends

This report identifies 471 Boards as of June 30, 2014 (see Appendix B). As noted below, the total number of Boards has decreased by 24, or 4.8%, over the past five years:

Year	Number of Entities
2010	495
2011	492
2012	492
2013	485
2014	471

In addition, Louisiana exceeds the number of Boards in other Southeastern states. The graph below illustrates the number of Boards for 13 Southeastern states and how Louisiana compares.

### Number of Boards and Commissions in the Southeastern States



**Source:** Prepared by the legislative auditor's staff using data collected from Appendix C.

## Boards Providing No Response

R.S. 24:513.2(F) directs all agencies, boards, commissions, and departments of the state and its political subdivisions to furnish information and reports as requested by the legislative auditor to fulfill his responsibilities. All Boards were requested to provide contact information, membership information, and statutory or legal authority relative to the entity.

R.S. 39:1335 and 1336 require licensing agencies to provide summary and detailed information pertaining to actual and budgeted revenues by source, expenditures by category, and fund balances; the number of classified and unclassified personnel; performance indicators; and certain general information pertaining to the board and its authority and functions.

All other Boards were requested to provide similar information, except that the financial and budget information was requested in summary form only, and information pertaining to performance indicators was not requested.

As of June 30, 2014, we identified the following 12 boards, commissions, and like entities that did not respond to our request for personnel data and financial information.

1. Allen Parish Reservoir District Board of Commissioners
2. Bayou Desiard Lake Restoration Commission
3. Bi-State Corridor Commission
4. Council on the Social Status of Black Men and Boys
5. Health Data Panel
6. I-12 Retirement District Board of Directors
7. Mississippi River Parkway Commission of Louisiana
8. Multi-Disciplinary Committee
9. Municipal Police Employees' Retirement System Board of Trustees
10. New Orleans Board of Commissioners, BioDistrict
11. Vermilion and Iberia Railroad Development District Board of Commissioners
12. West Ouachita Reservoir Commission

A joint letter from the legislative auditor and the commissioner of administration requesting information was mailed to all 471 Boards identified in our report. Numerous attempts to contact those boards, commissions, and like entities that did not submit the requested information were made by the Division of Administration's staff, with no response from these entities.

In accordance with Act 184 of the 2013 Regular Session, the Division of Administration sent notices of noncompliance to each Board that failed to respond to their requests. In addition, notice of each entity's failure to respond were sent to the state departments of which the entity is a part, the Senate Committee on Senate and Governmental Affairs, the House Committee on House and Governmental Affairs, and the oversight committees for each board, commission, or like entity.

## Inactive Boards

The following 15 boards, commissions, and like entities were never fully organized; were disbanded with no plans to reorganize; were inactive; or had no funding prospects to undertake the functions for which they were established, even though the board members may continue to meet. Because these entities are not fulfilling their established functions, the legislature or governor, as appropriate, should consider abolishing them.

1. Ambulance Service District Commission
2. Small Business Compliance Advisory Panel
3. Historic Cemetery Trust Fund Advisory Board
4. Centers of Excellence Financing Corporation Board of Directors
5. Coastal Louisiana Levee Consortium
6. Concordia Parish Port Commission
7. Governor's Advisory Council on Safe and Drug-Free Schools and Communities
8. El Camino East-West Corridor Commission
9. Advisory Committee on Hospice Care
10. Interstate 10-12 Corridor Commission
11. Jean Lafitte Marine Fisheries Museum Governing Board
12. Task Force on Juvenile Detention Standards and Licensing
13. North Bossier Levee and Drainage District Board of Commissioners
14. Pilot Commissioners and Examiners, Board of Morgan City, Berwick Port
15. Advisory Commission on Teacher Education and Certification

## Database Not Updated

R.S. 49:1301 requires the commissioner of administration to establish and maintain a website containing information on Boards: [www.prd.doa.louisiana.gov/boardsandcommissions/home.cfm](http://www.prd.doa.louisiana.gov/boardsandcommissions/home.cfm)

In past years, comparative information on Boards' budgets, board member salaries, travel expenses, and per diem expenses was obtained directly from the website's database and presented in our annual Boards and Commissions Report. During fiscal year 2014, our Information Technology auditors worked with the Division to evaluate the budgetary and expense data entered in the database by Boards. We determined that the information entered in the database did not always reflect the Boards' most recent actual budgets and expenses.

The accuracy of the information is solely dependent upon the timeliness and accuracy of the Boards' data entry. Moreover, if a Board does not update its information in a given fiscal year, the website presents the most recent data entry as current-year information. As a result, anyone attempting to access information about current budgets or expenses for a specific Board may instead retrieve information that is outdated.

We have subsequently worked through these issues with the Division, which is currently updating its database entry fields to ensure that information entered by the Boards in the current period is properly reported as current information. However, information entered by the Boards prior to fiscal year 2015 may not be updated and should not be used without first confirming the information directly with the respective Board. We recommend that the Division continue to work with our office regarding the form and content of the database fields to ensure information entered is properly maintained.



**APPENDIX A: DIVISION OF ADMINISTRATION'S  
RESPONSE TO THE REPORT**





BOBBY JINDAL  
GOVERNOR

KRISTY H. NICHOLS  
COMMISSIONER OF ADMINISTRATION

**State of Louisiana**  
Division of Administration  
**Office of Technology Services**

Tuesday, April 7, 2015

Mr. Daryl G. Purpera, CPA, CFE  
Louisiana Legislative Auditor  
1600 North Third Street  
P.O. Box 94397  
Baton Rouge, LA 70804-9397

Dear Mr. Purpera:

The Office of Technology Services (OTS) already has been working to ensure the Boards and Commissions database reflects the most up-to-date information on each board or commission. As noted in your report, the website database fields are currently being updated to require that Boards indicate the fiscal year of the information entered. We are also evaluating several other solutions, including displaying the date the information was last updated, requiring new information be input each year, and adding a checkbox to certify that information is correct and up-to-date. Our review is considering the impact of these changes on administrators and users. We will continue to work with your office to ensure information entered is properly reported and maintained.

Sincerely,

A handwritten signature in blue ink that reads "Richard Howze".

Richard "Dickie" Howze  
State Chief Information Officer  
State of Louisiana - Division of Administration  
Office of Technology Services  
[Dickie.Howze@LA.gov](mailto:Dickie.Howze@LA.gov)

Attachments



## APPENDIX B: LIST OF BOARDS, COMMISSIONS, AND LIKE ENTITIES

The following is a list of the 471 boards, commissions, and like entities identified as of June 30, 2014. Information for a specific board, commission, or like entity can be viewed by visiting [www.prd.louisiana.gov/boardsandcommissions/home.cfm](http://www.prd.louisiana.gov/boardsandcommissions/home.cfm).

-A-
1. Abbeville Harbor and Terminal District Board of Commissioners
2. Acadiana Area Human Services District Governing Board
3. Addictive Disorders Regulatory Authority Board
4. Addictive Disorders, Commission on
5. Aging, Executive Board on
6. Agricultural Chemistry and Seed Commission
7. Agricultural Commodities Commission
8. Agricultural Finance Authority
9. Airport Authority Board of Commissioners, Southeast Regional
10. Alexandria Regional Port Authority Board of Commissioners
11. Allen Parish Reservoir District Board of Commissioners
12. Alligator Advisory Council
13. Ambulance Service District Commission
14. Amite River Basin Drainage and Water Conservation District Board of Commissioners
15. Animal Health, Board of
16. Animal Welfare Commission
17. Apprenticeship Council
18. Aquatic Chelonian Research and Promotion Board
19. Aquatic Invasive Species Council
20. Aquatic Invasive Species Task Force
21. Archaeological Survey and Antiquities Commission
22. Architects Selection Board
23. Architectural Examiners, State Board of
24. Articulation and Transfer Council, Statewide
25. Artificial Reef Development Council
26. Arts Council
27. Ascension-St. James Airport and Transportation Authority Board of Commissioners
28. Assessors' Retirement System Board of Trustees
29. Atchafalaya Basin Levee District Board of Commissioners
30. Atchafalaya Basin Research and Promotion Board
31. Atchafalaya Basin Technical Advisory Group
32. Atchafalaya Trace Commission
33. Atchafalaya Trace Heritage Area Development Zone Review Board
34. Auctioneers Licensing Board
35. Automobile Insurance Plan Governing Committee

36. Automobile Theft and Insurance Fraud Prevention Authority Board of Directors
37. Avoyelles Parish Port Commission
<b>-B-</b>
38. Barber Examiners, Board of
39. Baton Rouge Port Commission, Greater
40. Battle of New Orleans Bicentennial Commission
41. Bayou D'Arbonne Lake Watershed District Board of Commissioners
42. Bayou Desiard Lake Restoration Commission
43. Bayou Lafourche Fresh Water District Board of Commissioners
44. Beef Industry Council
45. Behavioral Analyst Board
46. Birth Defects Monitoring Network Advisory Board
47. Bi-State Corridor Commission
48. Black Men and Boys, Council on the Social Status of
49. Blind Vendors Trust Fund Advisory Board
50. Boll Weevil Eradication Commission
51. Bond Commission
52. Bossier Levee District Board of Commissioners
53. Boxing and Wrestling Commission, State
54. Buildings and Lands Highest and Best Use Advisory Group, State
55. Bunches Bend Protection District Board of Commissioners
56. Business Compliance Advisory Panel, Small
57. Byways Commission
<b>-C-</b>
58. Caddo Levee District Board of Commissioners
59. Caddo-Bossier Parishes Port Commission
60. Cancer and Lung Trust Fund Board
61. Cancer Research Center of LSU Health Sciences Center in New Orleans/Tulane Health Sciences Center Governing Board
62. Cane River Waterway District Board of Commissioners
63. Capital Area Human Services District Governing Board
64. Capital Area Transit System Board of Commissioners
65. Care Governance Board, Coordinated System of
66. Cash Management Review Board
67. Cemetery Board
68. Cemetery Trust Fund Advisory Board, Historic
69. Centers of Excellence Financing Corporation Board of Directors
70. Centers of Excellence Program Advisory Board
71. Central Louisiana Human Services District Governing Board
72. Central Louisiana Regional Infrastructure Beltway Commission
73. Certified Public Accountants of Louisiana, State Board of
74. Chennault Aviation and Military Museum of Louisiana Governing Board
75. Chiefs of Police Emergency Response Task Force, Association of
76. Child Care and Early Education, Advisory Council on
77. Child Death Review Panel
78. Child Poverty Prevention Council
79. Childhood Advisory Council, BrightStart Early
80. ChildNet, Interagency Coordinating Council for

81. Children's Cabinet
82. Children's Cabinet Advisory Board
83. Children's Trust Fund Board
84. Chiropractic Examiners, Board of
85. Citizens Property Insurance Corporation Board of Directors
86. Civic Education, Commission on
87. Civil Rights Museum Advisory Board
88. Civil Service Commission
89. Clerks of Court Certification Program Committee
90. Clerks of Court Retirement System Board of Trustees
91. Coastal Louisiana Levee Consortium
92. Coastal Protection and Restoration Authority
93. Coastal Protection and Restoration Financing Corporation Governing Board
94. Coastal Protection, Restoration and Conservation, Governor's Advisory Commission on
95. College and Career Readiness Commission
96. Columbia Port Commission
97. Commerce and Industry, Board of
98. Commerce, Board of International
99. Community and Technical Colleges Board of Supervisors
100. Concordia Parish Port Commission
101. Construction Code Council, Uniform
102. Contractors Subcommittee, Residential Building
103. Contractors, State Licensing Board for
104. Correctional Facilities Corporation Board of Directors
105. Cosmetology, State Board of
106. Cotton Museum Governing Board
107. Counselors Board of Examiners, Licensed Professional
108. Crab Task Force
109. Crawfish Promotion and Research Board
110. Creole Nature Trail Scenic Byway District Board of Commissioners
111. Crime Victims Reparations Board
112. Criminal Justice Information System Policy Board, Integrated
<b>-D-</b>
113. Dairy Industry Promotion Board
114. Dairy Stabilization Board
115. Deaf, Commission for the
116. Deep Water Gulf Transfer Terminal Authority Board of Commissioners, International
117. Deferred Compensation Commission
118. Delta Music Museum Governing Board
119. Dentistry, State Board of
120. Dietetics and Nutrition, State Board of Examiners in
121. Disabilities Council, Developmental
122. Disability Affairs, Governor's Advisory Council on
123. District Attorneys' Retirement System Board of Trustees
124. Drug Abuse Resistance Education (DARE) Advisory Board
125. Drug Control and Violent Crime Policy Board
126. Drug Distributors, Board of Wholesale
127. Drug Policy Board

128. Drug-Free Schools and Communities, Governor's Advisory Council on Safe and
129. DWI-Vehicular Homicide, Governor's Task Force on
<b>-E-</b>
130. East Cameron Port Commission
131. East New Orleans Neighborhood Advisory Commission
132. Economic Development Corporation Board of Directors
133. Eddie G. Robinson Museum Commission
134. Education, Board of Elementary and Secondary
135. Educational Television Authority, Louisiana
136. Egg Commission
137. El Camino East-West Corridor Commission
138. Election Supervisors, State Board of
139. Electrolysis Examiners, State Board of
140. Electronic Local Return and Remittance Advisory Committee (UELRRAC), Uniform
141. Embalmers and Funeral Directors, State Board of
142. Emergency Board, Interim
143. Emergency Medical Services Certification Commission
144. Emergency Preparedness Parish Directors Subcommittee, Regional Parish Office of
145. Emergency Response Commission
146. Emergency Response Network Board
147. Employees' Retirement System Board of Trustees, Louisiana State
148. Employment Security Board of Review
149. ENCORE Louisiana Commission
150. Engineering and Land Surveying Board, Professional
151. Engineers Selection Board
152. Environmental Education Commission
153. Environmental Facilities and Community Development Authority Board of Directors, Local Government
154. Equal Opportunity, Advisory Committee on
155. Ernest N. Morial New Orleans Exhibition Hall Authority Board of Commissioners
156. Ethics Adjudicatory Board
157. Ethics, Board of
<b>-F-</b>
158. Fifth Louisiana Levee District Board of Commissioners
159. Fire and Emergency Training Commission
160. Fire Prevention Board of Review
161. Firefighters' Retirement System Board of Trustees
162. Fireman's Supplemental Pay Board
163. First Responders Subcommittee
164. Fiscal Review Committee
165. Florida Parishes Human Services Authority Governing Board
166. Fluoridation Advisory Board
167. Folklife Commission
168. Forestry Commission
169. French in Louisiana (CODOFIL), Council for the Development of
170. Fur Advisory Council
<b>-G-</b>
171. Gaming Control Board

172. Gentilly Taxing District Board of Commissioners
173. Geographic Information Systems Council
174. Geoscientists, Board of Professional
175. Germantown Colony Museum Governing Board
176. Grand Isle Independent Levee District Board of Commissioners
177. Grand Isle Port Commission
178. Grandparents Raising Grandchildren, Council on the Status of
179. Grant Parish Economic and Industrial Development District Board of Commissioners
180. Grant Parish Port Commission
181. Group Benefits Policy and Planning Board
<b>-H-</b>
182. Harbor Police Retirement System Board of Trustees
183. Health Benefits Commission, Mandated
184. Health Care Commission
185. Health Data Panel
186. Health Education Authority of Louisiana (HEAL)
187. Health Plan Board of Directors
188. Health Works Commission
189. Hearing Aid Dealers, Board for
190. Hearing Impairment in Infants, Advisory Council on Early Identification of
191. Highway Safety Commission
192. Historical Records Advisory Board
193. HIV, AIDS, and Hepatitis C, Commission on
194. Home Inspectors, State Board of
195. Horticulture Commission
196. Hospice Care, Advisory Committee on
197. Housing and Transportation Planning and Coordinating Commission
198. Housing Corporation Board of Directors
199. Human Rights, Commission on
200. Hunting and Fishing Advisory Education Council
<b>-I-</b>
201. I-12 Retirement District Board of Directors
202. Iberia District Board of Commissioners, Port of
203. Iberia Economic Development Authority Board of Commissioners
204. Iberia Parish Levee, Hurricane, and Conservation District Board of Commissioners
205. Imperial Calcasieu Human Services Authority Governing Board
206. Independent Living Council, Statewide
207. Innovation Council
208. Interior Designers, State Board of Examiners of
209. Interoperability Subcommittee
210. Interstate 10-12 Corridor Commission
211. Interstate 49 South Feasibility and Funding Task Force
212. Intrastate Mutual Aid Subcommittee
<b>-J-</b>
213. Jackson Parish Industrial District Board of Commissioners
214. Jean Lafitte Marine Fisheries Museum Governing Board
215. Jefferson Parish Economic Development and Port District Board of Commissioners
216. Jefferson Parish Human Services Authority Board of Commissioners

217. Jefferson, Orleans, St. Bernard, and St. Tammany Parishes, Regional Planning Commission of
218. John K. Kelly Grand Bayou Reservoir District Board of Commissioners
219. Juvenile Detention Standards and Licensing, Task Force on
220. Juvenile Justice and Delinquency Prevention, Governor's Advisory Board of
221. Juvenile Justice Reform Act Implementation Commission
<b>-K-</b>
222. Kenner Naval Museum Commission
223. Krotz Springs Port Commission, Greater
<b>-L-</b>
224. Laboratory Personnel Committee - State Board of Medical Examiners, Clinical
225. Lafayette Economic Development Authority Board of Commissioners
226. Lafitte Area Independent Levee District Board of Commissioners
227. Lafourche Basin Levee District Board of Commissioners
228. Lafourche Port Commission, Greater
229. Lake Charles Harbor and Terminal District Board of Commissioners
230. Lake Fausse Point, Lake Dauterive, and Grand Avoille Cove Advisory Board
231. Lake Providence Port Commission
232. Landscape Architects Selection Board
233. Latino Commission
234. Law Enforcement and Administration of Criminal Justice, Commission on
235. Law Enforcement Executive Management Institute Governing Board
236. Laws, Commission on Uniform State
237. Library Examiners, State Board of
238. Library of Louisiana Board of Commissioners, State
239. Life Safety and Property Protection Advisory Board
240. Liquefied Petroleum Gas Commission
241. Liquefied Petroleum Gas Commission Advisory Board
242. Livestock Brand Commission
243. Lottery Corporation Board of Directors, Louisiana
244. Louisiana Sickle Cell Commission
245. Louisiana State University and Agricultural and Mechanical College Board of Supervisors
<b>-M-</b>
246. Madison Parish Economic and Industrial Development District Board of Commissioners
247. Madison Parish Port Commission
248. Mansfield Female College Museum Governing Board
249. Manufactured Housing Commission
250. Marine Consortium for Research and Education (LUMCON) Executive Board, Louisiana Universities
251. Marriage and Family Commission
252. Marriage and Family Therapy Advisory Committee
253. Massage Therapy, Board of
254. Medicaid Pharmaceutical and Therapeutics Committee
255. Medical Advisory Board
256. Medical Disclosure Panel
257. Medical Education Commission
258. Medical Examiners, State Board of
259. Medical Training and Education Council for Louisiana, Simulation
260. Mental Health Advocacy Service Board of Trustees

261. Mermentau River Harbor and Terminal District Board of Commissioners
262. Metropolitan Human Services District Governing Board
263. Mid-City Security District Board of Commissioners
264. Military Advisory Council
265. Military Family Assistance Board
266. Military Hall of Fame and Museum Governing Board
267. Military Museum Governing Board
268. Mineral and Energy Board, State
269. Mississippi River Parkway Commission of Louisiana
270. Mississippi River Road Commission
271. Morehouse Parish Lake Commission
272. Morgan City Harbor and Terminal District Board of Commissioners
273. Motor Fuels Underground Storage Tank Trust Fund Advisory Board
274. Motor Vehicle Commission
275. Motor Vehicle Commission - Sales Finance
276. Multi-Disciplinary Committee
277. Municipal Employees' Retirement System Board of Trustees
278. Municipal Police Employees' Retirement System Board of Trustees
279. Municipal Police Officers, Supplemental Pay Board of Review for
280. Museum Board of Directors, State
281. Museum Governing Board of the Louisiana State Exhibit Museum, Regional
-N-
282. Natchitoches Levee and Drainage District Board of Commissioners
283. Natchitoches Parish Port Commission
284. National Register Review Committee
285. Naval War Memorial Commission Board of Commissioners
286. New Orleans Board of Commissioners, BioDistrict
287. New Orleans Center for Creative Arts Board of Directors
288. New Orleans City Park Improvement Association Board of Commissioners
289. New Orleans Expressway Commission, Greater
290. New Orleans, Board of Commissioners of the Port of
291. Nineteenth Louisiana Levee District Board of Commissioners
292. Non-Flood Protection Asset Management Authority Board of Commissioners
293. Nonpublic School Commission
294. North Bossier Levee and Drainage District Board of Commissioners
295. North Lafayette Redevelopment Authority Board of Commissioners
296. North Lafourche Conservation, Levee, and Drainage District Board of Commissioners
297. Northeast Delta Human Services Authority Governing Board
298. Northeast Louisiana Film Commission
299. Northwest Louisiana Game and Fish Preserve Commission
300. Northwest Louisiana Human Services District Governing Board
301. Nursing Facility Administrators, Board of Examiners for
302. Nursing Supply and Demand Council
303. Nursing, State Board of
-O-
304. Occupational Forecasting Conference
305. Occupational Therapy Advisory Committee - State Board of Medical Examiners
306. Oil and Gas Museum Governing Board

307. Oil Spill Interagency Council
308. Oilfield Restoration Commission
309. Old State Capitol Advisory Board
310. Optometry Examiners, State Board of
311. Ouachita Port Commission, Greater
312. Ouachita Riverfront Development Commission Board of Commissioners
313. Oyster Lease Damage Evaluation Board
314. Oyster Seed Ground Vessel Permit Appeals Board, Public
315. Oyster Task Force
<b>-P-</b>
316. Pardons, Board of
317. Parks and Recreation Commission
318. Parochial Employees' Retirement System Board of Trustees
319. Parole, Committee on
320. Patient's Compensation Fund Oversight Board
321. Peace Officer Standards and Training, Council on
322. Perinatal Care and Prevention of Infant Mortality, Commission on
323. Pesticides, Advisory Commission on
324. Pet Overpopulation Advisory Council
325. Pharmacy, Board of
326. Physical Fitness and Sports, Governor's Council on
327. Physical Therapy Board
328. Physician Assistants Advisory Committee - State Board of Medical Examiners
329. Pilot Commissioners and Examiners for the Port of Lake Charles, Board of River Port
330. Pilot Commissioners and Examiners, Board of Morgan City, Berwick Port
331. Pilot Commissioners for the Port of New Orleans, Board of River Port
332. Pilot Review and Oversight, Board of Louisiana River
333. Pilotage Fee Commission
334. Pilots for the Mississippi River, Board of Examiners for New Orleans - Baton Rouge Steamship
335. Pilots for the Port of New Orleans, Board of Examiners of Bar
336. Plumbing Board of Louisiana, State
337. Podiatry Advisory Committee - State Board of Medical Examiners
338. Pointe Coupee Port, Harbor and Terminal District Board of Commissioners
339. Police Commission, State
340. Police Retirement System Board of Trustees, Louisiana State
341. Polygraph Board
342. Polysomnography, Advisory Committee on
343. Pontchartrain Levee District Board of Commissioners
344. Poverty Point Reservoir District Board of Commissioners
345. Practical Nurse Examiners, State Board of
346. Prescription Monitoring Program Advisory Council
347. Prison Enterprises Board
348. Private Investigator Examiners, State Board of
349. Private Security Examiners, State Board of
350. Process Technology Advisory Board
351. Property and Casualty Insurance Commission
352. Psychologists, State Board of Examiners of
353. Psychology Advisory Committee - State Board of Medical Examiners, Medical

354. Public Defender Board
355. Public Service Commission
<b>-R-</b>
356. Racing Commission
357. Radiologic Technology Board of Examiners
358. Rail Commission, Southern High-Speed
359. Real Estate Appraisers Board
360. Real Estate Commission
361. Red River Compact Commission
362. Red River Levee and Drainage District Board of Commissioners
363. Red River Parish Port Commission
364. Red River Waterway Commission Board of Commissioners
365. Red River, Atchafalaya and Bayou Boeuf Levee District Board of Commissioners
366. Reentry Advisory Council
367. Regents, Board of
368. Regional Transit Authority Board of Commissioners
369. Registrar of Voters Employees' Retirement System Board of Trustees
370. Rehabilitation Council
371. Respiratory Care Advisory Committee - State Board of Medical Examiners
372. Retirement Systems' Actuarial Committee, Public
373. Rice Promotion Board
374. Rice Research Board
375. River Parishes Transit Authority Board of Commissioners
376. River Region Cancer Screening and Early Detection District Board of Commissioners
<b>-S-</b>
377. Sabine River Authority Board of Commissioners
378. Saline Lake Game and Fish Preserve Board of Commissioners
379. Sanitarians, State Board of Examiners for
380. Schepis Museum Advisory Board
381. School Employees' Retirement System Board of Trustees, Louisiana
382. School for Math, Science, and the Arts Board of Directors, Louisiana
383. School in Lafayette Exploratory Committee, International
384. Schools, Advisory Commission on Proprietary
385. Science and Education Advisory Council to LUMCON
386. Science and Mathematics Council, Quality
387. Seafood Promotion and Marketing Board
388. Seafood Safety Task Force
389. Sentencing Commission
390. Sex Offender Assessment Panel
391. Sheriffs' Pension and Relief Fund Board of Trustees
392. Sheriffs' Executive Management Institute Governing Board
393. Sheriffs' Supplemental Pay Board, Deputy
394. Shorthand Reporters, Board of Examiners of Certified
395. Shreveport Water Works Museum Governing Board
396. Shrimp Task Force
397. Social Work Examiners, State Board of
398. Soil and Water Conservation Commission, State
399. Solid Waste Management System Operators Board of Certification and Training

400. South Central Louisiana Human Services Authority Governing Board
401. South Lafourche Levee District Board of Commissioners
402. South Louisiana Commission, Port of
403. South Tangipahoa Parish Port Commission
404. Southeast Louisiana Flood Protection Authority - East Board of Commissioners
405. Southeast Louisiana Flood Protection Authority - West Board of Commissioners
406. Southern University Board of Supervisors
407. Soybean and Grain Research and Promotion Board
408. Speech-Language Pathology and Audiology, Board of Examiners for
409. Sports and Entertainment District Board of Commissioners
410. Spring Street Historical Museum Governing Board
411. St. Bernard Port, Harbor and Terminal District Board of Commissioners
412. St. Mary Levee District Board of Commissioners
413. Stadium and Exposition District Board of Commissioners
414. Strawberry Marketing Board
415. Structural Pest Control Commission
416. Student Financial Assistance Commission
417. Sweet Potato Advertising and Development Commission
<b>-T-</b>
418. Tax Appeals, Board of
419. Tax Commission
420. Tax Free Shopping Commission
421. Teacher Certification Appeals Council
422. Teacher Education and Certification, Advisory Commission on
423. Teachers' Retirement System of Louisiana Board of Trustees
424. Teche-Vermilion Freshwater District Board of Commissioners
425. Technologies Enterprise Commission, Immersive
426. Tensas Basin Levee District Board of Commissioners
427. Tensas Parish Port Commission
428. Terrebonne Levee and Conservation District Board of Commissioners
429. Terrebonne Parish Veterans' Memorial District Board of Commissioners
430. Terrebonne Port Commission
431. Tioga Heritage Park and Museum Governing Board
432. Tourism Development Commission
433. Tourism Promotion District Board of Directors
434. Transportation Authority Board of Directors
435. Traumatic Head and Spinal Cord Injury Trust Fund Advisory Board
436. Tuition Trust Authority
437. Twin Parish Port Commission
<b>-U-</b>
438. Unified Command Group
439. University of Louisiana System Board of Supervisors
440. Used Motor Vehicle Commission
441. Utilities Restoration Corporation Board of Directors
<b>-V-</b>
442. Vermilion and Iberia Railroad Development District Board of Commissioners
443. Veterans Affairs Commission
444. Veterinary Medicine, Board of

445. Vidalia Port Commission
446. Vinton Harbor and Terminal District Board of Commissioners
447. Vocational Rehabilitation Counselors Board of Examiners, Licensed Professional
448. Volunteer Louisiana Commission
<b>-W-</b>
449. Washington Parish Reservoir District Board of Commissioners
450. Water Management Advisory Task Force
451. Water Resources Commission
452. Water Well Drillers, Advisory Committee for the Regulation and Control of
453. Waterworks and Sewerage Works Operators, Committee of Certification of
454. Weights and Measures, Commission of
455. West Calcasieu Parish Airport Managing Board
456. West Calcasieu Parish Community Center Authority
457. West Calcasieu Port Board of Commissioners
458. West Cameron Port Commission
459. West Feliciana Parish Port Commission
460. West Ouachita Reservoir Commission
461. West St. Mary Parish Port and Harbor District Board of Commissioners
462. Wetlands Discovery Center Commission, South Louisiana
463. White Lake Property Advisory Board
464. Wildlife and Fisheries Commission
465. Witness Protection Services Board
466. Women's Policy and Research Commission
467. Workers' Compensation Advisory Council
468. Workers' Compensation Second Injury Board
469. Workforce Investment Council
<b>-Y-</b>
470. Youth Advisory Council, Legislative
<b>-Z-</b>
471. Zachary Taylor Parkway Commission



## APPENDIX C: WEBSITES USED TO COLLECT SOUTHEASTERN STATES' DATA

The following is a list of the websites used to collect the data for the graph on page 3.

State	Website
Alabama	<a href="https://www.boards.alabama.gov/bcPublic/bcBoardSearch.aspx">https://www.boards.alabama.gov/bcPublic/bcBoardSearch.aspx</a>
Arkansas	<a href="http://governor.arkansas.gov/office/Pages/boardsCommissions.aspx">http://governor.arkansas.gov/office/Pages/boardsCommissions.aspx</a>
Florida	<a href="http://dlis.dos.state.fl.us/fgils/boards.html">http://dlis.dos.state.fl.us/fgils/boards.html</a>
Georgia	<a href="http://georgia.gov/agency-list">http://georgia.gov/agency-list</a>
Kentucky	<a href="http://governor.ky.gov/SiteCollectionDocuments/CurrentBoardListing.pdf">http://governor.ky.gov/SiteCollectionDocuments/CurrentBoardListing.pdf</a>
Mississippi	<a href="http://www.sos.state.ms.us/ed_pubs/Agency%20BC/BC%20PDF/Listing%20of%20Agencies%20Boards%20and%20Commissions.pdf">http://www.sos.state.ms.us/ed_pubs/Agency%20BC/BC%20PDF/Listing%20of%20Agencies%20Boards%20and%20Commissions.pdf</a>
North Carolina	<a href="http://www.carolinapublicpress.org/145/nc-governor-offices-committees-and-commissions-contacts">http://www.carolinapublicpress.org/145/nc-governor-offices-committees-and-commissions-contacts</a>
Oklahoma	<a href="http://www.odl.state.ok.us/sginfo/abc/">http://www.odl.state.ok.us/sginfo/abc/</a>
South Carolina	<a href="http://governor.sc.gov/ExecutiveOffice/Pages/BoardsandCommissions.aspx">http://governor.sc.gov/ExecutiveOffice/Pages/BoardsandCommissions.aspx</a>
Tennessee	<a href="http://www.tn.gov/sos/pub/oa/Board_Annual%20Information2013.pdf">http://www.tn.gov/sos/pub/oa/Board_Annual%20Information2013.pdf</a>
Texas	<a href="http://governor.state.tx.us/appointments/positions/">http://governor.state.tx.us/appointments/positions/</a>
Virginia	<a href="https://commonwealth.virginia.gov/media/2206/FullReport2013-2014.pdf">https://commonwealth.virginia.gov/media/2206/FullReport2013-2014.pdf</a>
West Virginia	<a href="http://www.governor.wv.gov/government/Pages/AgenciesBoardsCommissions.aspx">http://www.governor.wv.gov/government/Pages/AgenciesBoardsCommissions.aspx</a>