

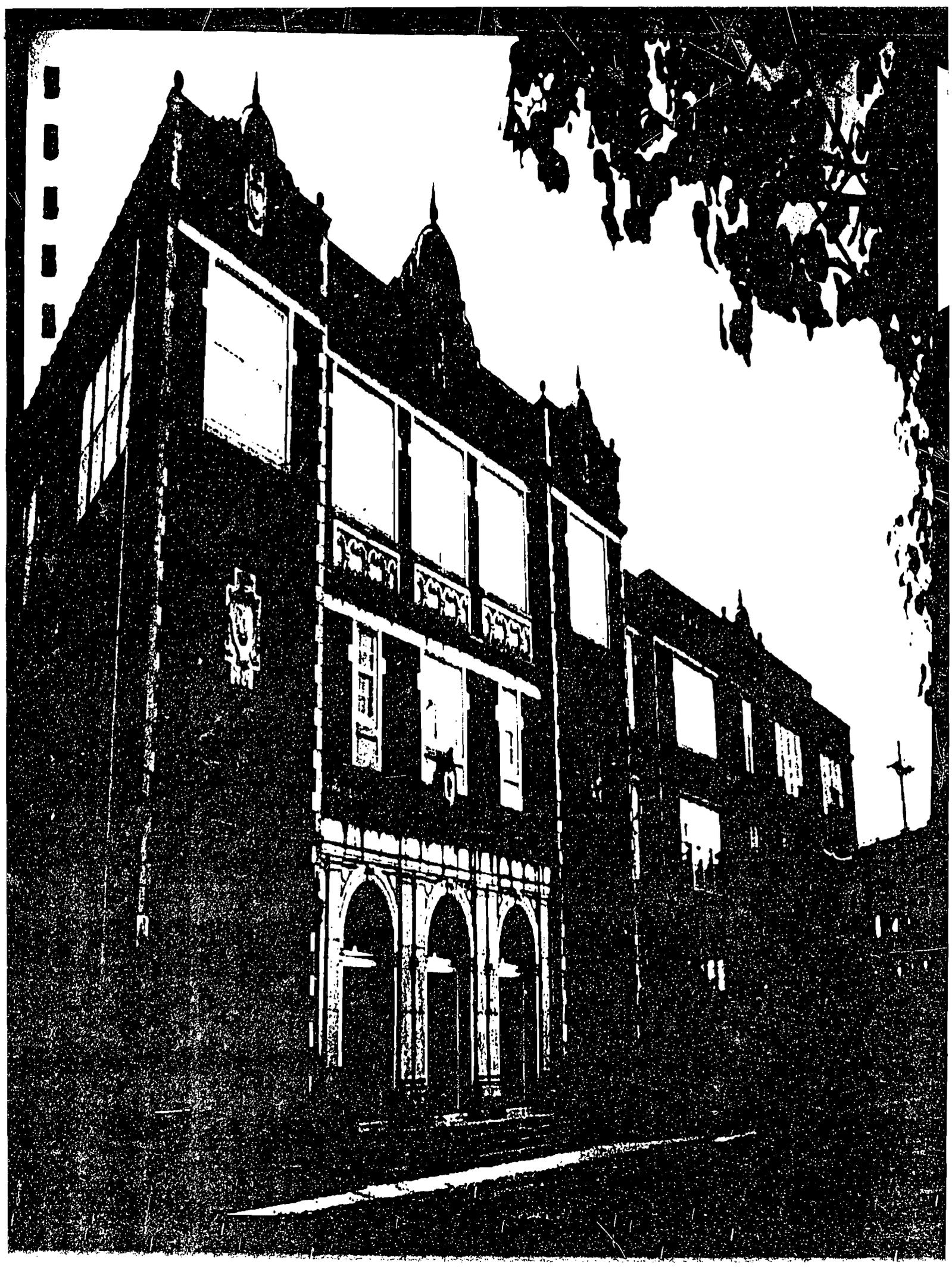
**COMPREHENSIVE ANNUAL
FINANCIAL REPORT
OF
OUACHITA
PARISH SCHOOL
BOARD**

Monroe, Louisiana

For the Fiscal Year
July 1, 1996 - June 30, 1997
with Report of Independent Auditors

Prepared by the
Business Department

Richard B. Garrett
Business Manager



**Coushatta Parish School Board
Monroe, Louisiana**

Comprehensive Annual Financial Report

Fiscal year ended June 30, 1997

Table of Contents

	Page Number
Introductory Section	
Table of Contents	i
Principal Officials	v
Letters of Transmittal	vii
Government Finance Officers Association of the United States and Canada Certificate of Achievement for Excellence in Financial Reporting.....	xxii
Association of School Business Officials International Certificate of Excellence in Financial Reporting	xxiii
Organizational Structure.....	xxiv
Financial Section	
Report of Independent Auditors.....	1
GENERAL PURPOSE FINANCIAL STATEMENTS	
Combined Balance Sheet - All Fund Types and Account Groups	2
Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.....	6
Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General Fund (Non-GAAP Basis) and All Other Governmental Fund Types (GAAP Basis)	10
Comparative Statements of Revenues, Expenses and Changes in Retained Earnings - Proprietary Fund Type	12
Comparative Statements of Cash Flows - Proprietary Fund Type	13
Notes to Combined Financial Statements	14

**Orleans Parish School Board
Monroe, Louisiana**

Comprehensive Annual Financial Report

Fiscal year ended June 30, 1997

Table of Contents (continued)

	<u>Page Number</u>
Financial Section (continued)	
COMBINING, INDIVIDUAL FUND AND ACCOUNT GROUP STATEMENTS AND SCHEDULES	
General Fund	34
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Non-GAAP Basis).....	35
Special Revenue Funds	41
Combining Balance Sheet	44
Combining Statement of Revenues, Expenditures and Changes in Fund Balances	46
Statements of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (GAAP Basis):	
Supplemental Salaries Sales Tax - 1%	48
Supplemental Salaries Sales Tax - .5%	49
Utility Reimbursement.....	50
Air Conditioning Redemption.....	51
District #1 Sales Tax	52
School Food Service	53
IDEA-B 101-476	54
Title I.....	55
Even Start Family Literacy	56
Other Federal Programs	57
State Grants.....	58
Local Grants	59

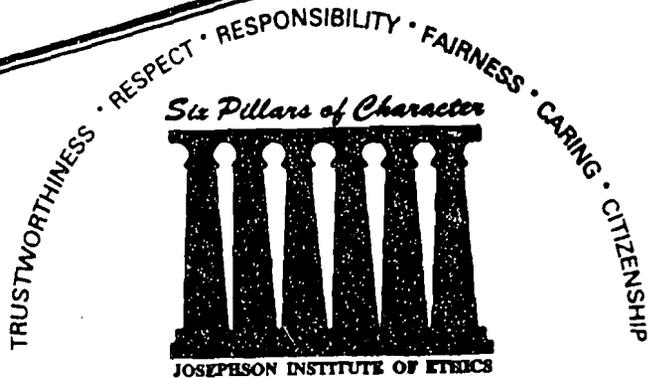
Comprehensive Annual Financial Report

Fiscal year ended June 30, 1997

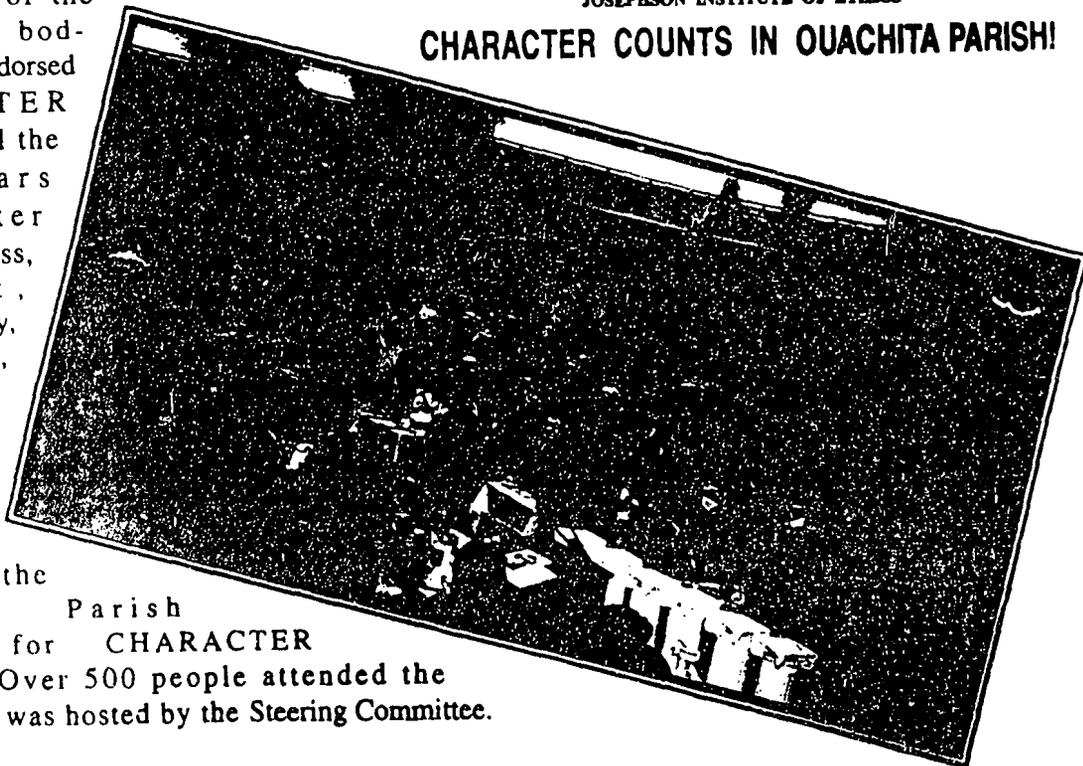
Table of Contents (continued)

	Page Number
Financial Section (continued)	
Debt Service Funds.....	60
Combining Balance Sheet.....	61
Combining Statement of Revenues, Expenditures and Changes in Fund Balances.....	62
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (GAAP Basis):	
East Ouachita Bond	63
West Ouachita Bond	64
Fiduciary Fund Type - Agency Funds.....	65
Combining Balance Sheet.....	66
Combining Statement of Changes in Assets and Liabilities.....	67
General Fixed Assets Account Group.....	68
Comparative Schedule of General Fixed Assets - By Sources.....	69
Schedule of General Fixed Assets - By Function	70
Schedule of Changes in General Fixed Assets - By Function.....	71

Four schools in the Ouachita Parish School System piloted a character education program during the spring semester of 1997. Teachers, parents, students, and civic leaders were pleased with the pilot. Superintendent Lanny Johnson established a Steering Committee to form a support group for character education throughout the community. The Steering Committee collaborated with the Ouachita Parish Police Jury, the City of Monroe, the City of West Monroe, the Monroe City School Board and the Ouachita Parish School Board. Each of the governmental bodies publicly endorsed CHARACTER COUNTS and the six pillars of character: Trustworthiness, Respect, Responsibility, Fairness, caring, and Citizenship. The group held a luncheon to launch the Ouachita Parish Alliance for CHARACTER COUNTS. Over 500 people attended the event which was hosted by the Steering Committee.



CHARACTER COUNTS IN OUACHITA PARISH!



Ouachita Parish School Board
Monroe, Louisiana

Comprehensive Annual Financial Report

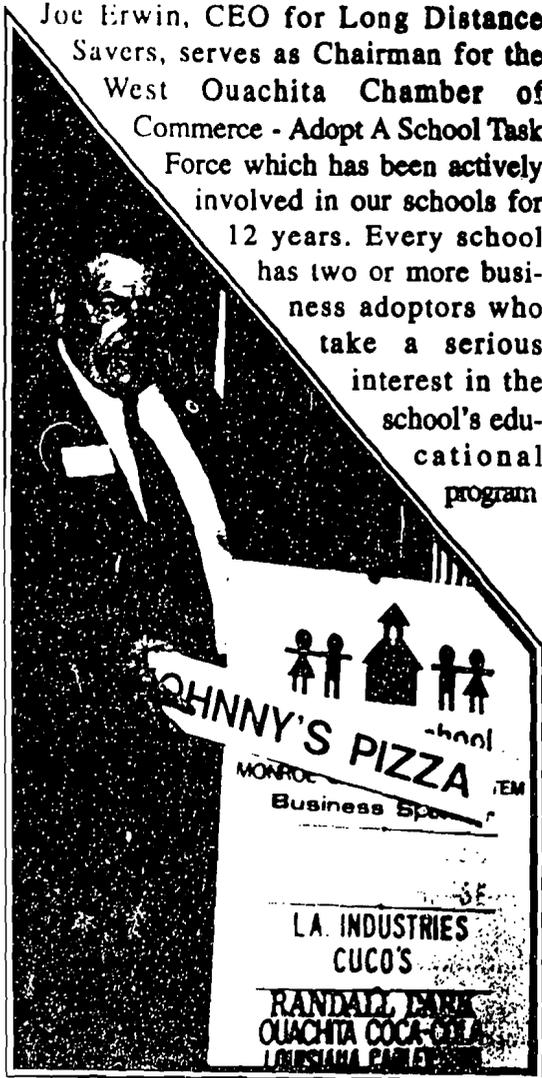
Fiscal year ended June 30, 1997

Table of Contents (continued)

	<u>Page</u> <u>Number</u>
Statistical Section	
General Fund Revenues by Sources and General Fund Expenditures by Functions - Last Ten Fiscal Years	72
Property Tax Levies and Collections - Last Ten Fiscal Years	73
Assessed and Estimated Actual Value of Taxable Property - Last Ten Fiscal Years.....	74
Property Tax Rates and Tax Levies - All Direct and Overlapping Governments - Last Ten Fiscal Years	75
Ratio of Net Bonded Debt to Assessed Value and Net Bonded Debt Per Capita - Last Ten Fiscal Years	77
Computation of Legal Debt Margin	77
Computation of Direct and Overlapping Debt	78
Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total General Fund Expenditures - Last Ten Fiscal Years	79
Demographic Statistics - Last Ten Fiscal Years	80
Property Value, Construction and Bank Deposits - Last Ten Fiscal Years.....	81
Parish of Ouachita - Principal Taxpayers.....	82
Miscellaneous Statistical Data.....	83
Miscellaneous Statistical Data - School Board Members' Compensation	84
Miscellaneous Statistical Data - Ten Largest Employers.....	85

SCHOOL AND BUSINESS PARTNERSHIPS

Joe Erwin, CEO for Long Distance Savers, serves as Chairman for the West Ouachita Chamber of Commerce - Adopt A School Task Force which has been actively involved in our schools for 12 years. Every school has two or more business adoptors who take a serious interest in the school's educational program



During an official meeting, School Board President Jack White (right) presented a token of appreciation to Paul Eason (left), President of Century Business Products. For the past three years, Century has provided VOICELINK 2000, an electronic voice messaging system to all of the public schools in Ouachita Parish. Other sponsors of VOICELINK 2000 include: Central Bank; Bank One; Johnny's Pizza; Cajun Tree Cutters; Centruy Telephone; St. Francis Medical Center; Commercial National Bank; North delta Title Company; Sylvan Learning Center; Lifeshare Blood Center; McDonald of Monroe-West Monroe; Captain Avery's; Little Caesar's Pizza Pizza; Wendy's Old Fashioned Hamburgers; News Star; Coca Cola; KNOE TV8; Region 10 News; brookshires; Chase Manhattan Bank; Long Distance Savers.

OUACHITA PARISH ADMINISTRATIVE OFFICERS

OUACHITA PARISH SCHOOL BOARD

OFFICIALS

SUPERINTENDENT
Dr. Lanny Johnson

SCHOOL BOARD MEMBERS

PRESIDENT
Jack White

VICE-PRESIDENT
Greg Manley

Jerry R. Hicks
Scott Robinson
John Russell
A. R. Sims
Carey Walker

OUACHITA PARISH ADMINISTRATIVE OFFICERS

OUACHITA PARISH SCHOOL BOARD

ADMINISTRATIVE

Superintendent of Schools.....	Dr. Lanny Johnson
Coordinator of Physical Facilities.....	Mark Reed
School Food Services.....	Jo Lynne Correro
Supervisor of Child Welfare.....	Willie Isby Gary Armstrong
Director of Adult Education.....	Janelle Wheelis
Director of Federal Programs.....	Samuel Douglas
Director of Special Education.....	Richard Harris
Business Manager.....	Richard Garrett
Curriculum Supervisor.....	Mickey Jackson
Personnel Director.....	Dr. Frank Hoffmann
Transportation Supervisor.....	Prentiss Boyd

OPSB

SCHOOL BOARD RECOGNITIONS
100 BRY STREET · P. O. BOX 1642 · MONROE, LA 71210-1642 · PHONE (504) 235-2221

OUACHITA PARISH SCHOOL BOARD

Administrative Information
Information

October 27, 1997

Members, Ouachita Parish School Board
100 Bry Street
Monroe, Louisiana 71210-1642

Dear Board Members:

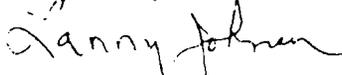
The Comprehensive Annual Financial Report of the Ouachita Parish School Board (School Board) for the fiscal year ended June 30, 1997 is presented herewith.

This financial report represents a comprehensive portrait of the School Board's financial condition. In addition, it presents the results of operations for the year ended June 30, 1997 and other significant data. The report is structured in such a manner as to be both a useful management instrument and an informative public document.

The School Board has a comprehensive set of policies and procedures dealing with its fiscal operation. In addition, the School Board utilizes comprehensive budgetary controls and systemwide internal control activities. The results of these efforts are reflected in the Comprehensive Annual Financial Report. The outcome of this combination is an effective internal management control system.

The Business Department is to be complimented for the preparation of this excellent report. We are pleased to inform you that for the previous ten years our report was awarded both a Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association and a Certificate of Excellence in Financial Reporting from the Association of School Business Officials International. Copies of this report will be distributed to local businesses, financial institutions, and community leaders.

Respectfully submitted,



Lanny Johnson, Ed. D.
Superintendent

SCHOOL BOARD RECOGNITIONS

Students and teachers receive special accolades from the Ouachita Parish School Board during the opening ceremonies at official meetings. The practice helps to increase parental participation and public attendance at School Board meetings. A press release to local newspapers provides additional media coverage.

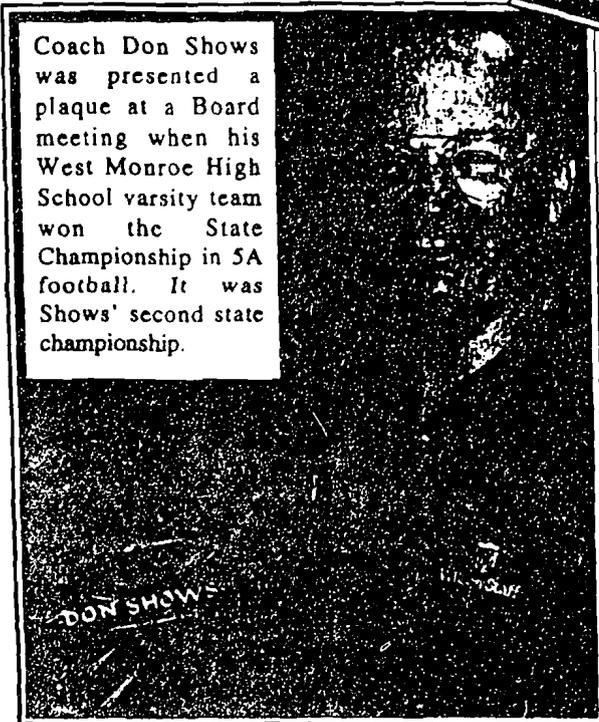


The 1996-97 Ouachita Parish Teachers of the Year were honored. Pictured at the reception honoring Teachers of the Year are Kathy Strickland, Middle School Teacher of the Year; Sandy Ford, Elementary School Teacher of the Year; Dr. Lanny Johnson, Superintendent; and Elisabeth Poetker, High School Teacher of the Year.



Samuel Bailey, Jr. won the All-Parish Spelling Bee for the second consecutive year. He beat out the 48 other local school winners. Bailey received an all-expense paid trip to Washington D.C. where he participated in the National Spelling Bee.

Coach Don Shows was presented a plaque at a Board meeting when his West Monroe High School varsity team won the State Championship in 5A football. It was Shows' second state championship.



OPSB

100 BRY STREET, A.C. BOX 1642, MONROE, LA 71201-1642 PHONE (504) 336-2221 FAX (504) 336-2221

OUACHITA PARISH SCHOOL BOARD

The Ouachita Parish School System comprises the reporting entity. The Central Office, Administration Center, Auxiliary Facilities, and 31 school sites represent the components of the reporting entity. The report was prepared by the Business Department of the School Board's financial reporting services provided by the School Board.

October 27, 1997

Members, Ouachita Parish School Board
100 Bry Street
Monroe, Louisiana 71210-1642

Dear Board Members:

The Comprehensive Annual Financial Report of the Ouachita Parish School Board (School Board) for the fiscal year ended June 30, 1997 is hereby transmitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the Business Department of the School Board. We believe this report, as presented, is accurate in all material aspects, and that it is presented in a manner that fairly sets forth the results of operations and financial position of the School Board. Further, all disclosures necessary to enable the reader to gain an adequate understanding of our System's financial affairs have been included.

Reporting Standards

The report was prepared in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB) of the Financial Accounting Foundation. The GASB is the standard-setting body for establishing governmental accounting and financial reporting standards.

Report Organization

The report consists of three sections: the Introductory Section, the Financial Section and the Statistical Section. The Introductory Section includes this and the preceding letter of transmittal along with other miscellaneous data concerning the organization of the reporting entity. The Financial Section consists of both combined financial statements, which present an overview and broad perspective of the School Board as a whole, and more detailed combining and individual fund and account group statements and schedules. The Statistical Section includes data prepared from both accounting and nonaccounting sources for the purpose of reflecting financial trends and fiscal capacity of the School Board, as well as other social and economic information.

OUACHITA PARISH SCHOOL BOARD

The Ouachita Parish School System constitutes the reporting entity. The Central Office, Media Center, Auxiliary Facilities and 31 school sites represent the components of the reporting entity. The basic criterion for defining the reporting entity is the School Board's financial accountability.

Services Provided

The School Board is a legislative body authorized to govern the public education system of the Parish of Ouachita, Louisiana, excluding the City of Monroe. It is the responsibility of the School Board to make public education available to the residents of Ouachita Parish. These services include providing instructional personnel, instructional materials, instructional facilities, food service facilities, administrative support, business services, system operations, plant maintenance and bus transportation.

Internal Control

The management of the School Board is responsible for establishing and maintaining a system of internal accounting control. The objectives of a system of internal accounting control are to provide reasonable, but not absolute, assurance that School Board policies, administrative procedures and accounting procedures are fully implemented and are being followed. In addition, internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

All internal accounting control evaluations occur within the above framework. We believe the School Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Accounting System and Budgetary Control

An explanation of the School Board's accounting and budgetary policies is contained in the Notes to the Combined Financial Statements. Explained in detail are the basis of accounting, fund structure and other significant information regarding accounting and budgetary policies. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of the General Fund, Special Revenue Funds, and Debt Service Funds are included in the annual appropriated budget.

The level of budgetary control is established by function and line item activity within an individual fund. The School Board also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts are reported as reservations of fund balance for subsequent year expenditures.

As demonstrated by the statements and schedules included in the financial section of this report, the School Board continues to meet its responsibility for sound financial management.

General Governmental Function

For the fiscal year ended June 30, 1997, General Fund revenues and other sources exceeded expenditures and other uses by \$736,000. This is the fifth consecutive year that the school system has shown an excess of revenues over expenditures. Prior to this, the school board ran a \$1.2 million excess of expenditures over revenues for the 1991-92 fiscal year. We feel that by closely monitoring our expenditures and the passage of a one-half cent sales tax for maintenance and operation, the school system has become financially sound. We look for the school system to continue to move financially in this direction.

The revenues of the General Fund increased by \$4,052,273 or 7.7% from \$50,992,815 in 1995-96 to \$55,046,088 in 1996-97. The increase was due to an increase in our Minimum Foundation Program (MFP) funding of \$4,215,770 and an increase in our ad valorem tax of \$714,664. The increase in these 2 areas was offset some by a decrease in severance revenue of \$471,000.

The General Fund expenditures increased from \$52,289,089 in the prior fiscal year to \$54,291,802 for the current fiscal year, an increase of \$2,002,713 or 3.8%. The majority of the increase is the result of a pay raise granted to certified personnel and the related benefits of the raise amounting to \$1,700,000. The balance of the increase is due to general increase in expenditures.

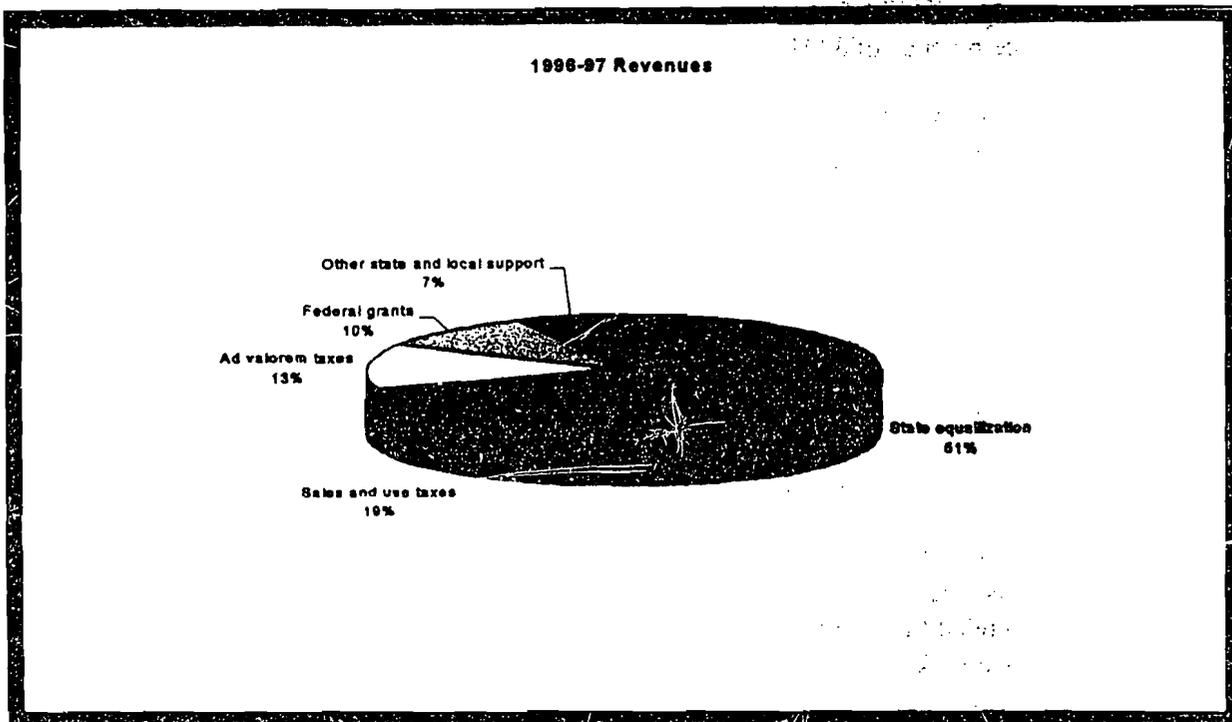
The net of other financing sources and uses decreased by \$1,369,880. This decrease was the result of not subsidizing the General Fund \$400,000 in 1996-97 from the District No. 1 Sales Tax Special Revenue Fund as was done in 1995-96. The net of other financing sources and uses also decreased because no assets were sold in 1996-97 while in 1995-96 a building was sold for \$950,672.

The Ouachita Parish School Board has one Internal Service Fund - Self Insurance. This fund ended the fiscal year with a net loss before operating transfers of \$145,671. This fund is funded through the General Fund. Equity for this fund was \$914,356 at June 30, 1997. (See Risk Management discussion in this letter.)

The Ouachita Parish School System has three Agency Funds - School Activity, Migrant Funds of Other Parishes and Deferred Compensation Plan. The funds had additions of \$4,416,835 and deductions of \$4,271,480 during the year. The June 30, 1997 total of \$1,729,756 is shown as a liability as it is an amount held for others, which are the individual schools which comprise the school system and the part-time and substitute employees who participate in the School Board's Deferred Compensation Plan.

The schedules below present a summary of revenues and expenditures of governmental funds (General Fund, Special Revenue Funds, and Debt Service) for the year ended June 30, 1997 and the percentage increases (decreases) from the prior year.

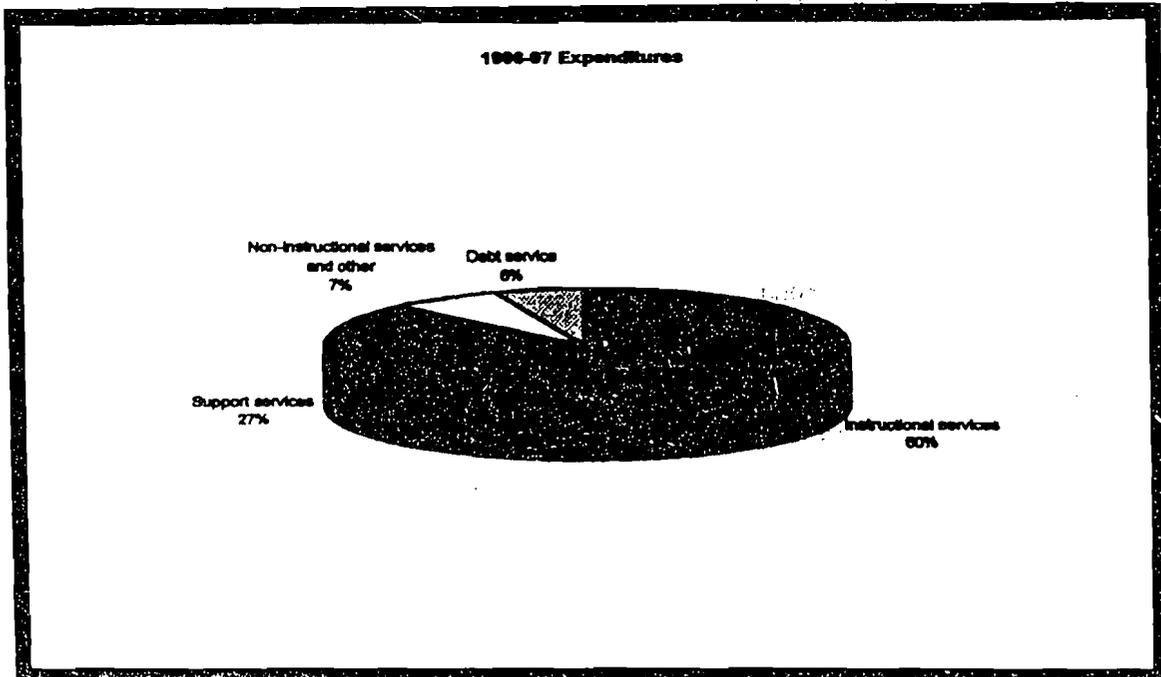
Revenues	Amount (In Thousands)	Percent of Total	Percentage Change From Prior Year
State equalization	\$45,136	51.2%	10.3%
Sales and use taxes	16,463	18.7	20.2
Ad valorem taxes	11,826	13.1	(4.3)
Federal grants	9,184	10.4	5.8
Other state sources	2,327	2.6	(8.8)
Cash payments for meals	1,405	1.6	(2.0)
Other local support	696	1.1	(36.0)
Earnings on deposits	790	.9	9.7
Other federal sources	323	.4	(10.1)
Total	\$88,150	100.0%	8.9



State equalization (MFP) is the funding formula from the state for school systems in Louisiana. The funding is based on a formula with many variables and two (2) levels of funding. Level one (1) funding is based on the number of students enrolled in the school system. The more local tax support; the more state support we receive through Minimum Foundation Program (MFP). It is normal for the funding from the state to change one or

two per cent each year as the result of the change in the number of pupils enrolled. The change can be either positive or negative depending on the changes in the various variables of the formula. The large increase in the state funding for 1996-97 is due to the passage of a local sales tax which increased level two funding of the state equalization. Also, the state equalization formula increased the dollar amount it funds per pupil. Ad valorem taxes decreased as the result of decreasing the millage needed to meet bonded debt. Federal grants increased because of additional funding for School Fund Service and Even Start Programs. Other local support decreased because of a reduction in the sale of natural resources located on school property.

Expenditures	Amount (In Thousands)	Percent of Total	Percentage Change From Prior Year
Instructional Services	\$52,589	61.0%	6.1%
Support services	22,929	26.6	11.1
Non-instructional services And other	5,988	6.9	(7.2)
Debt service	4,701	5.5	.1
Total	<u>\$86,207</u>	<u>100.0</u>	6.0



The increase in expenditures in 1996-97 was due to pay raises for all employees of the School Board. In 1995 the residents of Ouachita Parish passed a 1% sales tax dedicated for salaries. One hundred percent of the annual proceeds from the tax are distributed to

the employees as salary and related benefits. The 1996-97 fiscal year was the first year for the collection and distribution of the tax, thus increasing salaries and related benefits for the year. Also, the State of Louisiana funded a pay raise for teachers and support personnel. There were no large changes in the other expenditure categories.

General Fixed Assets

The General Fixed Assets Account Group of the School Board is utilized to record those fixed assets used in performance of general School Board functions. The amount represents the original cost of the assets. Depreciation of General fixed assets is not recognized in the accounting system as explained in the notes to the financial statements.

Debt Administration

The Ouachita Parish School System has two Debt Service Funds. East Ouachita Bond and West Ouachita Bond are for their respective areas of Ouachita Parish. East Ouachita Bond retired principal of \$1,185,000 during fiscal 1997 and had a fund balance of \$481,978 at June 30, 1997, while West Ouachita Bond made principal payments of \$1,550,000 during fiscal 1997 and had a fund balance of \$2,833,505 at June 30, 1997. Interest payments for the fiscal year totaled \$1,517,330. East and West Ouachita Bond Funds will utilize their respective fund balances to pay future principal and interest.

These two bond issues are rated as follows:

	<u>Moody's Investors Service</u>	<u>Standard & Poor's Rating Service</u>
East Ouachita Bond	Baal	Not rated
West Ouachita Bond	Baal	A-

Treasury Administration

The School Board invests its funds through a cash management program to maximize its return on idle funds. Funds are invested in short-term certificates of deposit and government backed securities. Investments are collateralized with securities pledged by the financial institution and held in the name of the School Board by an approved third-party custodial bank. Procedures followed and securities pledged are in accordance with the Statutes of the State of Louisiana.

During the fiscal year, interest income on matured investments amounted to \$790,037. This was an increase of \$69,883 or 9.7% over the previous year's interest earnings. Interest rates ranged from 5.0% to 6.0%. Interest earnings increased from the previous

year as a result of the interest rates being slightly higher and having more funds available to invest.

Risk Management

The School Board self-insures for worker's compensation and general liability insurance coverage for small claims, but maintains insurance policies for large claims. The School Board maintains policies with large deductibles for property and fleet vehicle insurance. The School Board has established a Self Insurance Internal Service Fund for the purpose of funding potential insurance losses which may result from the School Board's self insurance plans. This fund is funded through an annual appropriation from the General Fund of \$150,000. Appropriations can be increased or decreased on an as needed basis. In 1996-97 the appropriation for the General Fund was increased to \$250,000.

As part of this comprehensive plan, various risk control techniques are maintained. These include an employee accident prevention training program and a Board-adopted operation safety plan.

Economic Condition and Outlook

The Ouachita Parish School System is located in the northeast part of the state and is the economic "hub" for this region. Our local economic conditions are strongly influenced by the national economic forecast and national politics. Ouachita Parish's economy depends largely on the retail and services sectors of the economy. At present the direction the National economy is headed in has economists puzzled because several of the factors they have based their predictions on in previous years have been dispelled. However, most economists believe that the National economy will increase slightly over the remainder of 1997. It appears the national economy is well under control and there is little need for the Federal Government to step in to stimulate the economy with changes in the interest or discounts rates. The nation should experience moderate growth, stable interest rates and employment and unemployment at comfortable levels for the remainder of 1997.

The oil and gas industry, gaming, and retail heavily influence Louisiana's economy. The oil and gas industry, as usual, is on a roller coaster ride tied to the Middle East oil prices. Oil and gas prices were up the last half of 1996 but have decreased the first half of 1997 to about where they were a year ago. The gaming industry has been a big growth factor for the Shreveport/Bossier and the Lake Charles areas. Employment has grown 2.1 percent in the Shreveport/Bossier area and 1.7 percent in the Lake Charles area. The retail areas, which includes Ouachita Parish, have shown only slight increases in the economy and this trend is expected to continue. All in all, Louisiana has seen good progress in employment and is predicted to continue on a course of steady employment growth the rest of 1997 and into 1998.

Ouachita Parish's economic growth seems to be on the same course it has been on for the last year and that is slow, but steady growth. The main local indicators of employment, construction, and retail are up slightly indicating slow growth. Non-agricultural employment has shown little change; however, in the service-producing sector, retail employment has increased as the result of the expansion of the offices of Chase-Manhattan and State Farm. The Louisiana Department of Labor, Research and Statistics Division, expects employment in the professional and services categories to continue to increase through the year 2005. Since these jobs require at least some education, they reflect a need for a better-educated workforce.

Construction has shown little change in 1997 from 1996. Residential building was down 7 percent or \$1.5 million while multi-family residential building was up one-half million. Commercial construction is up \$2.7 million or 171 percent from 1996 as the result of retirement home construction.

Retail sales continue on a steady growth pattern. Sales tax collections for 1997 are up from 1996 by \$627,069 or 4 percent.

One bright spot in Ouachita Parish's economy is the growth in foreign exports. The Parish led the state in percentage growth in foreign exports with an increase from \$77.1 million to \$167.8 million, or a 118 percent increase between 1993 and 1995. The Parish ranked 13th in the nation in terms of export growth. The increase was due to agricultural products. The increase reflects that more companies are becoming involved with overseas markets and a larger trade area, which could result in an economic boost to the Parish.

Major Initiatives

The Ouachita Parish School Board has had a very successful year both financially and academically. We are looking forward for this trend to continue in the years to come. Some of our major accomplishments for 1996-97 and our goals for the future are listed below:

During the Past Year

The School Board utilized increasing financial resources derived from sales tax collections to upgrade educational programs for 17,800 students attending Ouachita Parish Schools. Some important milestones were reached during the past year. Major achievements in both the financial and educational areas are highlighted.

□ Library Automation

Students must be competent and independent users of information in order to become productive citizens during the next century. The Ouachita Parish School Board deems it essential to prepare students for life in an information rich global society. Consequently, the Board invested local funds to automate 30 libraries throughout the

district. Every student now has access to state of the art technology. Our students are able to use electronic search tools to conduct research within their school libraries.

□ Textbook Resources Laboratory

The Ouachita Parish Curriculum Department and the Title I Media Center Staff established a Library and Textbook Resources Laboratory within the media center. Recognizing the importance of having examination copies of textbook and library books, the district leaders requested free samples from major publishers. Complimentary books were categorized and displayed by Oreda DeBurr, media specialist. Contributions were received throughout the year to the delight of everyone. The lab is available to educators and students at Grambling, Louisiana Tech and Northeast Louisiana Universities, as well as to all school employees.

□ Character Education

During the past year Ouachita Parish piloted CHARACTER COUNTS in four schools. The LSU Extension Service and 4-H Clubs endorsed the character education program. Superintendent Lanny Johnson established a Steering Committee and created the impetus for community wide support of CHARACTER COUNTS in Ouachita Parish. The kick-off luncheon drew a crowd of over 500 people to launch the Ouachita Parish Alliance for CHARACTER COUNTS. Funding from the Safe and Drug Free Schools project provided teaching materials for the 1200 classroom teachers in the Ouachita Parish School System. Special inservice training programs were conducted to facilitate the integration of the six pillars of character education into the regular curriculum for all students.

□ Construction Programs

Four classrooms were added at Shady Grove Elementary in order to reduce overcrowding as the enrollment continues to increase. This construction project was funded through the General Fund. A year ago other classroom additions were constructed at Claiborne Elementary and Drew Elementary on the West Side of the parish. In January, 1997, the School Board established task forces within the two tax districts, which support the Ouachita Parish School System. Citizens of each taxing district will develop proposals to levy taxes for needed construction projects within their neighborhood schools.

□ Putting Students to the Test

The national standards movement has strongly impacted teaching and testing practices in the classroom. Reforms have strengthened the connection between quality instruction on challenging content and standardized assessment. Performance based assessment will continue to drive changes in instructional materials including textbooks and supplemental aids used by students and teachers. Beginning in April 1998, our students will take the Iowa Achievement Test. Their performance will be measured against students across the nation. Since the test is brand new, the 1998 scores will create a baseline for future evaluations of progress. Secondary students will continue to take the American College Test as a prerequisite for entering

Louisiana colleges and universities. The chart below reflects that Ouachita Parish School System students exceeded state averages. Seniors at West Monroe High School scored above the national average on the ACT to reflect excellent performance in scholarship.

Ouachita Parish students consistently perform well on nationally standardized tests. Our elementary students scored in the top one-third of all students tested nationwide on the California Achievement Test last spring. All students in the elementary grades take the nationally standardized achievement test.

"CORE" American College Test (ACT) Scores for 1996-97
(Students Who Completed CORE Courses)

Ouachita Parish High School	21.1
Sterlington High School	19.1
West Monroe High School	23.3
West Ouachita High School	21.6
STATE AVERAGE	20.6
NATIONAL AVERAGE	22.1

1996-97	
National Merit Scholars	
Based on SAT scores	
<u>Finalists:</u>	
Carolyn Baker	
Kristy Caldwell	
<u>Commended Students:</u>	
Kristen Finney	Allie Verlander
Crystall Evans	Benjamin Guidry
Richard Hair	Jonathan Harris
Eric Briggs	Justin Hebert

Moving in New Directions for the Future

Student learning tasks are moving from the classroom to the world and from individual endeavor to cooperative effort. Ouachita Parish students are experiencing distance interactions as they explore the Internet. They can visit websites dedicated to their favorite topics or academic tasks. Students can share their ideas with others around the world through live text-based "chats" and delayed-response postings to

discussion forums. Teachers can reach other professionals to discuss common areas of concern or to research new teaching activities. Collaboration with remote team members around the world has become critical to the future of business and industry conducting commerce in the global market. As students enter the Twenty-first Century workplace, they will discover that on-line services are necessary for productivity, information management, problem solving and decision making. In Ouachita Parish we are LINKING for HIGHER LEVEL THINKING!

□ Infrastructure for Technology

The Ouachita Parish School Board has committed to build an efficient infrastructure for the support of both educational and administrative computers and telecommunications. The networking project has expanded Internet use to students and teachers. A total of 700 computers were connected to the network last year. With over 5,000 computers currently used in various instructional environments, the project cannot be completed until the single inter-networking model has been expanded to each school. All schools in the district are currently connected to the network with a minimum of 56KB lines. The 700 networked computers are located in labs, classrooms, libraries and offices. The network configuration within buildings will be star topology 10-base-T Ethernet utilizing Category 5 cable and connectors. This design will initially provide 10 Megabits of bandwidth and the infrastructure for upgrading to 100 Megabits and above.

□ Technology for Teaching and Learning

Each year the system provides new hardware and software in 10-12 of the schools within the district. New computer labs were installed in one-third of our schools in the 1996-97 school year. During the coming year, the district will install 18 new computer labs. The Louisiana Legislature appropriated \$38,000,000 in the Classroom-based Technology Fund. During 1997-98, Ouachita Parish Schools will receive approximately \$800,000 of these monies. The funds will establish computer labs for Language Arts students in 10 schools.

Benchmarks for Computer Skills Development is a curriculum framework which teachers will use to identify the technology skills that should be taught for each grade level. The district goal is to provide for the seamless integration of technology applications and learning activities in every area of the curriculum. By the year 2000, the Ouachita Parish School System will provide a 5:1 ratio of students per computers. Every classroom will be connected to the Internet by this date. In addition, there will be state-of-the-art computer labs within each school library.

□ Employee Recognition Program

The Ouachita Parish Employee Recognition Program was initiated in May, 1993. The program when fully implemented will recognize employees for their completed years of service and upon their retirement. During the 96-97 year, 221 employees with service ranging from 19 years to 40 years were recognized at a cost of

approximately \$10,200. This is a small investment from which the School System derives tremendous benefits in terms of employee morale.

□ Energy Management Program

Last fall the Board negotiated with Energy Education Inc. of Wichita Falls, Texas to develop an energy conservation program for the Ouachita Parish School System. Training for the program began in January, 1997. In February, energy management guidelines were officially approved by the Board and, subsequently, distributed to all school personnel. Responsibility for the conservation of energy has been placed on the shoulders of every employee; but, greater accountability was assigned to principals, office managers, maintenance and custodial staff. The savings program is based upon Cost Avoidance or adjusted savings. Since February, 1997 the district has enjoyed a sizable reduction in utility bills. A \$400,000 savings has been realized after only eight months of implementation.

□ School Nutrition Program

The Ouachita Parish School System has an excellent food services program directed by a licensed, registered dietitian. Jo Lynne Correro holds a Master's Degree in Nutrition and Institutional Management. Under her leadership, the Child Nutrition Program (CNP) has prepared and served nutritionally balanced meals as described by the Dietary Guidelines for Americans.

To date, the Child Nutrition Program has become totally computerized and is able to track student accounts, maintain inventories and order groceries. Distribution of commodities and paper/cleaning supplies from the Central Warehouse is also maintained on computer.

In the near future, the CNP Central Office and the individual school cafeterias will be networked and will have the ability to communicate regarding the nutritional analysis of menus, the ongoing status of purchased food inventories, commodities, paper/cleaning supplies and student accounts at each cafeteria site.

Independent Audit

State Statutes require an audit by an independent certified public accountant on an annual basis. The School Board selected the firm of Ernst & Young LLP to perform the annual audit. All funds and account groups of the School Board presented in this report have been audited by Ernst & Young LLP. The audit has been completed and the auditors' report on the General Purpose Financial Statements is included in the Financial Section of this report. In addition, the CAFR includes a Statistical Section, which was prepared by the Business Department and the School Board is solely responsible for its content.

GFOA Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the School Board for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 1996. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local financial reports.

In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The School Board has received a Certificate of Achievement for the last ten consecutive years. Management believes our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA.

ASBO Certificate of Excellence

For the tenth consecutive year, the School Board received the Association of School Business Officials International Certificate of Excellence in Financial Reporting for the fiscal year ended June 30, 1996. This award certifies that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 1996, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International.

The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. Management believes that the Comprehensive Annual Financial Report for the fiscal year ended June 30, 1997, which will be submitted to ASBO for review, continues to conform to its principles and standards.

Acknowledgments

It is our desire that this report contain the necessary information and data which will provide a better understanding of the operations of the School Board. It is further hoped that this report has been designed in a manner to be used as an administrative tool and general source of information so as to enhance our accountability to the public.

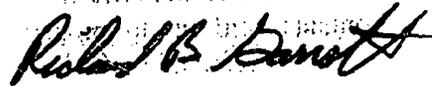
I would like to take this opportunity to express my sincere appreciation to the staff of the Business Department whose extraordinary efforts contributed significantly in making this report a reality.

In closing, without the support of the District Public Health Department, this report would not have been possible.

Respectfully submitted,



Lanny Johnson, Ed. D.
Superintendent



Richard B. Garrett, CPA
Business Manager

SPECIAL TEACHER



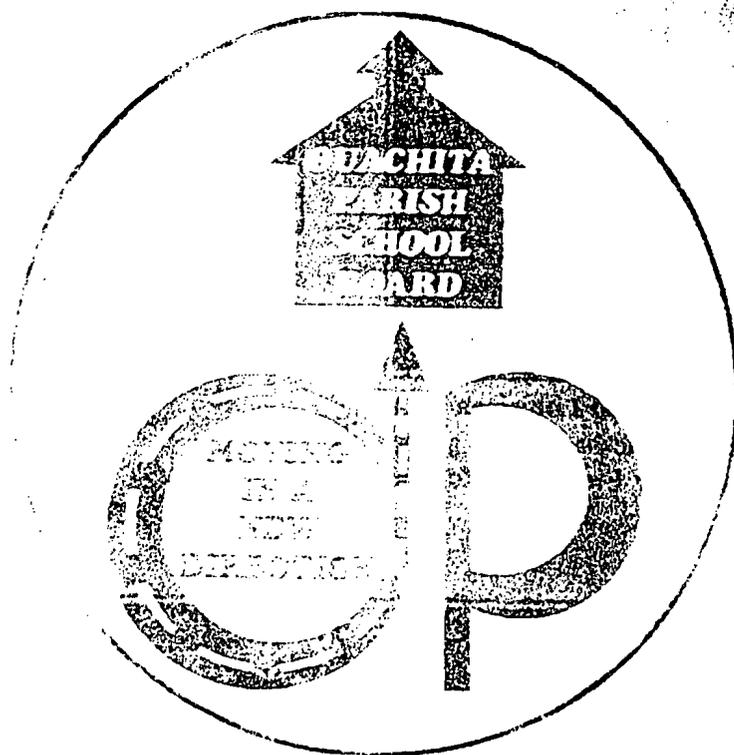
Nancy Parks was named Louisiana PTA Teacher of Distinction. She has taught gifted math and science at Drew Elementary for the past six years.



Lydia Maxwell was honored as Special Education Teacher of the Year by the Louisiana State Department of Education.



Cynthia Gills of Claiborne Elementary School organized a special field trip for students. They went to Boston and visited the site of the famous Boston Tea Party.



Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

Ouachita Parish
School Board, Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 1996

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Linda R. Savitky
President

Jeffrey D. Egan
Executive Director

ASSOCIATION OF SCHOOL BUSINESS OFFICIALS
INTERNATIONAL



This Certificate of Excellence in Financial Reporting is presented to
OUACHITA PARISH SCHOOL BOARD
For its Comprehensive Annual Financial Report (CAFR)
For the Fiscal Year Ended June 30, 1996

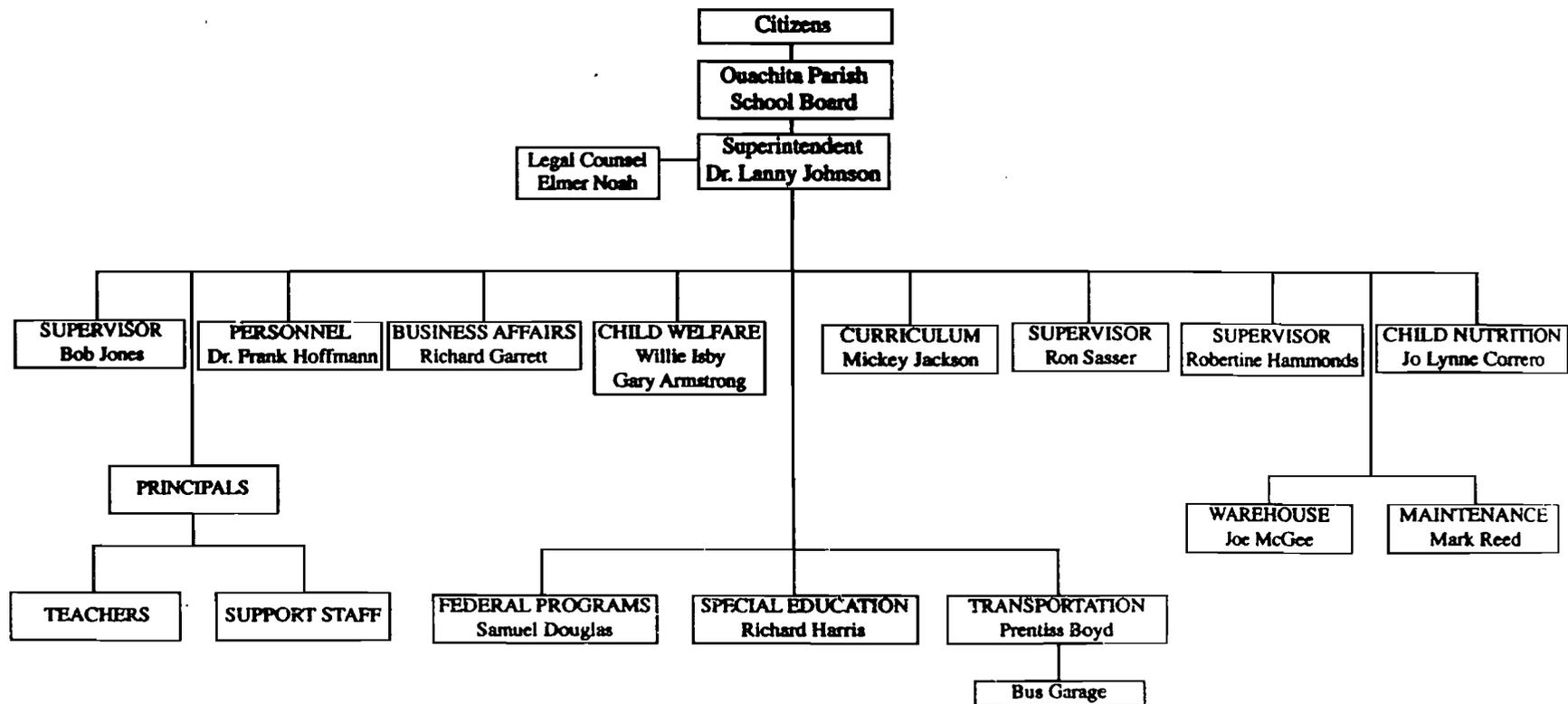
Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Walter A. Johnson
President

Don R. Morgan
Executive Director

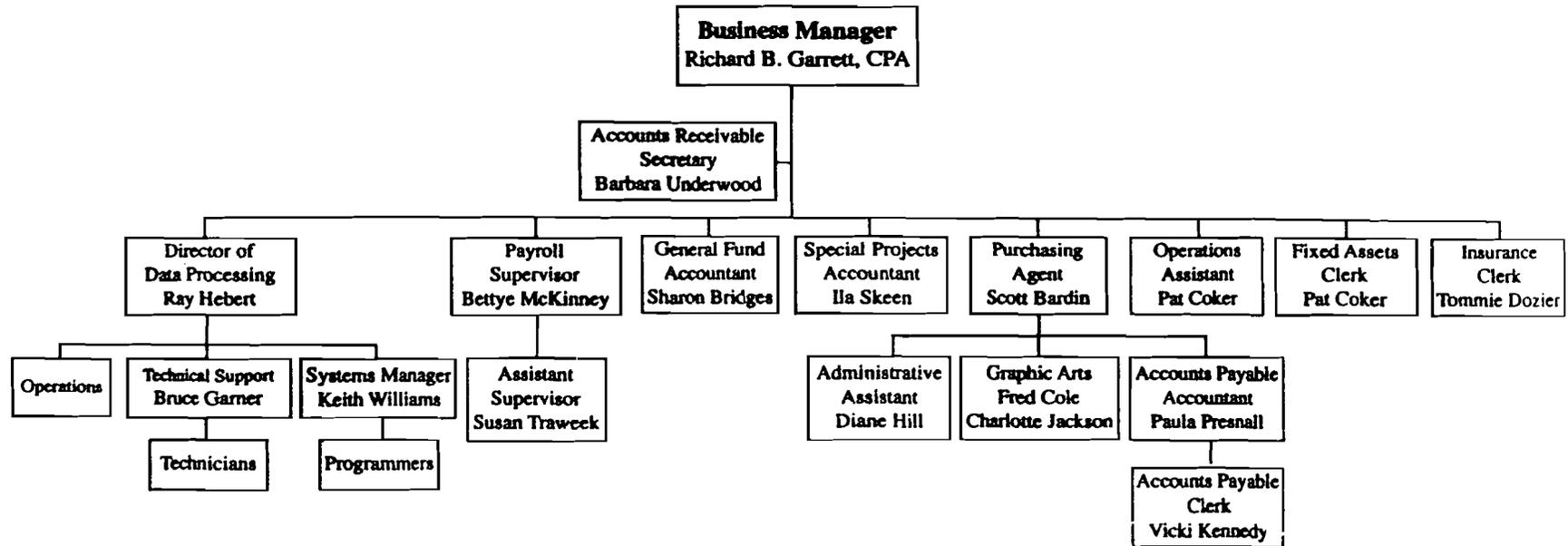
Ouachita Parish School Board

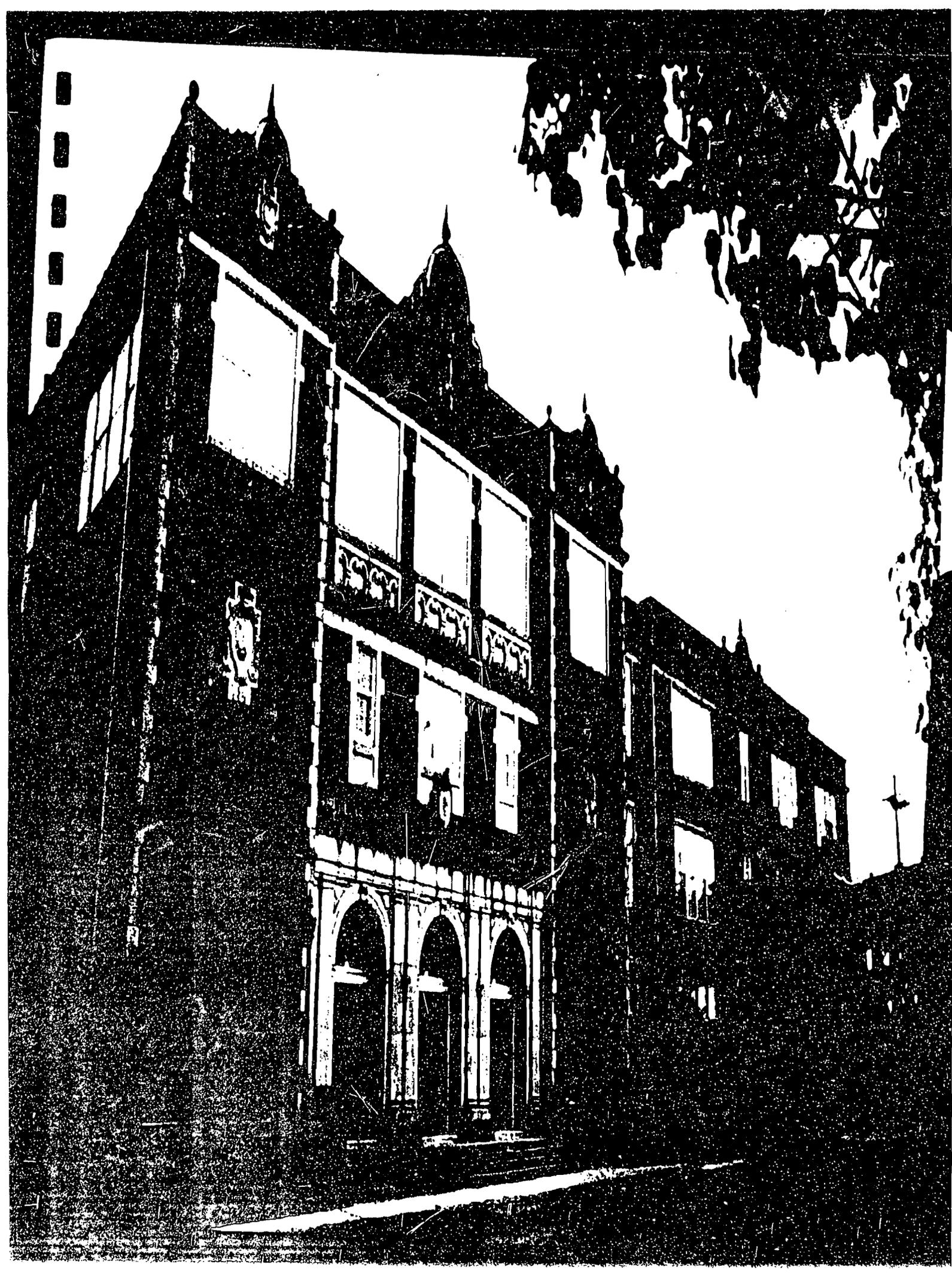
Organizational Structure



Business Department Organizational Structure

AXX





Report of Independent Auditors

The Ouachita Parish School Board

We have audited the accompanying general purpose financial statements of the Ouachita Parish School Board (School Board) as of and for the year ended June 30, 1997, as listed in the Financial Section of the Table of Contents. These general purpose financial statements are the responsibility of the School Board's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

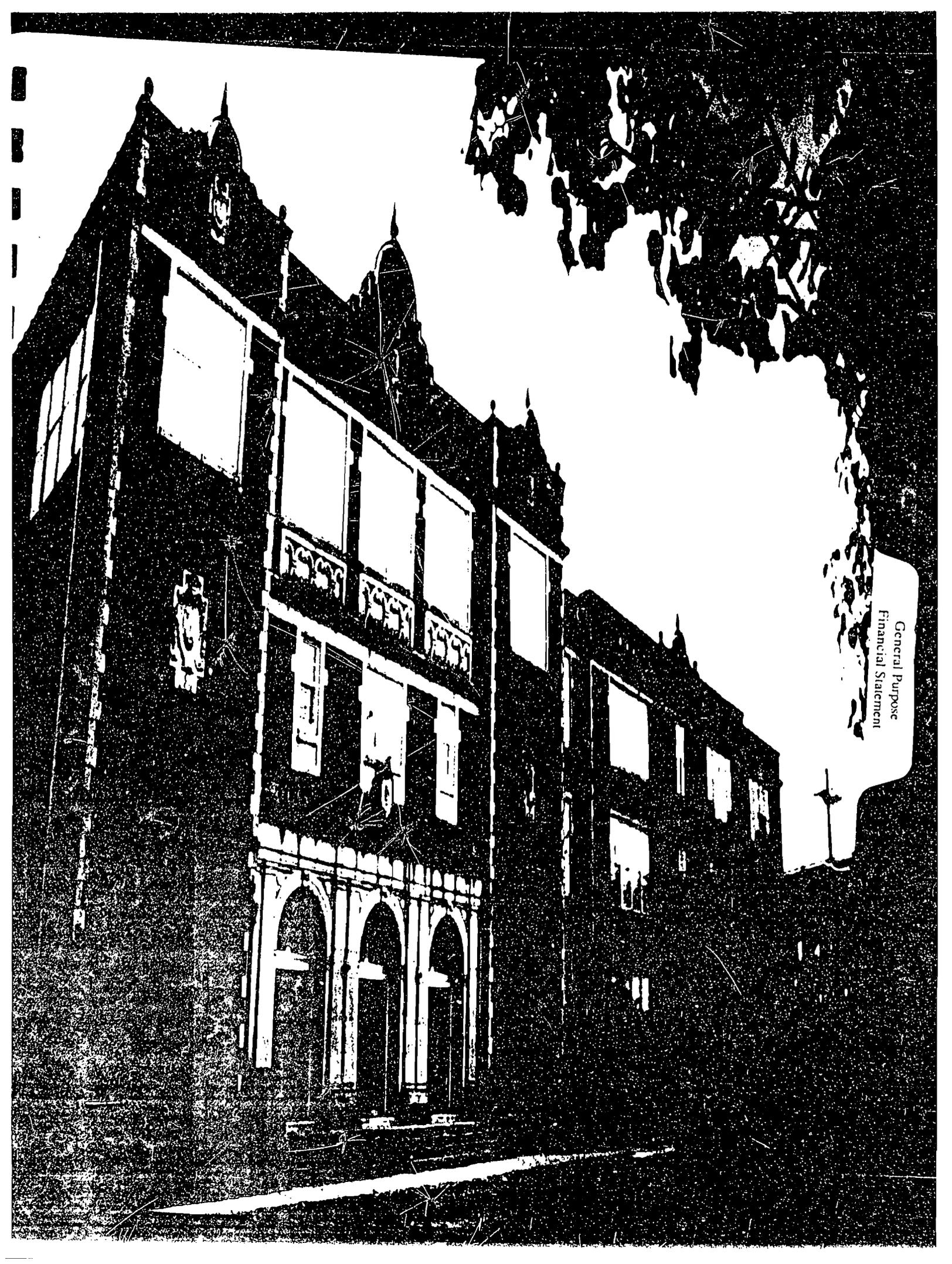
We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Board at June 30, 1997, and the results of its operations and cash flows of its proprietary fund type for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining, individual fund and account group statements and schedules listed in the Financial Section of the Table of Contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the School Board. Such information has been subjected to the auditing procedures applied in our audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole. The schedules listed in the Statistical Section of the Table of Contents were not audited by us and, accordingly, we express no opinion on them.

Ernst & Young LLP

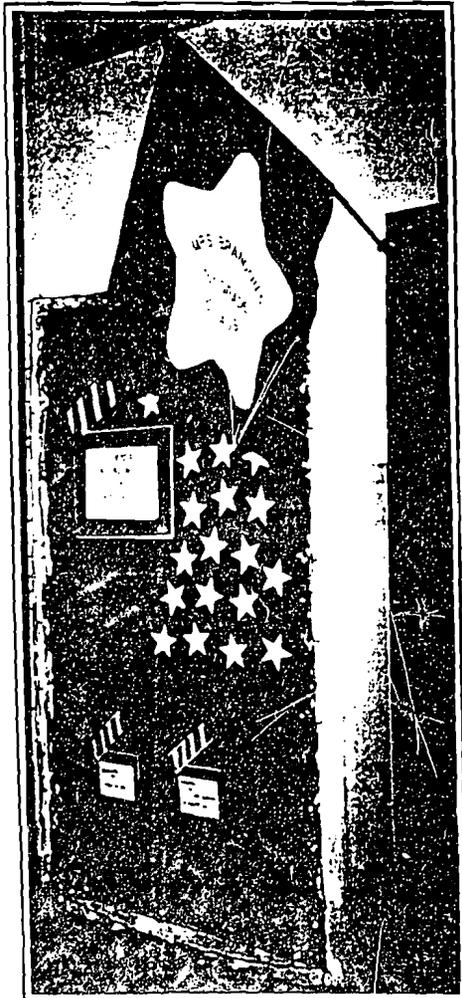
October 22, 1997



General Purpose
Financial Statement

BACK TO SCHOOL - "BIG EVENT"

Traditionally, BACK TO SCHOOL is a "big event" in schools throughout Ouachita Parish. This display was photographed beside the entrance to Sue Brandon's first grade classroom at Claiborne Elementary School. "There's No Business Like School Business" featured the names of her new students as the stars. The twinkling lights glowed in the dimly lighted hallway to suggest that 1st grade would be exciting.



Carrie Ferguson, seventh grade math teacher explained to parents some of her expectations for students. At West



Monroe Middle School Parents' Night was scheduled early in the fall. Parents followed the same schedules as their children and got acquainted with teachers. The annual open house is an important step for parents of students just entering middle school.



Shannon Turner, teacher at Central Elementary, shared information from a student's portfolio with the mother of a third grader. Teacher-parent conferences are conducted at least twice a year for students enrolled in Ouachita Parish Schools.

Monroe Parish School Board
Monroe, Louisiana

Combined Balance Sheet - All Fund Types and Account Groups

June 30, 1997

(With Memorandum Totals for June 30, 1996)

	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Debt Service</u>
Assets			
Cash and cash equivalents (Note 4)	\$ 9,434,750	\$ 5,666,484	\$ 3,304,560
Receivables (Notes 5 and 6)	401,278	3,873,176	10,923
Due from other funds (Note 11)	324,436	267,248	-
Inventory	-	125,939	-
Land (Note 7)	-	-	-
Buildings and improvements (Note 7)	-	-	-
Furniture and equipment (Note 7)	-	-	-
Amount available in debt service funds	-	-	-
Amount to be provided for payment:			
Retirement of bonded debt and certificates of indebtedness (Note 10)	-	-	-
Amount to be provided for compensated absences (Note 10)	-	-	-
Total assets	\$10,160,464	\$ 9,932,847	\$ 3,315,483

Proprietary Fund Type	Fiduciary Fund Type	Account Groups		Total (Memorandum Only)	
		General Fixed Assets	General Long-Term Obligations	1997	1996
\$ 1,058,499	\$ 1,728,157	\$ -	\$ -	\$ 21,192,450	\$ 17,806,778
-	1,599	-	-	4,286,976	3,467,547
115,000	-	-	-	706,684	3,921,826
-	-	-	-	125,939	134,525
-	-	1,231,366	-	1,231,366	1,231,366
-	-	86,111,275	-	86,111,275	86,034,340
-	-	18,655,396	-	18,655,396	17,143,043
-	-	-	3,315,483	3,315,483	2,853,798
-	-	-	18,404,517	18,404,517	21,986,202
-	-	-	3,008,929	3,008,929	1,979,397
\$ 1,173,499	\$ 1,729,756	\$ 105,998,037	\$ 24,728,929	\$ 157,039,015	\$ 156,558,822

See accompanying notes.

**Our Lady Parish School Board
Monroe, Louisiana**

Combined Balance Sheet - All Fund Types and Account Groups (continued)

June 30, 1997

(With Memorandum Totals for June 30, 1996)

	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Debt Service</u>
Liabilities, equity and other credits			
Liabilities:			
Accounts payable	\$ 230,236	\$ 431,788	\$ -
Salaries and wages payable	6,623,681	5,012,504	-
Due to other funds (Notes 4 and 11)	256,916	449,768	-
Deferred revenues	-	58,673	-
Other liabilities	-	-	-
Amounts held for others	-	-	-
Compensated absences payable (Note 10)	-	-	-
General obligation bonds and certificates of indebtedness payable (Note 10)	-	-	-
Total liabilities	<u>7,110,833</u>	<u>5,952,733</u>	-
Equity and other credits:			
Investment in general fixed assets (Note 7)	-	-	-
Contributed capital	-	-	-
Retained earnings (deficit)	-	-	-
Fund balances:			
Reserved for encumbrances	94,850	-	-
Reserved for debt service	-	-	3,315,483
Reserved for inventory	-	125,939	-
Unreserved:			
Designated for instructional costs	-	109,865	-
Designated for capital improvements and facilities acquisition	-	883,527	-
Designated for mandated costs	-	1,576,825	-
Designated for restoration of salary reductions	-	597,571	-
Designated for energy conservation	-	-	-
Designated for maintenance and operation	-	-	-
Undesignated	2,954,781	686,387	-
Total equity and other credits	<u>3,049,631</u>	<u>3,980,114</u>	<u>3,315,483</u>
Total liabilities, equity and other credits	<u>\$ 10,160,464</u>	<u>\$ 9,932,847</u>	<u>\$ 3,315,483</u>

Proprietary Fund Type	Fiduciary Fund Type	Account Groups		Total (Memorandum Only)	
		General Fixed Assets	General Long-Term Obligations	1997	1996
Internal Service	Agency				
\$ -	\$ -	\$ -	\$ -	\$ 662,024	\$ 409,830
-	-	-	-	11,636,185	9,396,940
-	-	-	-	706,684	3,921,826
-	-	-	-	58,673	27,486
259,143	-	-	-	259,143	537,009
-	1,729,756	-	-	1,729,756	1,584,401
-	-	-	3,008,929	3,008,929	1,979,397
-	-	-	21,720,000	21,720,000	24,840,000
259,143	1,729,756	-	24,728,929	39,781,394	42,696,889
-	-	105,998,037	-	105,998,037	104,408,749
1,468,336	-	-	-	1,468,336	1,468,336
(553,980)	-	-	-	(553,980)	(408,309)
-	-	-	-	94,850	30,806
-	-	-	-	3,315,483	2,853,798
-	-	-	-	125,939	134,525
-	-	-	-	109,865	94,038
-	-	-	-	883,527	1,030,241
-	-	-	-	1,576,825	1,069,338
-	-	-	-	597,571	162,582
-	-	-	-	-	145,389
-	-	-	-	-	363,018
-	-	-	-	3,641,168	2,509,332
914,356	-	105,998,037	-	117,257,621	113,861,933
\$ 1,173,499	\$ 1,729,756	\$ 105,998,037	\$ 24,728,929	\$ 157,039,015	\$ 156,558,822

See accompanying notes.

**Ouachita Parish School Board
Monroe, Louisiana**

**Combined Statement of Revenues, Expenditures and Changes in Fund Balances -
All Governmental Fund Types**

Fiscal year ended June 30, 1997

(With Memorandum Totals for Fiscal Year Ended June 30, 1996)

	Governmental Fund Types		
	General	Special Revenue	Debt Service
Revenues			
Local sources:			
Ad valorem taxes (Note 5)	\$ 7,077,395	\$ -	\$ 4,749,056
Sales and use taxes	-	16,462,688	-
Earnings on deposits	555,553	126,633	107,851
Cash payments for meals	-	1,404,726	-
Other	584,243	111,406	-
State and federal sources:			
State equalization	44,403,549	732,188	-
Revenue sharing	890,328	-	-
Professional improvement program	878,484	-	-
State contribution for teacher retirement (Note 8)	114,941	-	-
Other state support	-	442,974	-
Federal grants	540,332	8,644,115	-
Other federal support	1,263	322,195	-
Total revenues	55,046,088	28,246,925	4,856,907
Expenditures			
Instructional services:			
Regular programs	28,352,523	8,829,473	-
Special education programs	7,701,382	2,727,899	-
Special programs	-	3,033,295	-
Adult/continuing education	196,449	120,338	-
Vocational programs	268,153	231,123	-
Other instructional programs	580,669	547,838	-

House of Representatives
 Committee on Education and the Labor Force

Statement of Revenue, Expenses and Balance

for the fiscal year ending June 30, 1997

in thousands of dollars

Total (Memorandum Only)	
1997	1996
\$ 11,826,451	\$ 11,111,787
16,462,688	13,693,797
790,037	720,154
1,404,726	1,433,638
695,649	1,454,633
45,135,737	40,919,967
890,328	886,729
878,484	955,757
114,941	128,457
442,974	581,638
9,184,447	8,683,151
323,458	359,340
88,149,920	80,929,048

37,181,996	34,544,803
10,429,281	9,961,415
3,033,295	3,419,030
316,787	297,990
400,470	304,014
1,128,507	954,371

**Orleans Parish School Board
Monroe, Louisiana**

**Combined Statement of Revenues, Expenditures and Changes in Fund Balances -
All Governmental Fund Types (continued)**

Fiscal year ended June 30, 1997

(With Memorandum Totals for Fiscal Year Ended June 30, 1996)

	Governmental Fund Types		
	General	Special Revenue	Debt Service
Expenditures (continued)			
Support services:			
Pupil support services	\$ 1,662,152	\$ 603,324	\$ -
Instructional staff support services	589,946	1,668,748	-
General administration	939,117	43,874	142,892
School administration	3,604,093	684,217	-
Business services	862,429	249,398	-
Plant services	5,494,673	2,028,104	-
Student transportation services	3,000,882	630,873	-
Central services	723,913	-	-
Noninstructional services:			
Food service operations	226,616	5,665,488	-
Community service programs	65,131	-	-
Facility acquisition and construction	23,674	7,871	-
Debt service (Note 10):			
Principal	-	385,000	2,735,000
Interest	-	25,569	1,517,330
Other	-	38,041	-
Total expenditures	<u>54,291,802</u>	<u>27,520,473</u>	<u>4,395,222</u>
Excess (deficiency) of revenues over (under) expenditures	754,286	726,452	461,685
Other financing sources (uses)			
Operating transfers in (Note 14)	76,114	180,666	-
Operating transfers out (Note 14)	(104,053)	(152,727)	-
Proceeds from sale of buildings	9,653	-	-
Total other financing sources (uses)	<u>(18,286)</u>	<u>27,939</u>	<u>-</u>
Excess of revenues and other sources over expenditures and other uses	736,000	754,391	461,685
Fund balances at beginning of year	2,313,631	3,225,723	2,853,798
Residual equity transfers out (Note 14)	-	-	-
Fund balances at end of year (Note 12)	<u>\$ 3,049,631</u>	<u>\$ 3,980,114</u>	<u>\$ 3,315,483</u>

U.S. Department of Health and Human Services
 and U.S. Department of Education
 Office of Management and Enterprise Services

Total (Memorandum Only)	
1997	1996
\$ 2,265,476	\$ 2,008,491
2,258,694	1,947,972
1,125,883	942,951
4,288,310	3,737,545
1,111,827	1,131,757
7,522,777	6,539,522
3,631,755	3,633,865
723,913	697,275
5,892,104	5,391,586
65,131	57,954
31,545	1,001,358
3,120,000	2,925,000
1,542,899	1,729,973
38,041	40,350
<u>86,207,497</u>	<u>81,329,123</u>
1,942,423	(400,075)
256,780	552,764
(256,780)	(552,764)
9,653	950,672
<u>9,653</u>	<u>950,672</u>
1,952,076	550,597
8,393,152	9,310,896
-	(1,468,336)
<u>\$ 10,345,228</u>	<u>\$ 8,393,157</u>

See accompanying notes.

**Ourachita Parish School Board
Monroe, Louisiana**

**Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and
Actual - General Fund (Non-GAAP Basis) and All Other Governmental Fund Types (GAAP Basis)**

Fiscal year ended June 30, 1997

	General Fund			Special Revenue Funds		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues						
Local sources:						
Ad valorem taxes (Note 5)	\$ 6,957,300	\$ 7,077,395	\$ 120,095	\$ -	\$ -	\$ -
Sales and use taxes	-	-	-	16,548,783	16,462,688	(86,095)
Earnings on deposits	435,000	555,553	120,553	118,286	126,633	8,347
Cash payments for meals	-	-	-	1,450,000	1,404,726	(45,274)
Other	599,535	584,243	(15,292)	104,654	111,406	6,752
State and federal sources:						
State equalization	44,413,492	44,403,549	(9,943)	732,188	732,188	-
Revenue sharing	890,328	890,328	-	-	-	-
Professional improvement program	907,860	878,484	(29,376)	-	-	-
State contribution for teacher retirement (Note 8)	120,140	114,941	(5,199)	-	-	-
Other state support	-	-	-	561,620	442,974	(118,646)
Federal programs	381,171	540,332	159,161	8,920,964	8,644,115	(276,849)
Other federal support	1,270	1,263	(7)	-	322,195	322,195
Total revenues	54,706,096	55,046,088	339,992	28,436,495	28,246,925	(189,570)
Expenditures						
Instructional services:						
Regular programs	28,591,347	28,352,523	238,824	11,002,695	8,829,473	2,173,222
Special education programs	8,105,722	7,701,382	404,340	2,651,313	2,727,899	(76,586)
Special programs	-	-	-	3,005,953	3,033,295	(27,342)
Adult/continuing education	256,196	196,449	59,747	132,748	120,338	12,410
Vocational programs	647,000	268,153	378,847	276,123	231,123	45,000
Other instructional programs	322,380	580,669	(258,289)	590,173	547,838	42,335
Support services:						
Student support services	1,669,452	1,662,152	7,300	703,169	603,324	99,845
Instructional staff services	498,926	589,946	(91,020)	1,579,906	1,668,748	(88,842)
School administration	3,271,334	3,604,093	(332,759)	625,550	684,217	(58,667)
General administration	753,826	939,117	(185,291)	2,000	43,874	(41,874)
Business services	1,459,181	862,429	596,752	235,283	249,398	(14,115)
Plant services	5,607,681	5,558,717	48,964	2,063,569	2,028,104	35,465
Student transportation services	3,002,440	3,000,882	1,558	450,567	630,873	(180,306)
Central services	823,919	723,913	100,006	-	-	-
Noninstructional services:						
Food service operations	529	226,616	(226,087)	5,160,000	5,665,488	(505,488)
Community service programs	64,895	65,131	(236)	45,305	-	45,305
Facility acquisition and construction	8,150	23,674	(15,524)	7,744	7,871	(127)
Debt service (Note 10):						
Principal	-	-	-	-	385,000	(385,000)
Interest	-	-	-	-	25,569	(25,569)
Other	-	-	-	-	38,041	(38,041)
Total expenditures	55,082,978	54,355,846	727,132	26,532,098	27,520,473	1,011,625
Excess (deficiency) of revenues over (under) expenditures	(376,882)	690,242	1,067,124	53,213	726,452	673,239
Other financing sources (uses)						
Operating transfers in (Note 14)	700,000	76,114	(623,886)	318,239	180,666	(137,573)
Operating transfers out (Note 14)	(177,939)	(104,053)	73,886	(177,533)	(152,727)	24,806
Proceeds from the sale of buildings	7,625	9,653	2,028	-	-	-
Total other financing sources (uses)	529,686	(18,286)	(547,972)	140,706	27,939	(112,767)
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	152,804	671,956	519,152	45,103	754,391	709,288
Fund balance at July 1, 1996	2,305,191	2,305,191	-	3,225,723	3,225,723	-
Fund balance at June 30, 1997 (Note 12)	\$ 2,457,995	\$ 2,977,147	\$ 519,152	\$ 3,270,826	\$ 3,980,114	\$ 709,288

12/31/2010

12/31/2010

Debt Service Funds			Total (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$ 4,213,000	\$ 4,749,056	\$ 536,056	\$ 11,170,300	\$ 11,826,451	\$ 656,151
95,000	107,851	12,851	16,548,783	16,462,688	(86,095)
-	-	-	648,286	790,037	141,751
-	-	-	1,450,000	1,404,726	(45,274)
-	-	-	704,189	695,649	(8,540)
-	-	-	45,145,680	45,135,737	(9,943)
-	-	-	890,328	890,328	-
-	-	-	907,860	878,484	(29,376)
-	-	-	120,140	114,941	(5,199)
-	-	-	561,620	442,974	(118,646)
-	-	-	9,502,135	9,184,447	(317,688)
-	-	-	1,270	323,458	322,188
4,308,000	4,856,907	548,907	87,450,591	88,149,920	699,329
-	-	-	39,594,042	37,181,996	2,412,046
-	-	-	10,757,035	10,429,281	327,754
-	-	-	3,005,953	3,033,295	(27,342)
-	-	-	388,944	316,787	72,157
-	-	-	923,123	499,276	423,847
-	-	-	912,553	1,128,507	(215,954)
-	-	-	2,372,621	2,265,476	107,145
-	-	-	2,078,832	2,258,694	(179,862)
2,050	142,892	(140,842)	3,896,884	4,288,310	(391,426)
-	-	-	757,876	1,125,883	(368,007)
-	-	-	1,694,464	1,111,829	582,637
-	-	-	7,671,250	7,586,821	84,429
-	-	-	3,453,007	3,631,755	(178,748)
-	-	-	823,919	723,913	100,006
-	-	-	5,160,529	5,892,104	(731,575)
-	-	-	110,200	65,131	45,069
-	-	-	15,894	31,545	(15,651)
2,735,000	2,735,000	-	2,735,000	3,120,000	(385,000)
1,517,330	1,517,330	-	1,517,330	1,542,899	(25,569)
-	-	-	-	38,041	(38,041)
4,254,380	4,395,222	(140,842)	87,869,456	86,271,543	1,597,915
53,620	461,685	408,065	270,049	1,878,379	2,148,428
-	-	-	1,018,239	256,780	(761,459)
-	-	-	(355,472)	(256,780)	98,692
-	-	-	7,625	9,653	2,028
-	-	-	521,576	9,653	(660,739)
53,620	461,685	408,065	251,527	1,888,032	1,636,505
2,853,798	2,853,798	-	8,384,712	8,384,712	-
\$ 2,907,418	\$ 3,315,483	\$ 408,065	\$ 8,636,239	\$ 10,272,744	\$ 1,636,505

See accompanying notes.

(continued)

**Ouachita Parish School Board
Monroe, Louisiana**

**Comparative Statements of Revenues, Expenses and
Changes in Retained Earnings - Proprietary Fund Type**

	Internal Service Fund	
	Year ended June 30	
	<u>1997</u>	<u>1996</u>
Operating revenue		
Charges for services	\$ 285,000	\$ 150,000
Total operating revenue	<u>285,000</u>	<u>150,000</u>
Operating expenses		
Self-insurance claims and insurance premiums	(449,296)	(447,802)
Total operating expenses	<u>(449,296)</u>	<u>(447,802)</u>
Operating loss	(164,296)	(297,802)
Nonoperating revenues		
Earnings on deposits	12,862	83,775
Other	5,763	261
Total nonoperating income	<u>18,625</u>	<u>84,036</u>
Net loss	(145,671)	(213,766)
Retained earnings at beginning of year	(408,309)	(194,543)
Retained earnings (deficit) at end of year	<u>\$ (553,980)</u>	<u>\$ (408,309)</u>

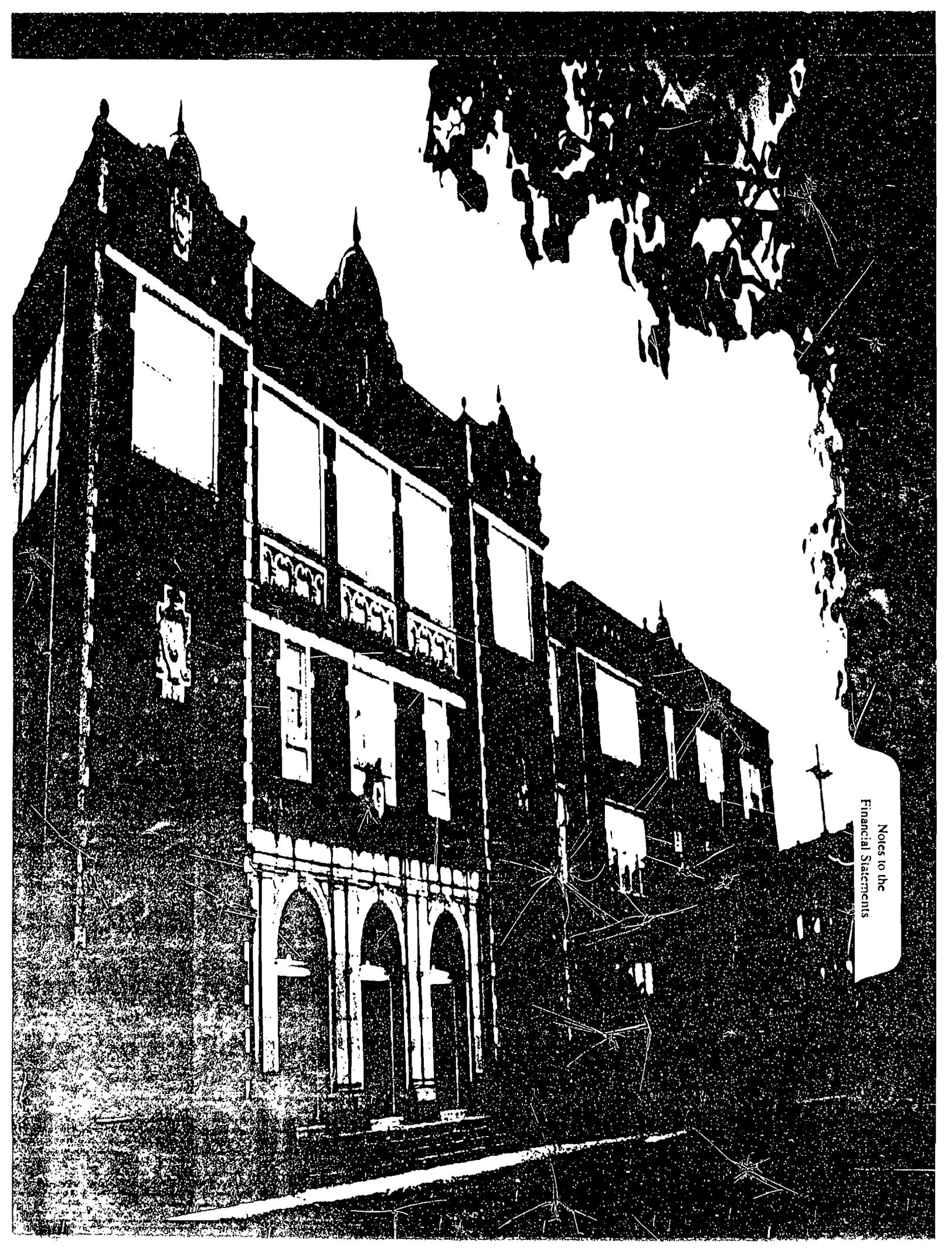
See accompanying notes.

**Ouachita Parish School Board
Monroe, Louisiana**

Comparative Statements of Cash Flows - Proprietary Fund Type

	Internal Service Fund	
	Year ended June 30	
	1997	1996
	<hr/>	<hr/>
Cash flows from operating activities		
Operating loss	\$ (164,296)	\$ (297,802)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Decrease in receivable	13,170	7,988
(Decrease) increase in payable	(282,326)	200,019
Cash used in operating activities	<hr/> (433,452)	<hr/> (89,795)
 Cash flows from investing activities		
Earnings on deposits and other	18,625	84,036
Cash provided by investing activities	<hr/> 18,625	<hr/> 84,036
 Cash flows from noncapital financing activities		
Contributed capital	-	1,468,336
Cash provided by noncapital financing activities	<hr/> -	<hr/> 1,468,336
Net increase (decrease) in cash and cash equivalents	<hr/> (414,827)	<hr/> 1,462,577
 Cash and cash equivalents at beginning of year	 1,473,326	 10,749
Cash and cash equivalents at end of year	<hr/> \$1,058,499	<hr/> \$1,473,326

See accompanying notes.



Notes to the
Financial Statements

Ouachita Parish School Board
Monroe, Louisiana

Notes to Combined Financial Statements

June 30, 1997

1. General Information

The Ouachita Parish School Board (School Board) is a corporate body created under Louisiana Revised Statutes 17:51. A board consisting of seven publicly elected members, each representing a separate legally established district, is charged with the management and operation of the school system.

The school system is composed of a central office, 31 schools and 9 support facilities. Student enrollment as of May 1997 was approximately 17,400. The School Board employs approximately 2,200 persons, of which 1,200 are directly involved in the instructional process. The remainder provide ancillary support such as general administration, repair and maintenance, bus transportation and food service. The regular school term normally begins during the latter half of August and runs until the end of May.

2. Summary of Significant Accounting Policies

The accounting policies of the School Board conform to governmental accounting standards which are applicable to governmental entities. The Governmental Accounting Standards Board (GASB) is the standard-setting body for establishing governmental accounting and financial reporting standards. The following is a summary of the significant policies.

A. Financial Reporting Entity

For financial reporting purposes, the School Board's financial statements include all funds, account groups, schools, agencies and committees for which the School Board is financially accountable. The School Board is not aware of any other entities that should be included within the financial statements.

Certain units of local government, such as other independently elected officials, the parish police jury and municipalities, are excluded from the accompanying financial statements. These units have their own elected governing authorities and are not financially accountable to the School Board.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

B. Fund Accounting

The financial transactions of the School Board are recorded in individual funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that include its assets, liabilities, fund equity, revenues and expenditures, or expenses as appropriate. Each account group represents a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not affect net expendable available financial resources. The various funds and account groups are reported by type in the financial statements. Amounts in the "Totals (Memorandum Only)" columns in the financial statements do not reflect presentation in accordance with generally accepted accounting principles; rather they represent a summation of the combined financial statement line items of the fund types and account groups and are presented only for analytical purposes. The summation includes fund types and account groups that use different bases of accounting, both restricted and unrestricted amounts, interfund transactions that have not been eliminated and the caption "amounts to be provided" which is not an asset in the usual sense. Consequently, amounts shown in the "Totals (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the School Board.

The School Board uses the following fund categories, fund types and account groups.

Governmental Fund Types:

General Fund - The General Fund is the general operating fund of the School Board. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments) that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and related costs.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Proprietary Fund Type:

Internal Service Fund - The Internal Service Fund is used to account for the financing of services provided by one fund to other funds of Ouachita Parish School Board. The Self Insurance Fund, which is used to purchase an insurance policy and to account for third-party administrative costs and claims, is reported as an internal service fund.

Fiduciary Fund Type:

Agency Fund - The Agency Fund is used to account for assets held by the School Board in a trustee capacity or as an agent for individuals, private or school organizations, other governmental units and/or other funds. ~~The School Activity Fund, Migrant Funds of Other Parishes and~~ Deferred Compensation Plan are reported as Agency Funds.

Account Groups:

General Fixed Assets Account Group - The General Fixed Assets Account Group is used to account for all fixed assets of the School Board.

General Long-Term Obligations Account Group - The General Long-Term Obligations Account Group is used to account for all long-term obligations of the School Board.

C. Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

The Proprietary Fund is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the balance sheet. The Proprietary Fund is accounted for using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. Proprietary Fund type operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net total assets. With regard to proprietary activities, the School Board has elected not to apply FASB statements and interpretations issued since November 30, 1989.

Governmental and agency funds are accounted for on the modified accrual basis of accounting. Governmental fund revenues are recognized in the accounting period in which they become susceptible to accrual—that is, when they become measurable and available to pay current period liabilities. Such revenue items are ad valorem and sales and use taxes and federal and state entitlements. Ad valorem and sales and use taxes are considered “available” when due and expected to be collected within two months after the end of the fiscal year in which levied. Revenue from state and federal grants are recorded when the reimbursable expenditures have been incurred.

Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the Debt Service Funds for payments to be made early in the following year.

D. Budget and Budgetary Accounting

The School Board utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

In July, the Superintendent submits to the School Board proposed annual appropriated budgets for the General Fund, the Special Revenue Funds, and the Debt Service Funds for the fiscal year commencing the prior July 1. Public hearings are conducted to obtain taxpayer comments. Prior to September 15, the budget is legally enacted through adoption by the School Board. The only legal requirement is that the School Board adopt a balanced budget; that is, total budgeted revenues and other financing sources (including fund balance) must equal or exceed total budgeted expenditures and other financing uses. The budget is revised periodically throughout the school year, when deemed appropriate, but a balanced budget is always approved.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

The General Fund budget is not adopted on a basis consistent with generally accepted accounting principles (GAAP) because encumbrances are budgeted as expenditures of the current year. Unencumbered appropriations in the General Fund lapse at the end of the fiscal year whereas encumbered appropriations are carried forward to the following year. Budgeted amounts are as originally adopted or as amended by the School Board.

The Debt Service Fund budgets and Special Revenue Fund budgets have annual appropriated budgets adopted on a basis consistent with GAAP. Except for grant-oriented funds, unencumbered appropriations lapse at the end of the fiscal year. Encumbered appropriations are utilized when goods or services are received. Grant-oriented fund budgets are adopted at the time the grant applications are approved by the grantor. Separate annual budgets are adopted for unencumbered appropriations of grant-oriented Special Revenue Funds at the beginning of the following fiscal year.

Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds, and Debt Service Funds. All budgets are operational at the departmental or project level. The Superintendent of the School Board is authorized to transfer budget amounts between line item activity and between any function of an individual fund; however, any supplemental appropriations that amend the total expenditures of any fund require School Board resolution. The effects of budget revisions passed during the year were insignificant to the budgets as originally approved.

E. Encumbrances

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary control in the General Fund. For GAAP purposes, encumbrances outstanding at year end in the General Fund are reported as reservations of fund balance for subsequent year expenditures. However, for budgetary purposes these encumbrances are recorded as expenditures.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

F. Cash and Cash Equivalents

Cash and cash equivalents include amounts in interest-bearing demand deposits, bank certificates of deposit, as well as short-term investments with a maturity date within three months of the date acquired. Bank certificates of deposit are stated at cost, which is the same as market value. Short-term investments are stated at cost which approximates market value.

Cash balances of the General Fund and the Special Revenue Funds are pooled into one bank account with the School Board's fiscal agent bank. The School Board also maintains one separate payroll account.

Interest earned on balances maintained in the pooled bank account was distributed to the individual funds based on the cash balance maintained by the unrestricted participating fund during the year.

The School Board maintains separate "book" cash accounts for each of the Special Revenue Funds that are pooled with the General Fund bank account. Negative book cash balances appear in the financial statements as a liability, "Due to Other Funds." The balance of these amounts will be paid primarily through collections of grants receivable reimbursements from the U. S. Department of Education.

G. Investments

The investment policies of the School Board are governed by State statutes. The Ouachita Parish School Board is authorized to invest in U. S. Government securities, certificates of deposit, interest-bearing demand deposits and other allowable short-term obligations including short-term repurchase agreements. These are classified as investments if their original maturities exceed 90 days; however, if the original maturities are 90 days or less, they are classified as cash equivalents. Investments are stated at cost, except for investments in the deferred compensation which are reported at market. At June 30, 1997, the School Board held \$12,005,937 of investments, all of which are cash equivalents.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

H. Inventory

Inventory is accounted for using the consumption method, where expenditures are recognized as inventory is used. Inventory is stated at average cost using the first-in, first-out (FIFO) basis. Inventory consists of commodities and purchased food held for consumption. Inventories in the governmental fund types are equally offset by a fund balance reserve which shows that these inventories do not constitute "available spendable resources" even though they are a component of total assets.

I. Fixed Assets

All fixed assets acquired or constructed for general governmental purposes are reported as expenditures in the fund that finances the asset acquisition and capitalized in the General Fixed Assets Account Group at historical cost. Donated fixed assets are recorded at estimated fair market value at the time received.

J. Depreciation

No depreciation is provided on general fixed assets.

K. Reserves and Designations

Portions of fund equity are reserved for future use and are, therefore, not available for future appropriation or expenditure. Designations of unreserved fund balances indicate the School Board's tentative plans for the use of financial resources in a future period.

L. Interfund Transactions

Quasi-external transactions are accounted for as revenues, expenditures, or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed.

All other interfund transactions, except quasi-external transactions and reimbursements, are reported as transfers. Nonrecurring or nonroutine permanent transfers of equity are reported as residual equity transfers. All other interfund transfers are reported as operating transfers.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

M. Compensated Absences

All 12-month employees earn from 10 to 15 days of annual leave each year depending on length of service with the School Board. Annual leave is credited at the beginning of each fiscal year and a maximum of five days can be accumulated and carried forward into a new fiscal year.

All school employees earn ten days of sick leave each year. Sick leave may be accumulated without limitations. Upon retirement, unused accumulated sick leave of up to 25 days is paid to employees at the employees' current rates of pay. The accrual recorded for earned sick leave is based on a 25-day maximum per employee. Sick leave is not payable upon discharge or termination. Upon retirement, accumulated sick leave is used in the retirement benefit computation as earned service.

Sick and vacation leave that has been claimed by employees as of the end of the fiscal year is recorded as an expenditure in the year claimed. Sick and vacation leave accrued as of the end of the fiscal year is valued using employees' current rates of pay and the total is included in the General Long-Term Obligations Account Group. Accrued sick and vacation leave will be paid from future years' resources. No allowance is made for the immaterial amounts of sick leave forfeited when employees resign or retire.

N. Sales and Use Tax

The voters of Ouachita Parish have authorized the collection of three sales and use taxes for the benefit of the Ouachita Parish School Board. The first of these is a .5% sales and use tax levied and collected jointly by the City of Monroe School Board and the Ouachita Parish School Board. The net proceeds of the tax are to be allocated and prorated between the two school boards annually on the basis of average daily membership for the preceding school year. The tax revenue is to be used exclusively to supplement other revenues available to the School Board for the following purposes:

Eighty-eight percent of the revenues received by the School Board are to be used for the payment of the salaries of teachers, as defined by the Louisiana State Department of Education.

Twelve percent of the revenues received by the School Board are to be used for the payment of salaries to designated personnel, other than teachers.

**Ourachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

The second of these taxes is an additional .5% sales and use tax levied and collected by the School Board only. The tax revenue is to be used exclusively to supplement other revenues available to the School Board for the following purposes:

Thirty-eight percent of the revenues received by the School Board are to be used for capital improvements and facility and equipment support.

Thirty-six percent of the revenues received by the School Board are to be used for classroom instruction.

Fourteen percent of the revenues received by the School Board are to be used for the payment of mandated costs.

Twelve percent of the revenues received by the School Board are to be used to restore salary reductions.

The third of these taxes is an additional 1% sales and use tax levied and collected by the School Board only, and is to be used exclusively to supplement other revenue available to the School Board for the purpose of teacher and School Board employees' salaries and benefits.

O. Self Insurance

The School Board is self-insured for workers' compensation and general liability insurance coverage, and maintains policies with large deductibles for property and fleet vehicle insurance. The School Board has an excess insurance policy which covers individual workers' compensation claims and occurrences in excess of \$200,000 up to an aggregate maximum of \$1,000,000. The School Board has not historically had claims which exceed its aggregate maximum.

Expenses related to these plans are recognized in the Self Insurance Internal Service Fund as claims are incurred. A liability for unpaid and incurred but not reported claims is based on the School Board's known claims and its previous experience. The workers' compensation plan is managed by a third-party administrator who processes and investigates claims, pays valid claims and estimates the liabilities for unpaid claims. The remaining plans are managed by individual entities.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

During fiscal year 1997, total expenses for claims and insurance premiums related to the self-insurance plans were \$564,484. The School Board's activity in claims liability for fiscal years 1997 and 1996 was:

	<u>1997</u>	<u>1996</u>
Claims liability at beginning of the year	\$ 537,009	\$ 325,000
Incurred claims and provision for incurred but not reported	269,118	539,811
Claims payments	<u>(546,984)</u>	<u>(327,802)</u>
Claims liability at the end of the year	<u>\$ 259,143</u>	<u>\$ 537,009</u>

3. Expenditures - Budget and Actual, and Retained Earnings Deficit

The following individual funds had actual expenditures over total budget appropriations for the year ended June 30, 1997. The variances are disclosed at the legal level of budgetary control as described in Note 2.D. of these general purpose financial statements.

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Unfavorable Variance</u>
Special Revenue Funds:			
Supplemental Salaries Sales Tax - .5%	\$ 5,550,000	\$ 5,570,344	\$ (20,344)
Even Start	841,796	971,716	(129,920)
IDEA-B 101-476	627,768	651,781	(24,013)
State Grants	399,664	456,954	(57,290)
Debt Service Funds:			
East Ouachita Bond	1,323,465	1,364,702	(41,237)
West Ouachita Bond	2,930,915	3,030,520	(99,605)

Excess expenditures in these funds were offset by excess revenues over budgeted amounts.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

4. Cash and Cash Equivalents

At year end, the book balances of the School Board's deposits (including bank certificates of deposit) were \$9,186,513 and the bank balances were \$10,868,543. Of the bank balances, \$554,525 was covered by federal depository insurance and \$10,314,018 was covered by collateral held by the trust department of agents of the pledging financial institutions in the School Board's name. Securities that may be pledged as collateral are obligations of the United States Government and its agencies, and obligations of the State of Louisiana and its municipalities and school districts.

At June 30, 1997, the School Board held short-term investments whose market values approximated their recorded costs. These investments, all of which are government backed securities, are considered to be cash equivalents, and are held as follows:

Uninsured securities held by Paine Webber in the School Board's name	\$ 3,840,482
Uninsured securities held by the trust department of a custodian bank in the School Board's name	6,092,605
Uninsured securities held in Louisiana Asset Management Pool	2,072,850
	\$ 12,005,937

The School Board maintains a cash pool that is available for use by the General Fund and certain federal and state grant-oriented Special Revenue Funds. The remaining Special Revenue Funds, the Debt Service Funds, the Capital Projects Fund and the Internal Service Fund maintain separate bank accounts at local financial institutions. Positive book cash balances are displayed on the combined balance sheet in the account "cash and cash equivalents." Negative book cash balances are included in "due to other funds" on the combined balance sheet.

Individual funds with significant cash deficit balances at June 30, 1997 were as follows:

Fund	Cash Deficit Balance
Other federal	\$ (254,702)

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

5. Ad Valorem Taxes

All taxable property in Louisiana is required by law to be assessed annually at a percentage of its fair market value by the parish assessor, except for public utility property which is assessed by the Louisiana Tax Commission.

The 1974 Louisiana Constitution provides that all land and residential property are to be assessed at 10% of fair market value; agricultural, horticultural, marsh lands, timber lands and certain historic buildings are to be assessed at 15% of fair market value. Fair market values are determined by the elected assessor of the parish and are subject to review and final certification by the Louisiana Tax Commission. The assessor is required to reappraise all property every four years. The School Board is permitted by constitutional and statutory authority of the State to levy taxes up to \$29.70 per \$1,000 of assessed valuation for operations other than the payment of principal and interest on long-term debt. This is the amount which was levied for fiscal 1997.

The Sheriff of Ouachita Parish, as provided by State law, is the official tax collector of general property taxes levied by the School Board. The 1997 property tax calendar was as follows:

Millage rates adopted	September 10, 1996
Levy date	November 13, 1996
Tax bills mailed	November 13, 1996
Due date	December 31, 1996
Lien date	January 1, 1997

State law requires the Sheriff to collect property taxes in the calendar year in which the assessment is made. Property taxes become delinquent January 1 of the following year. If taxes are not paid by the due date, taxes bear interest at the rate of 1.25% per month until the taxes are paid. After notice is given to the delinquent taxpayers, the Sheriff is required by the Constitution of the State of Louisiana to sell the least quantity of property necessary to settle the taxes and interest owed.

All property taxes are recorded in the General and Debt Service Funds on the basis explained in Note 2.C. Revenues in such funds are recognized in the accounting period in which they become measurable and available. Property taxes are considered measurable in the calendar year of the tax levy.

Delinquent taxes considered to be uncollectible are not recorded as revenues. Property taxes receivable are considered available because they are substantially collected within 60 days subsequent to year end.

**Ouratcha Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

6. Receivables

The receivables of \$4,286,976 at June 30, 1997 were as follows:

	General Fund	Special Revenue Funds	Debt Service Funds	Internal Service Fund	Agency Fund	Total
Taxes:						
Ad valorem	\$ 17,137	\$ -	\$ 10,923	\$ -	\$ -	\$ 28,060
Sales and use	-	2,824,593	-	-	-	2,824,593
Grants:						
Federal	21,409	808,397	-	-	1,599	831,405
State	133,257	137,671	-	-	-	270,928
Local	229,475	102,515	-	-	-	331,990
Total	\$ 401,278	\$ 3,873,176	\$ 10,923	\$ -	\$ 1,599	\$ 4,286,976

7. Changes in General Fixed Assets

The changes in general fixed assets were as follows:

	Balance July 1, 1996	Additions	Deletions	Adjustments and Reclassifications	Balance June 30, 1997
Land	\$ 1,231,366	\$ -	\$ (1,000)	\$ 1,000	\$ 1,231,366
Buildings and improvements	86,034,340	141,936	-	(65,001)	86,111,275
Furniture and equipment	17,143,043	1,618,549	(154,104)	47,908	18,655,396
Total	\$ 104,408,749	\$ 1,760,485	\$ (155,104)	\$ (16,093)	\$ 105,998,037

8. Retirement Systems

In 1996, the School Board adopted Governmental Accounting Standards Board Statement No. 27, *Accounting for Pensions by State and Local Governmental Employers*. The School Board had no pension liability or asset at the effective date of the transition.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

8. Retirement Systems (continued)

Substantially all employees of the School Board are members of two statewide retirement systems. In general, professional employees (such as teachers and principals) and lunchroom workers are members of the Teachers' Retirement System of Louisiana; other employees, such as custodial personnel and bus drivers, are members of the Louisiana School Employees' Retirement System. These systems are cost-sharing, multiple-employer defined benefit pension plans administered by separate boards of trustees. Pertinent information relative to each plan follows:

A. Teachers' Retirement System of Louisiana (TRS)

Plan Description:

The TRS consists of three membership plans: Regular Plan, Plan A, and Plan B. The School Board participates in two of the membership plans — the Regular Plan and Plan A. The TRS provides retirement benefits as well as disability and survivor benefits. Ten years of service credit is required to become vested for retirement benefits and five years to become vested for disability and survivor benefits. Benefits are established and amended by State statute. The TRS issues a publicly available financial report that includes financial statements and required supplementary information for the TRS. That report may be obtained by writing to the Teachers' Retirement System of Louisiana, Post Office Box 94123, Baton Rouge, Louisiana 70804-9123, or by calling (504) 925-6446.

Funding Policy:

Plan members are required to contribute 8.0% and 9.1% of their annual covered salary for the Regular Plan and Plan A, respectively. The School Board is required to contribute at an actuarially determined rate. The current rate is 16.3% of annual covered payroll for the membership plans. Member contributions and employer contributions for the TRS are established by state law and rates are established by the Public Retirement Systems' Actuarial Committee. The School Board's employer contribution for the TRS, as provided by state law, is funded by the State of Louisiana through annual appropriations, by deductions from local ad valorem taxes, and by remittances from the School Board.

The School Board's contributions to the TRS for the years ending June 30, 1997, 1996, and 1995, were \$7,223,724, \$6,694,002, and \$6,025,212, respectively, equal to the required contributions for each year.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

8. Retirement Systems (continued)

B. Louisiana School Employees' Retirement System (LSERS)

Plan Description:

The LSERS provides retirement benefits as well as disability and survivor benefits. Ten years of service credit is required to become vested for retirement benefits and five years to become vested for disability and survivor benefits.

Benefits are established and amended by state statute. The LSERS issues a publicly available financial reporting that includes financial statements and required supplementary information for the LSERS. That report may be obtained by writing to the Louisiana School Employees' Retirement System, Post Office Box 44516, Baton Rouge, Louisiana 70804, or by calling (504) 925-6484.

Funding Policy:

Plan members are required to contribute 6.35% of their annual covered salary and the School Board is required to contribute at an actuarially determined rate. The current rate is 6% of annual covered payroll. Member contributions and employer contributions for the LSERS are established by state law and rates are established by the Public Retirement Systems' Actuarial Committee. The School Board's employer contribution for the LSERS is funded by the State of Louisiana through annual appropriations.

The School Board's contributions to the LSERS for the years ending June 30, 1997, 1996, and 1995, were \$330,559, \$299,194, and \$272,687, respectively, equal to the required contributions for each year.

9. Other Postemployment Benefits

As permitted by Louisiana Revised Statutes, the School Board provides certain continuing health care and life insurance benefits for certain retired employees through the State group insurance plan. Retired School Board employees are eligible for these benefits if they reached normal retirement age, as defined under the applicable retirement system (see Note 8), while working for the School Board. The School Board recognizes the cost of providing these benefits (the School Board's portion of premiums) as an expenditure when the monthly premiums are due. The cost of retiree benefits totaled \$1,642,300 during fiscal 1997; approximately 737 retirees are eligible to receive benefits under this plan.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

9. Other Postemployment Benefits (continued)

The School Board offers a deferred compensation plan for part-time and substitute employees under the provision of Internal Revenue Service Code 457 (Deferred Compensation Plan). Employees contribute up to 7.5% of their compensation to the Deferred Compensation Plan. The School Board does not contribute to the Deferred Compensation Plan. At June 30, 1997, the Plan had assets which approximated market value of \$187,826. The assets in the Plan remain the property of the School Board until paid or made available to participants, subject only to the claims of the School Board's general creditors. The School Board does not believe that it has any liability for losses under the Plan but does have a duty of due care that would be required of an ordinary prudent investor.

10. General Long-Term Obligations

All School Board bonds are obligations of East Ouachita Parish School District or West Ouachita Parish School District, with maturities from 1996 to 2006 and interest rates from 5.6% to 6.7%. All principal and interest requirements are funded in accordance with Louisiana law by the annual ad valorem tax levy on taxable property within the respective taxing districts. In accordance with Louisiana Revised Statute 39:562, the School Board is legally restricted from incurring long-term bonded debt in excess of 35% of the total assessed value of all property in the Parish of Ouachita, excluding the City of Monroe. At June 30, 1997, the statutory limit was \$81,148,879. At June 30, 1997, the School Board had outstanding bonded debt of \$21,320,000; thus creating a remaining debt margin of \$59,828,879.

In August 1993, the School Board issued \$1,500,000 Certificates of Indebtedness, Series 1993 at a rate of 4.3% to finance the purchase of school buses and other equipment. These certificates, which will be repaid from the future excess of revenues over expenditures in the District #1 Sales Tax Fund, are due in semiannual installments through September 1997, and are included with general obligation bonds payable.

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

10. General Long-Term Obligations (continued)

The following shows the changes in general obligation bonds and certificates of indebtedness payable:

Original Issue	Outstanding July 1, 1996	Borrowings	Payments	Outstanding June 30, 1997	Interest Rate on Unpaid Debt	Total Future Interest
General obligation bonds:						
5.1%-6.25% issued						
5/1/78; due 1978-1998	\$ 2,440,000	\$ -	\$ 1,185,000	\$ 1,255,000	5.6%	\$ 70,280
4.7%-6.7% issued						
9/1/91; due 1992-2006	21,615,000	-	1,550,000	20,065,000	6.0%-6.7%	7,163,445
	<u>24,055,000</u>	<u>-</u>	<u>2,735,000</u>	<u>21,320,000</u>		<u>7,233,725</u>
Certificates of indebtedness:						
4.3% issued 8/31/91; due 1994-1998	785,000	-	385,000	400,000	4.3%	8,600
Total	<u>\$ 24,840,000</u>	<u>\$ -</u>	<u>\$ 3,120,000</u>	<u>\$ 21,720,000</u>		<u>\$ 7,242,325</u>

Principal and interest are due in total, by year, as follows:

Year Ended June 30	Principal Payments	Interest Payments	Total
1998	\$ 3,315,000	\$ 1,368,120	\$ 4,683,120
1999	1,775,000	1,189,640	2,964,640
2000	1,905,000	1,081,365	2,986,365
2001	2,040,000	963,255	3,003,255
2002	2,190,000	834,735	3,024,735
2003-2006	10,495,000	1,805,210	12,300,210
Total	<u>\$ 21,720,000</u>	<u>\$ 7,242,325</u>	<u>\$ 28,962,325</u>

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

10. General Long-Term Obligations (continued)

The following is a summary of the long-term obligations transactions for the year ended June 30, 1997:

	Compensated Absences	Bonded Debt	Certificate of Indebtedness	Total
Long-term obligations at July 1, 1996	\$ 1,979,397	\$ 24,055,000	\$ 785,000	\$ 26,819,397
Additions (deductions) (compensated absences shown net)	1,029,532	(2,735,000)	(385,000)	(2,090,468)
Long-term obligations at June 30, 1997	\$ 3,008,929	\$ 21,320,000	\$ 400,000	\$ 24,728,929

11. Due From/To Other Funds

Individual balances due from/to other funds at June 30, 1997 were as follows:

	Due From Other Funds	Due To Other Funds
General Fund	\$ 324,435	\$ 256,916
Special Revenue Funds:		
Supplemental Salaries Sales Tax - .5%	-	15,097
School Food Service	37,699	8,120
IDEA-B 101-476	44,361	71,529
Title I	100,386	204,962
Even Start Family Literacy	11,083	13,480
Other Federal Programs	44,142	101,664
State Grants	29,578	34,916
Internal Service	115,000	-
	\$ 706,684	\$ 706,684

**Ouachita Parish School Board
Monroe, Louisiana**

Notes to Combined Financial Statements (continued)

12. Reconciliation of the Budgetary Basis and the GAAP Basis

The School Board approves formal budgets for all governmental and proprietary funds. With the exception of the General Fund, all budgets are prepared on the GAAP basis. For financial reporting purposes, expenditures are recognized as incurred and encumbrances are not reported as resources used. However, for budgetary reporting purposes in the General Fund, resource uses are recognized when expenditures and encumbrances are incurred. Thus, the General Fund budget is not prepared on the GAAP basis. The following summary reconciles General Fund operations for the year from the budgetary basis to the GAAP basis of reporting.

	<u>General Fund</u>
Revenues	
Revenues on budgetary basis and GAAP basis	\$ 55,046,088
 Expenditures	
Expenditures and encumbrances on budgetary basis	54,355,846
Encumbrances outstanding at June 30, 1996	30,806
Encumbrances outstanding at June 30, 1997	(94,850)
Expenditures on GAAP basis	54,291,802
Excess (deficit) of revenues over expenditures on GAAP basis	754,286
 Other financing sources (uses)	
Operating transfers in	76,114
Operating transfers out	(104,053)
Proceeds from the sale of buildings	9,653
Total other financing sources	(18,286)
Excess of revenues over expenditures and other uses on GAAP basis	736,000
Fund balance—June 30, 1996 on GAAP basis	2,313,631
Fund balance—June 30, 1997 on GAAP basis	\$ 3,049,631

13. Litigation and Contingencies

The School Board is a defendant in several lawsuits. Management for the School Board believes that the potential claims against the School Board not covered by insurance have been adequately accrued for at June 30, 1997, and therefore would not materially affect the School Board's financial position. See Note 2.0 for discussion of the School Board's accounting policy for its self-insurance plans.

Orleans Parish School Board
Metairie, Louisiana

Notes to Combined Financial Statements (continued)

14. Interfund Transfers

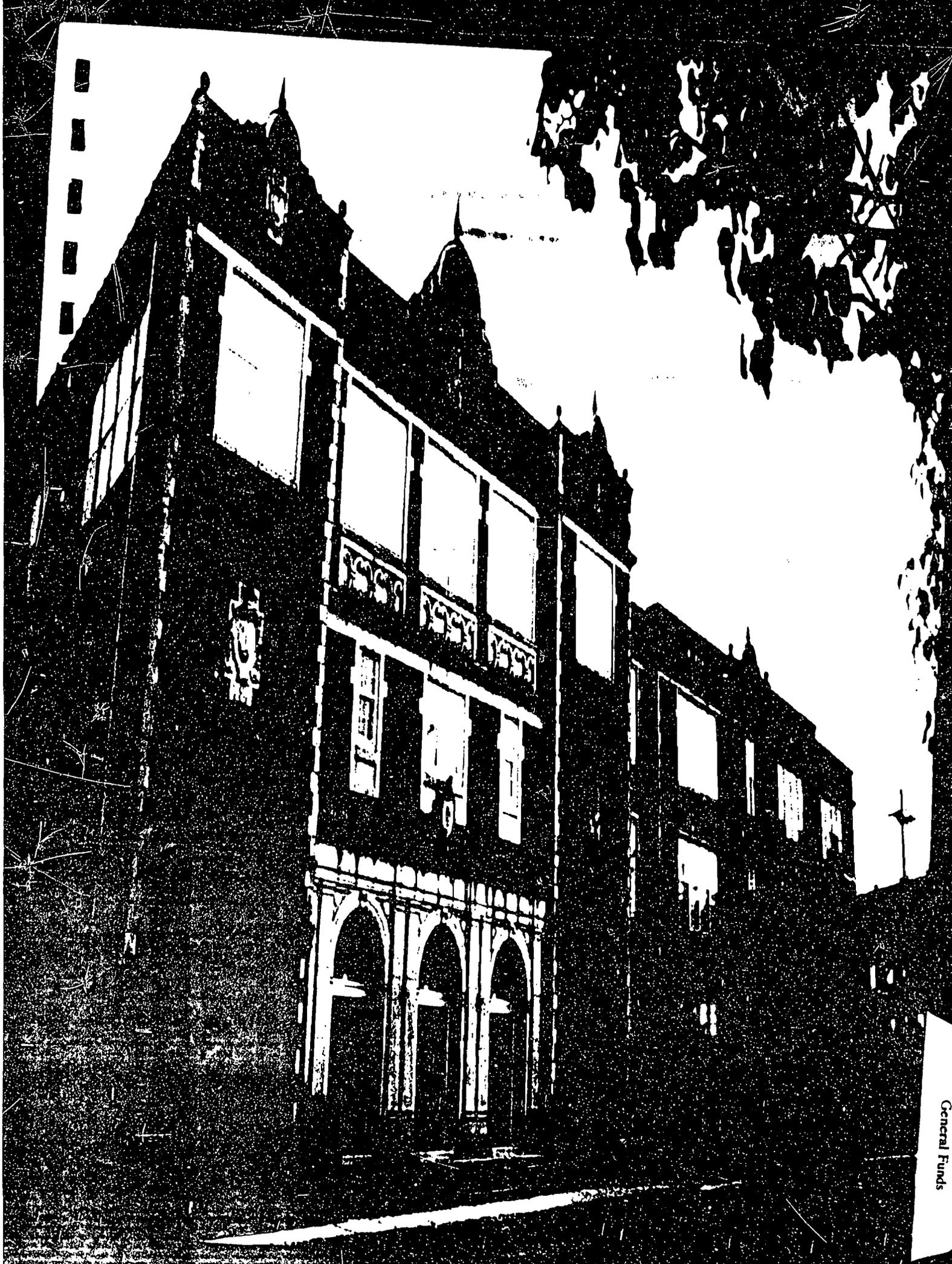
Operating transfers for the year ended June 30, 1997 were as follows:

	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ 76,114	\$ 104,053
Special Revenue Funds:		
Air Conditioning Redemption	152,727	-
Utility Reimbursement	-	152,727
Special Projects:		
Gifted	15,128	-
Materials and supplies	12,811	-
Total	<u>\$ 256,780</u>	<u>\$ 256,780</u>

1997 OUACHITA PARISH SCHOLARS BANQUET HONOREES

Jason Brandon Albritton
 Natalia Denise Albritton
 Laurel Leigh Andrews
 Gregory Michael Arzaga
 Elizabeth Hopkins Bailey
 Caroline Ambia Baker
 Tommy Glenn Banks, III
 Laura Marie Barkley
 Brandon Alan Bates
 Sabrina Danielle Beard
 Heather Renee' Berry
 Emma Jean Blanchard
 Jessica Koren Bond
 Joshua Keith Boodinot
 Ryan Scott Boyle
 Michelle Ann Bradford
 Michael Bruce Brazell
 Rebecca Jane Brown
 Kristy Lee Caldwell
 Jennifer Anne Coon
 Jessica Renee Cox
 Hope Virginia Dablemont
 Tyler Gordon Dean
 Carol Ann Drysdale
 Jennifer Michelle Duchesne
 Margaret Catherine Durbin
 Megan Michele Esterkin
 Bradney Lane Evans
 Crystal Kaye Evans
 Charles Brian Finkbeiner
 Kristen Rae Finney
 Jeremy Louis Fortune
 Leslie Lauren Gases
 Stacey Alyse Gear
 Christy Renee Godwin
 Amanda Hope Gunter
 Jonathan Alan Hawley
 Candace Yvette Henderson
 Natalie Denise Hendrix
 Corine Marie Hollingsworth
 William Merrill Howland
 Karen DaRhon Jack
 Christopher Chad Johnson
 Scott Allan Johnson
 Amy Lynn Keifenheim
 Jeffrey Edwin Keat
 Lacie Marie LaBarrere
 Marcus Paul Laird
 Kelly Michelle Langrock
 Jennifer Alysne Laws
 Johnathan Shane Legg
 Shanna Tiffany Lewis
 Michael Kenneth Linse
 Kristie Dawn Lively
 Jennifer Kay Loveridge

Monica Denise Mann
 Daniel Joseph Mayer
 Alison Danielle McGea
 Justin Scott McGuilhe
 Rachel Charlotte McPhearson
 Hannah Moran Middleton
 Gerald Alva Miller, Jr.
 Jenny Sue Miller
 Jennifer Dianne Mincham
 Sheila Marie Monk
 Patrick Wayne Neal
 James Allan Norris, III
 Jessica Danielle Norris
 Brandi Nicole Odum
 Shane Patrick O'Neill
 Jennifer Lynn Parbur
 Jennifer Ann Flacke
 Trey Lane Pleasants
 Jason Ryan Powell
 Laura Ellen Prather
 Rachel Marie Prince
 Stewart C. Rabb
 Russell Justin Reynolds
 Holly Claire Riley
 Ashley Felicia Russell
 Alissa Leighton Sanders
 Stephen Larry Sanders
 Rachel Faith Saucier
 Jennifer Elizabeth Self
 Katherine Nicole Sewell
 Azlea Vanessa Sisson
 Christopher John Sistrunk
 Sean Phillip Smith
 Pamela Suzanne Spillers
 James Wesley Stewart, Jr.
 Andrew Michael Stone
 Sunni Elizabeth Thomas
 Jenny Louise Thompson
 Jennifer Blaine Todd
 TaNesha LaShay Turner
 Daniel James Twist
 John David Verlander
 Ryan Joseph Vincent
 Kimberly Ann Walters
 Selerys Currier' Ward
 Jeremy Alan White
 Jessica Ann White
 Janell Teresa Wiens
 Reagan McDonald Wilkerson, Jr.
 Jessica Renee Wilhite
 Jennifer Lynn Wilson
 James Corey Winderwoodie
 Christopher Brent Wollerson
 Candice Cherie Woodard



General Fund
Monroe, Louisiana

General Fund

Schedule of Revenues, Expenses and Changes in
Fund Balance - Budget (Non-Capital Budget) June 30, 1997

The General Fund accounts for all financial transactions except those required to be accounted for in another fund.

**Orleans Parish School Board
Monroe, Louisiana**

**General Fund
Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Ad valorem taxes:			
Constitutional taxes	\$ 1,196,000	\$ 1,209,428	\$ 13,428
Renewable taxes	5,569,000	5,632,289	63,289
Other than school taxes	192,300	235,678	43,378
Earnings on deposits	435,000	555,553	120,553
Other local revenue	599,535	584,243	(15,292)
Total local sources	<u>7,991,835</u>	<u>8,217,191</u>	<u>225,356</u>
State and federal sources:			
State equalization	44,413,492	44,403,549	(9,943)
State revenue sharing	890,328	890,328	-
Professional improvement program	907,860	878,484	(29,376)
Restricted grant-in-aid	381,171	540,332	159,161
State contribution for teacher retirement	120,140	114,941	(5,199)
Other state support	1,270	1,263	(7)
Total state and federal sources	<u>46,714,261</u>	<u>46,828,897</u>	<u>114,636</u>
Total revenues	<u>54,706,096</u>	<u>55,046,088</u>	<u>339,992</u>

**Orleans Parish School Board
Monroe, Louisiana**

**General Fund
Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis) (continued)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Expenditures			
Instructional services:			
Regular programs:			
Salaries:			
Kindergarten teachers	\$ 1,385,200	\$ 1,381,589	\$ 3,611
Elementary teachers	12,929,700	12,922,963	6,737
Secondary teachers	5,830,800	5,712,852	117,948
Aides	30,464	26,547	3,917
Substitute teachers	471,000	430,338	40,662
Sabbatical leave	562,000	592,235	(30,235)
Instructional supplies	551,685	960,514	(408,829)
Employee benefits	6,220,573	6,277,352	(56,779)
Other expenditures	609,925	48,133	561,792
Total regular programs	<u>28,591,347</u>	<u>28,352,523</u>	<u>238,824</u>
Special education programs:			
Salaries:			
Teachers	5,242,460	5,366,766	(124,306)
Aides	920,000	935,510	(15,510)
Materials and supplies	8,000	9,730	(1,730)
Employee benefits	1,743,247	1,364,032	379,215
Other expenditures	192,015	25,344	166,671
Total special education programs	<u>8,105,722</u>	<u>7,701,382</u>	<u>404,340</u>
Adult/continuing education programs:			
Salaries	203,990	142,375	61,615
Materials and supplies	20,344	19,197	1,147
Employee benefits	28,250	34,577	(6,327)
Other expenditures	3,612	300	3,312
Total adult/continuing education programs	<u>256,196</u>	<u>196,449</u>	<u>59,747</u>

**General Public School Board
Monroe, Louisiana**

**General Fund
Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis) (continued)**

Fiscal year ended June 30, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Expenditures (continued)			
Vocational education programs:			
Salaries	\$ 453,500	\$ 204,001	\$ 249,499
Materials and supplies	4,600	20,785	(16,185)
Employee benefits	54,700	39,929	14,771
Other expenditures	134,200	3,438	130,762
Total vocational education programs	647,000	268,153	378,847
Other instructional programs (e.g., ROTC, band, etc.):			
Salaries	173,973	403,364	(229,391)
Materials and supplies	1,000	56,141	(55,141)
Employee benefits	56,407	113,262	(56,855)
Other expenditures	91,000	7,902	83,098
Total other instructional programs	322,380	580,669	(258,289)
Total instructional services	37,922,645	37,099,176	823,469
Support services:			
Student support services:			
Salaries	1,257,482	1,246,670	10,812
Materials and supplies	31,100	34,331	(3,231)
Employee benefits	359,620	363,869	(4,249)
Other expenditures	21,250	17,282	3,968
Total student support services	1,669,452	1,662,152	7,300
Instructional staff services:			
Salaries	326,912	410,016	(83,104)
Materials and supplies	8,630	61,390	(52,760)
Employee benefits	79,734	94,727	(14,993)
Other expenditures	83,650	23,813	59,837
Total instructional staff services	498,926	589,946	(91,020)

**Our Lady Parish School Board
Monroe, Louisiana**

General Fund

**Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis) (continued)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Expenditures (continued)			
General administration:			
Salaries	\$ 192,559	\$ 195,563	\$ (3,004)
Legal services	110,000	103,984	6,016
Audit services	35,000	33,700	1,300
Tax assessment and collection services	198,275	208,243	(9,968)
Employee benefits	38,552	33,366	5,186
Other expenditures	179,440	364,261	(184,821)
Total general administration	<u>753,826</u>	<u>939,117</u>	<u>(185,291)</u>
School administration:			
Salaries:			
Principals	2,003,450	2,087,896	(84,446)
School secretaries and clerks	644,500	648,839	(4,339)
Sabbatical leave	136,785	124,561	12,224
Employee benefits	473,899	729,697	(255,798)
Other expenditures	12,700	13,100	(400)
Total school administration	<u>3,271,334</u>	<u>3,604,093</u>	<u>(332,759)</u>
Business services:			
Salaries:			
Fiscal services	464,975	148,995	315,980
Purchasing services	59,000	59,319	(319)
Warehousing and distribution services	77,650	79,232	(1,582)
Printing and graphic art services	134,625	134,293	332
Materials and supplies	91,900	181,361	(89,461)
Employee benefits	359,031	131,202	227,829
Other expenditures	272,000	128,027	143,973
Total business services	<u>1,459,181</u>	<u>862,429</u>	<u>596,752</u>

**Monroe Parish School Board
Monroe, Louisiana**

**General Fund
Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis) (continued)**

Fiscal year ended June 30, 1997

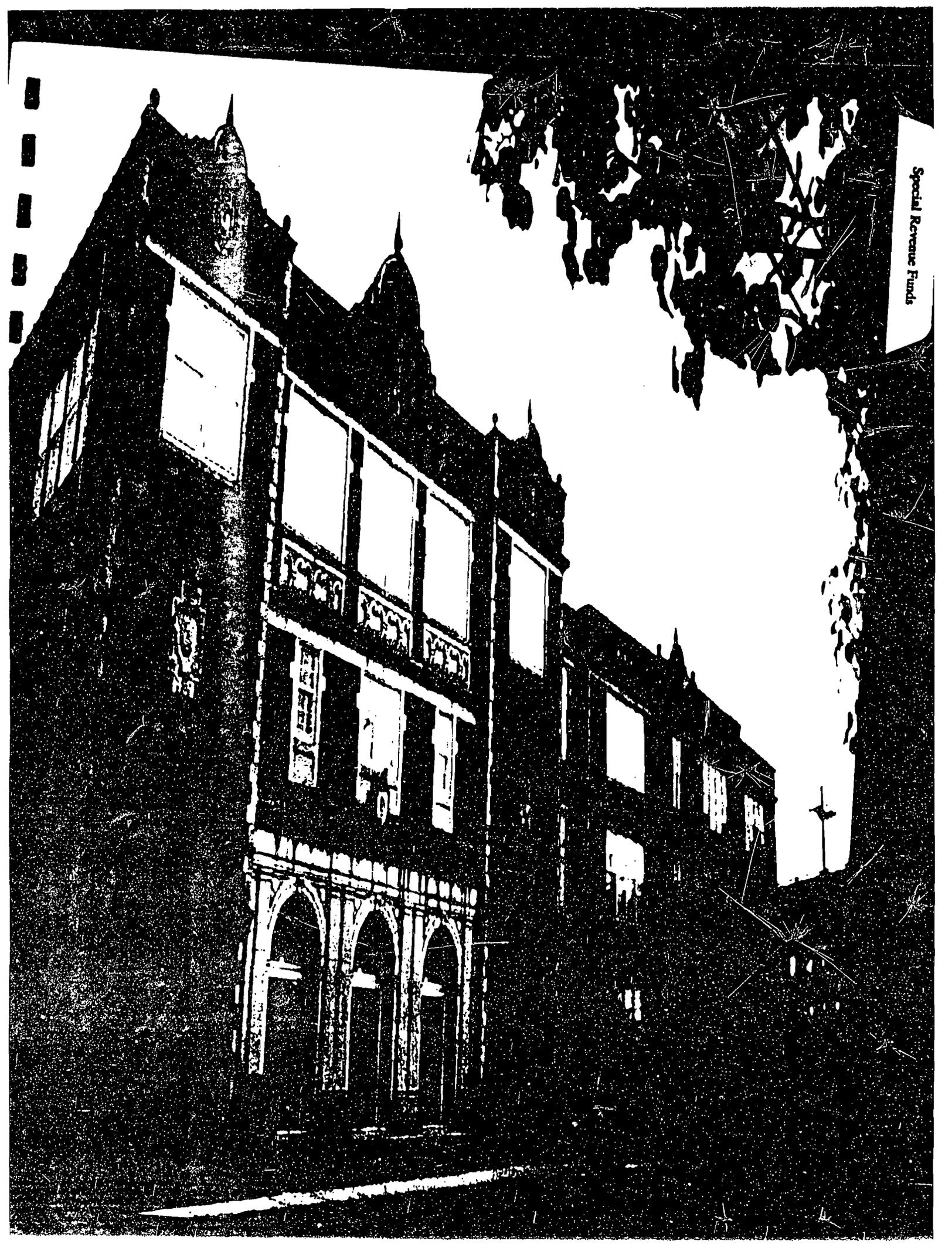
	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Expenditures (continued)			
Plant services:			
Salaries	\$ 2,350,912	\$ 2,383,037	\$ (32,125)
Materials and supplies	176,500	318,386	(141,886)
Building operations	2,329,025	2,313,084	15,941
Employee benefits	418,484	433,900	(15,416)
Other expenditures	332,760	110,310	222,450
Total plant services	<u>5,607,681</u>	<u>5,558,717</u>	48,964
Student transportation services:			
Salaries:			
Transportation supervision	73,862	74,312	(450)
Bus drivers	1,460,408	1,464,718	(4,310)
Bus aides	128,000	131,258	(3,258)
Mechanics	198,000	199,517	(1,517)
Substitute bus driver salaries	67,600	63,764	3,836
Bus insurance	124,000	123,955	45
Materials and supplies	300,800	319,465	(18,665)
Gasoline and diesel	275,900	257,164	18,736
Employee benefits	337,020	349,145	(12,125)
Other expenditures	36,850	17,584	19,266
Total student transportation services	<u>3,002,440</u>	<u>3,000,882</u>	1,558
Central services:			
Salaries	379,680	392,711	(13,031)
Materials and supplies	45,500	209,554	(164,054)
Employee benefits	79,989	82,461	(2,472)
Other expenditures	318,750	39,187	279,563
Total central services	<u>823,919</u>	<u>723,913</u>	100,006

**Ouachita Parish School Board
Monroe, Louisiana**

**General Fund
Schedule of Revenues, Expenditures and Changes in
Fund Balance - Budget and Actual (Non-GAAP Basis) (continued)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Expenditures (continued)			
Noninstructional services:			
Food service operations	\$ 529	\$ 226,616	\$ (226,087)
Community service operations	64,895	65,131	(236)
Facility acquisition and construction	8,150	23,674	(15,524)
Total noninstructional services	<u>73,574</u>	<u>315,421</u>	<u>(241,847)</u>
Total expenditures	<u>55,082,978</u>	<u>54,355,846</u>	<u>727,132</u>
Excess (deficiency) of revenues over (under) expenditures	(376,882)	690,242	1,067,124
Other financing sources (uses)			
Proceeds from the sale of buildings	7,625	9,653	2,028
Operating transfers in	700,000	76,114	(623,886)
Operating transfers out	<u>(177,939)</u>	<u>(104,053)</u>	<u>73,886</u>
Total other financing sources	<u>529,686</u>	<u>(18,286)</u>	<u>(547,972)</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	152,804	671,956	519,152
Fund balance at beginning of year	2,305,191	2,305,191	-
Fund balance at end of year	<u>\$ 2,457,995</u>	<u>\$ 2,977,147</u>	<u>\$ 591,152</u>



**Ouachita Parish School Board
Monroe, Louisiana**

Special Revenue Funds

June 30, 1997

Special Revenue Funds account for the proceeds of specific revenue sources (other than capital projects) that are legally restricted to expenditures for specific purposes. These funds, for the most part, are established for specific educational purposes and funded through the U. S. Department of Education or the Louisiana State Department of Education. The School Board is centrally located in Northeast Louisiana and acts as a regional fiscal agent for the State Department of Education for many educational programs.

Supplemental Salaries Sales Tax Funds

The 1% Sales Tax Fund is established to collect, record and disburse funds for the payment of supplementary salaries and benefits to School Board personnel. The fund is used to pay a determined amount on a monthly basis with any remaining balance disbursed on December 31 with a supplemental check.

The .5% Sales Tax Fund is set up to collect, record and disburse funds for the payment of supplemental salaries to School Board personnel. Employees share in the following percentage: certified personnel—88%, and noncertified personnel—12% of total collections. The fund is used to pay this salary supplement on a monthly basis with any remaining balance disbursed on June 30 with a supplemental check.

Utility Reimbursement Fund

The Utility Reimbursement Fund was established by the School Board from the proceeds of Louisiana Power & Light refunds. The School Board has designated these funds for utilization in the area of energy conservation.

Air Conditioning Redemption Fund

The Air Conditioning Redemption Fund was established in August 1975, with the issuance of \$3,300,000 in certificates of indebtedness. The resources generated from this issuance were used to air condition the schools. The air conditioning was completed and the funds expended in 1978.

The redemption account was financed by a 5.29 millage 10-year tax (subject to adjustment required by State statute). This redemption account was paid in full in February 1982. The funds remaining in the account will be used for the purpose of the millage, which is maintenance and operation of the school system.

**Ouachita Parish School Board
Monroe, Louisiana**

Special Revenue Funds (continued)

District #1 Sales Tax

The District #1 Sales Tax Fund is set up to collect, record and disburse funds related to the .5% sales tax passed in October 1992 to provide additional support for the school system. The School Board designated the tax for capital improvements and facility and equipment support—38%, classroom instruction—36%, mandated costs—14%, and salary restoration—12%.

School Food Service

The School Food Service Fund is used to account for the operations of the school food service programs in the parish school system during the regular school term. The basic goals of the school food service programs are to serve nutritionally adequate, attractive and moderately priced meals, to help children grow socially and emotionally, to extend educational influences to the homes of school children, and to provide learning experiences that will improve children's food habits with the ultimate goal of physically fit adults.

IDEA-B 101-476

IDEA-B 101-476 (formerly P. L. 94-142) is a federally financed program for a free appropriate education for all identified handicapped individuals from 3 to 21 years of age in the least restrictive environment.

Title I Fund

Title I is a program for economically and educationally deprived school children, which is federally financed, State administered and locally operated by the School Board. The Title I services are provided through various projects which are designated to meet the special needs of educationally deprived children. The activities supplement, rather than replace, State and local-mandated activities.

Even Start Family Literacy

The Even Start program is a federally funded family literacy program which provides educational training to eligible parents and their dependent children up to age seven. Training requires family participation.

**Ouachita Parish Special Funds
Monroe, Louisiana**

Special Revenue Funds (continued)

Other Federal Programs Fund

The Other Federal Programs Fund is used to account for smaller special grants from departments of the federal government.

State Grants

The State Grants Fund is used to account for special grants from departments of the State of Louisiana.

Local Grants Fund

The Local Grants Fund is used to account for special grants from local sources in and around Ouachita Parish.

Monroe Parish School Board
 Monroe, Louisiana

Special Revenue Funds
 Combining Balance Sheet

June 30, 1997

(With Comparative Totals for June 30, 1996)

	Supplemental Salaries Sales Tax		Utility Reimb.	Air Conditioning Redemption
	1%	.5%		
Assets				
Cash and cash equivalents	\$ 1,395,071	\$ 453,132	\$ -	\$ 488,640
Receivables	1,268,814	925,431	-	-
Due from other funds	-	-	-	-
Inventory	-	-	-	-
Total assets	\$ 2,663,885	\$ 1,378,563	\$ -	\$ 488,640
Liabilities and fund balances				
Liabilities:				
Accounts payable	\$ -	\$ -	\$ -	\$ -
Salaries and wages payable	2,663,885	1,363,466	-	-
Due to other funds	-	15,097	-	-
Deferred revenues	-	-	-	-
Total liabilities	2,663,885	1,378,563	-	-
Fund balances:				
Reserved for inventory	-	-	-	-
Unreserved:				
Designated for instructional costs	-	-	-	-
Designated for capital improvements and facilities acquisition	-	-	-	-
Designated for mandated costs	-	-	-	-
Designated for restoration of salary reductions	-	-	-	-
Designated for energy conservation	-	-	-	-
Designated for maintenance and operation	-	-	-	-
Undesignated	-	-	-	488,640
Total fund balances	-	-	-	488,640
Total liabilities and fund balances	\$ 2,663,885	\$ 1,378,563	\$ -	\$ 488,640

(continued)

(continued)

District #1	School Food Service	IDEA-B 101-476	Title I	Even Start	Other Federal Programs	State Grants	Local Grants	Total	
Sales Tax								1997	1996
\$2,675,306	\$ 307,737	\$ 36,772	\$ 212,689	\$ 51,673	\$ --	\$ 10,610	\$ 34,854	\$ 5,666,484	\$ 3,308,125
630,347	82,541	42,836	299,418	62,613	403,530	137,671	19,975	3,873,176	3,138,155
-	37,698	44,361	100,386	11,083	44,142	29,578	-	267,248	2,233,003
-	125,939	-	-	-	-	-	-	125,939	134,525
\$3,305,653	\$ 553,915	\$ 123,969	\$ 612,493	\$ 125,369	\$ 447,672	\$ 177,859	\$ 54,829	\$ 9,932,847	\$ 8,813,808
\$ 77,358	\$ 8,877	\$ 6,952	\$ 27,820	\$ 22,060	\$ 279,912	\$ 8,809	\$ --	\$ 431,788	\$ 242,702
60,507	342,830	20,685	376,371	89,829	62,217	28,425	4,289	5,012,504	3,144,179
-	8,120	71,529	204,962	13,480	101,664	34,916	-	449,768	2,173,713
-	-	24,803	3,340	-	-	30,530	-	58,673	27,486
137,865	359,827	123,969	612,493	125,369	443,793	102,680	4,289	5,952,733	5,588,080
-	125,939	-	-	-	-	-	-	125,939	134,525
109,865	-	-	-	-	-	-	-	109,865	94,038
883,527	-	-	-	-	-	-	-	883,527	1,030,241
1,576,825	-	-	-	-	-	-	-	1,576,825	1,069,338
597,571	-	-	-	-	-	-	-	597,571	162,582
-	-	-	-	-	-	-	-	-	145,389
-	-	-	-	-	-	-	-	-	363,108
-	68,149	-	-	-	3,879	75,179	50,540	686,387	226,507
3,167,788	194,088	-	-	-	3,879	75,179	50,540	3,980,114	3,225,728
\$3,305,653	\$ 553,915	\$ 123,969	\$ 612,493	\$ 125,369	\$ 447,672	\$ 177,859	\$ 54,829	\$ 9,932,847	\$ 8,813,808

Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Fiscal year ended June 30, 1997

(With Comparative Totals for Fiscal Year Ended June 30, 1996)

	Supplemental Salaries		Utility Reimb.	Air Conditioning Redemption
	Self Insurance Investment	Sales Tax		
	1%	.5%		
Revenues				
Local sources:				
Sales and use taxes	\$ -	\$ 7,339,556	\$ 5,519,438	\$ -
Earnings on deposits	-	10,606	66,003	7,338
Cash payments for meals	-	-	-	18,948
Other	-	-	-	-
State and federal sources:				
State equalization	-	-	-	-
Other state support	-	-	-	-
Federal grants	-	-	-	-
Other federal support	-	-	-	-
Total revenues	-	7,350,162	5,585,441	7,338
Expenditures				
Instructional services:				
Regular programs	-	4,188,236	3,552,673	-
Special education programs	-	1,161,569	985,547	-
Special programs	-	-	-	-
Vocational programs	-	31,485	30,032	-
Adult/continuing education	-	7,588	-	-
Other instructional programs	-	89,044	12,903	-
Support services:				
Pupil support services	-	195,428	166,254	-
Instructional staff support services	-	35,055	1,685	-
School administration	-	351,745	277,819	-
General administration	-	43,874	-	-
Business services	-	61,538	21,395	-
Plant services	-	435,088	205,998	46,143
Student transportation services	-	386,694	170,913	-
Noninstructional services:				
Food service operations	-	362,818	160,222	-
Facility acquisition and construction	-	-	-	-
Debt service:				
Principal	-	-	-	-
Interest	-	-	-	-
Other	-	-	-	-
Total expenditures	-	7,350,162	5,585,441	46,143
Excess (deficiency) of revenues over (under) expenditures	-	-	-	7,338
Other financing uses				
Operating transfers in	-	-	-	152,727
Operating transfers out	-	-	(152,727)	-
Total other financing uses	-	-	(152,727)	152,727
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	-	-	(145,389)	125,532
Fund balances at beginning of year	-	-	-	145,389
Residual equity transfers out	-	-	-	-
Fund balances at end of year	\$ -	\$ -	\$ -	\$ 488,640

(continued)

(continued)

Basic Funds, State and Local

State and Local Funds

District #1 Sales Tax	School Food Service	IDEA-B 101-476	Title I	Even Start	Other Federal Programs	State Grants	Local Grants	Total	
								1997	1996
\$3,603,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$16,462,688	\$13,693,797
21,211	-	-	-	-	-	861	1,666	126,633	142,874
-	1,404,726	-	-	-	-	-	-	1,404,726	1,433,638
-	10,333	-	-	-	-	-	101,073	111,406	116,956
-	732,188	-	-	-	-	-	-	732,188	732,188
-	-	-	-	-	-	442,974	-	442,974	581,638
-	2,610,686	651,781	3,174,998	971,716	1,234,934	-	-	8,644,115	8,220,124
-	322,195	-	-	-	-	-	-	322,195	359,340
3,624,905	5,080,128	651,781	3,174,998	971,716	1,234,934	443,835	102,739	28,246,925	25,280,555
1,088,564	-	-	-	-	-	-	-	8,829,473	8,396,358
1,189	-	413,965	-	-	40,863	69,393	55,373	2,727,899	2,241,548
-	-	-	2,152,240	704,343	127,098	49,614	-	3,033,295	3,419,030
-	-	-	-	-	169,606	-	-	231,123	50,276
-	-	-	-	-	112,750	-	-	120,338	125,219
67,789	-	-	-	-	168,260	209,842	-	547,838	425,541
91,949	-	-	37,881	-	111,812	-	-	603,324	449,854
515	-	189,089	782,492	123,285	432,441	98,250	5,936	1,668,748	1,428,107
39,134	-	-	-	15,519	-	-	-	684,217	461,613
-	-	-	-	-	-	-	-	43,874	21,908
-	-	20,937	94,588	20,767	25,667	4,507	-	249,398	236,313
1,113,607	-	13,650	103,580	52,089	42,573	15,376	-	2,028,104	1,125,739
-	-	14,140	1,312	47,842	-	9,972	-	630,873	438,293
-	5,139,543	-	2,905	-	-	-	-	5,665,488	5,242,163
-	-	-	-	7,871	-	-	-	7,871	142,760
385,000	-	-	-	-	-	-	-	385,000	365,000
25,569	-	-	-	-	-	-	-	25,569	41,603
-	-	-	-	-	-	-	38,041	38,041	40,350
2,813,316	5,139,543	651,781	3,174,998	971,716	1,231,069	456,954	99,350	27,520,473	24,651,675
811,589	(59,415)	-	-	-	3,865	(13,119)	3,389	726,452	628,880
-	-	-	-	-	-	27,939	-	180,666	34,242
-	-	-	-	-	-	-	-	(152,727)	(435,164)
-	-	-	-	-	-	27,939	-	27,939	(400,922)
811,589	(59,415)	-	-	-	3,865	14,820	3,389	754,391	227,958
2,356,199	253,503	-	-	-	14	60,359	47,151	3,225,723	4,466,106
-	-	-	-	-	-	-	-	-	(1,468,336)
\$3,167,788	\$ 194,088	\$ -	\$ -	\$ -	\$ 3,879	\$ 75,179	\$ 50,540	\$ 3,980,114	\$ 3,225,728

**Ouachita Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - Supplemental Salaries Sales Tax - 1%
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Sales tax	\$ 7,350,000	\$ 7,339,556	\$ (10,444)
Earnings on deposits	40,000	10,606	(29,394)
Total revenues	<u>7,390,000</u>	<u>7,350,162</u>	<u>(39,838)</u>
Expenditures			
Instructional services:			
Regular programs	5,050,000	4,188,236	861,764
Special education programs	1,100,000	1,161,569	(61,569)
Vocational programs	50,000	31,485	18,515
Other instructional	15,000	89,044	(74,044)
Adult/continuing education	-	7,588	(7,588)
Support services:			
Pupil support services	255,000	195,428	59,572
Instructional staff services	-	35,055	(35,055)
General administration	-	43,874	(43,874)
School administration	400,000	351,745	48,255
Business services	50,000	61,538	(11,538)
Maintenance of plant	225,000	435,088	(210,088)
Student transportation services	245,000	386,694	(141,694)
Noninstructional services:			
Food services	-	362,818	(362,818)
Total expenditures	<u>7,390,000</u>	<u>7,350,162</u>	<u>39,838</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Fund balance at beginning of year	-	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Monroe Parish School Board
 Monroe, Louisiana

Special Revenue Fund - Supplemental Salaries Sales Tax - .5%
 Statement of Revenues, Expenditures and Changes in Fund Balance
 Budget and Actual (GAAP Basis)

Fiscal year ended June 30, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Local sources:			
Sales and use tax	\$ 5,520,000	\$ 5,519,438	\$ (562)
Earnings on deposits	30,000	66,003	36,003
Total revenues	5,550,000	5,585,441	35,441
Expenditures			
Instructional services:			
Regular programs	3,992,695	3,552,673	440,022
Special education programs	853,880	985,547	(131,667)
Vocational programs	32,700	30,032	2,668
Other instructional	7,500	12,903	(5,403)
Support services:			
Pupil support services	171,100	166,254	4,846
Instructional staff services	-	1,685	(1,685)
School administration	225,550	277,819	(52,269)
Business services	15,000	21,395	(6,395)
Plant services	121,475	205,998	(84,523)
Student transportation services	130,100	170,913	(40,813)
Noninstructional services:			
Food services	-	160,222	(160,222)
Total expenditures	5,550,000	5,585,441	(35,441)
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Fund balance at beginning of year	-	-	-
Fund balance at end of year	\$ -	\$ -	\$ -

Monroe Parish School Board
 Monroe, Louisiana

Special Revenue Fund - Utility Reimbursement
 Statement of Revenues, Expenditures and Changes in Fund Balance
 Budget and Actual (GAAP Basis)

Fiscal year ended June 30, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Local sources:			
Earnings on deposits	\$ 4,611	\$ 7,338	\$ 2,727
State and federal sources:			
Other federal support	-	-	-
Total revenues	4,611	7,338	2,727
Expenditures			
General administration	-	-	-
Total expenditures	-	-	-
Excess (deficiency) of revenues over (under) expenditures	4,611	7,338	2,727
Other financing sources			
Operating transfer out	(150,000)	(152,727)	(2,727)
Total other financing uses	(150,000)	(152,727)	(2,727)
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(145,389)	(145,389)	-
Fund balance at beginning of year	145,389	145,389	-
Fund balance at end of year	\$ -	\$ -	\$ -

**Our Lady Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - Air Conditioning Redemption
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Earnings on deposits	\$ 10,000	\$ 18,948	\$ 8,948
Total revenues	<u>10,000</u>	<u>18,948</u>	<u>8,948</u>
Expenditures			
Plant services	46,143	46,143	-
Total expenditures	<u>46,143</u>	<u>46,143</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	(36,143)	(27,195)	8,948
Other financing sources			
Operating transfer in	150,000	152,727	2,727
Total other financing uses	<u>150,000</u>	<u>152,727</u>	<u>2,727</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	113,857	125,532	11,675
Fund balance at beginning of year	363,108	363,108	-
Fund balance at end of year	<u>\$ 476,965</u>	<u>\$ 488,640</u>	<u>\$ 11,675</u>

**Our Lady Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - District #1 Sales Tax
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Sales and use tax	\$ 3,678,783	\$ 3,603,694	\$ (75,089)
Earnings on deposits	31,200	21,211	(9,989)
Total revenues	<u>3,709,983</u>	<u>3,624,905</u>	<u>(85,078)</u>
Expenditures			
Instructional services:			
Regular programs	1,960,000	1,088,564	871,436
Special programs	-	1,189	(1,189)
Vocational	-	-	-
Other instructional	120,000	67,789	52,211
Support services:			
Pupil support services	120,000	91,949	28,051
Instructional staff services	-	515	(515)
School administration	-	39,134	(39,134)
Plant services	1,411,524	1,113,607	297,917
Facility acquisition and construction	-	-	-
Debt services:			
Principal	-	385,000	(385,000)
Interest	-	25,569	(25,569)
Total expenditures	<u>3,611,524</u>	<u>2,813,316</u>	<u>798,208</u>
Excess (deficiency) of revenues over (under) expenditures	98,459	811,589	713,130
Fund balance at beginning of year	<u>2,356,199</u>	<u>2,356,199</u>	-
Fund balance at end of year	<u>\$ 2,454,658</u>	<u>\$ 3,167,788</u>	<u>\$ 713,130</u>

**Orleans Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - School Food Service
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Cash payments for meals	\$ 1,450,000	\$ 1,404,726	\$ (45,274)
Other	5,000	10,333	5,333
State and federal sources:			
State equalization	732,188	732,188	-
Federal grants	2,840,000	2,610,686	(229,314)
Other federal support	-	322,195	322,195
Total revenues	<u>5,027,188</u>	<u>5,080,128</u>	<u>52,940</u>
Expenditures			
Food service operations	5,160,000	5,139,543	20,457
Total expenditures	<u>5,160,000</u>	<u>5,139,543</u>	<u>20,457</u>
Excess (deficiency) of revenues over (under) expenditures	(132,812)	(59,415)	(73,397)
Other financing sources			
Operating transfer in	140,300	-	(140,300)
Operating transfer out	-	-	-
Total other financing sources	<u>140,300</u>	<u>-</u>	<u>(140,300)</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	7,488	(59,415)	(66,903)
Fund balance at beginning of year	253,503	253,503	-
Fund balance at end of year	<u>\$ 260,991</u>	<u>\$ 194,088</u>	<u>\$ (66,903)</u>

**Orleans Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - IDEA-B 101-476
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
State and federal sources:			
Federal grants	\$ 627,768	\$ 651,781	\$ 24,013
Total revenues	<u>627,768</u>	<u>651,781</u>	<u>24,013</u>
Expenditures			
Instructional services:			
Special educational programs	381,973	413,965	(31,992)
Support services:			
Instructional staff services	191,452	189,089	2,363
Business services	22,123	20,937	1,186
Plant services	15,000	13,650	1,350
Student transportation services	17,220	14,140	3,080
Total expenditures	<u>627,768</u>	<u>651,781</u>	<u>(24,013)</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Fund balance at beginning of year	-	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Our Lady Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - Title I
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
State and federal sources:			
Federal grants	\$ 3,249,284	\$ 3,174,998	\$ (74,286)
Total revenues	3,249,284	3,174,998	(74,286)
 Expenditures			
Instructional services:			
Special programs	2,244,272	2,152,240	92,032
Support services:			
Pupil support services	31,311	37,881	(6,570)
Instructional staff services	734,884	782,492	(47,608)
Business services	104,902	94,588	10,314
Plant services	130,602	103,580	27,022
Student transportation services	400	1,312	(912)
Noninstructional services:			
Facility acquisition and construction	2,913	2,905	8
Total expenditures	3,249,284	3,174,998	74,286
Excess (deficiency) of revenues over (under) expenditures	-	-	-
 Fund balance at beginning of year	-	-	-
Fund balance at end of year	\$ -	\$ -	\$ -

**Orleans Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - Even Start Family Literacy
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
State and federal sources:			
Federal grants	\$ 869,296	\$ 971,716	\$ 102,420
Total revenues	869,296	971,716	102,420
Expenditures			
Instructional services:			
Special programs	614,387	704,343	(89,956)
Support services:			
Instructional staff services	125,009	123,285	1,724
General administration	-	15,519	(15,519)
Business services	2,000	20,767	(18,767)
Plant services	50,569	52,089	(1,520)
Student transportation services	45,000	47,842	(2,842)
Facility acquisition	4,831	7,871	(3,040)
Total expenditures	841,796	971,716	(129,920)
Excess (deficiency) of revenues over (under) expenditures	27,500	-	(27,500)
Other financing sources			
Operating transfer out	(27,500)	-	27,500
Total other financing sources	(27,500)	-	27,500
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	-	-	-
Fund balance at beginning of year	-	-	-
Fund balance at end of year	\$ -	\$ -	\$ -

Our Lady Parish School Board
 Monroe, Louisiana

Special Revenue Fund - Other Federal Programs
 Statement of Revenues, Expenditures and Changes in Fund Balance -
 Budget and Actual (GAAP Basis)

Fiscal year ended June 30, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
State and federal sources:			
Other state support	\$ 217,747	\$ -	\$ (217,747)
Federal grants	1,438,137	1,234,934	(203,203)
Total revenues	1,655,884	1,234,934	(420,950)
Expenditures			
Instructional services:			
Special education	99,101	40,863	58,238
Special programs	174,711	127,098	47,613
Vocational programs	193,423	169,606	23,817
Adult education	132,748	112,750	19,998
Other instructional programs	249,400	168,260	81,140
Support services:			
Pupil support services	125,758	111,812	13,946
Instructional staff support services	540,659	432,441	108,218
General administration	2,000	-	2,000
Business services	41,592	25,666	15,926
Plant services	48,892	42,573	6,319
Student transportation services	1,600	-	1,600
Total expenditures	1,609,884	1,231,069	378,815
Excess (deficiency) of revenues over (under) expenditures	46,000	3,865	(42,135)
Other financing sources			
Operating transfer out	(46,033)	-	46,033
Total other financing sources	(46,033)	-	46,033
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(33)	3,865	3,898
Fund balance at beginning of year	14	14	-
Fund balance at end of year	\$ (19)	\$ 3,879	\$ 3,898

**Orzechita Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - State Grants
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Earnings on deposits	\$ 675	\$ 861	\$ 186
State sources:			
Other state support	343,873	442,974	99,101
Total revenues	<u>344,548</u>	<u>443,835</u>	<u>99,287</u>
Expenditures			
Instructional services:			
Special education programs	163,010	69,393	93,617
Special programs	-	49,614	(49,614)
Other instructional programs	198,273	209,842	(11,569)
Adult/continuing education	-	-	-
Support services:			
Instructional staff services	10,800	98,250	(87,450)
Business services	1,416	4,507	(3,091)
Plant services	14,918	15,376	(458)
Student transportation services	11,247	9,972	1,275
Total expenditures	<u>399,664</u>	<u>456,954</u>	<u>(57,290)</u>
Excess (deficiency) of revenues over (under) expenditures	(55,116)	(13,119)	41,997
Other financing sources			
Operating transfer in	27,939	27,939	-
Total other financing sources	<u>27,939</u>	<u>27,939</u>	<u>-</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(27,177)	14,820	41,997
Fund balance at beginning of year	60,359	60,359	-
Fund balance at end of year	<u>\$ 33,182</u>	<u>\$ 75,179</u>	<u>\$ 41,997</u>

**Ouachita Parish School Board
Monroe, Louisiana**

**Special Revenue Fund - Local Grants
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Earnings on deposits	\$ 1,800	\$ 1,666	\$ (134)
Other	99,654	101,073	1,419
Total revenues	<u>101,454</u>	<u>102,739</u>	<u>1,285</u>
Expenditures			
Support services:			
Regular programs	-	-	-
Special education programs	53,349	55,373	(2,024)
Support services:			
Instructional staff services	4,456	5,936	(1,480)
Plant services	446	-	446
Community service programs	45,305	38,041	7,264
Total expenditures	<u>103,556</u>	<u>99,350</u>	<u>4,206</u>
Excess (deficiency) of revenues over (under) expenditures	(2,102)	3,389	5,491
Fund balance at beginning of year	47,151	47,151	-
Fund balance at end of year	<u>\$ 45,049</u>	<u>\$ 50,540</u>	<u>\$ 5,491</u>



Debt Service Funds

**Ouachita Parish School Board
Monroe, Louisiana**

Debt Service Funds

June 30, 1997

The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. A separate Debt Service Fund is maintained for each bond issue currently outstanding.

East Ouachita Bond Redemption Fund

This fund is used to account for monies from bonds issued in 1978 for the purpose of constructing new buildings and improving existing buildings in East Ouachita Parish. This indebtedness is financed by a special property tax levied on property in the East Ouachita Parish School District.

West Ouachita Bond Redemption Fund

This fund is used to account for monies from bonds issued in 1986 for the purpose of constructing new buildings and improving existing buildings in West Ouachita Parish and bonds issued in 1991 to advance refund \$20,965,000 of the Series 1986 Bonds. This indebtedness is financed by a special property tax levied on property in the West Ouachita Parish School District.

**Ouachita Parish School Board
Monroe, Louisiana**

**Debt Service Funds
Combining Balance Sheet**

June 30, 1997

(With Comparative Totals for June 30, 1996)

	<u>East Ouachita Bond</u>	<u>West Ouachita Bond</u>	<u>Total</u>	
			1997	1996
Assets				
Cash and cash equivalents	\$ 476,645	\$ 2,827,915	\$ 3,304,560	\$ 2,819,605
Receivables	5,333	5,590	10,923	34,287
Due from other funds	-	-	-	-
Total assets	\$ 481,978	\$ 2,833,505	\$ 3,315,483	\$ 2,853,892
Liabilities and fund balances				
Liabilities:				
Due to other funds	\$ -	\$ -	\$ -	\$ 94
Total liabilities	-	-	-	94
Fund balances:				
Reserved for debt service	481,978	2,833,505	3,315,483	2,853,798
Total fund balances	481,978	2,833,505	3,315,483	2,853,798
Total liabilities and fund balances	\$ 481,978	\$ 2,833,505	\$ 3,315,483	\$ 2,853,892

**Ouachita Parish School Board
Monroe, Louisiana**

**Debt Service Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances**

Fiscal year ended June 30, 1997

(With Comparative Totals for Fiscal Year Ended June 30, 1996)

	East Ouachita Bond	West Ouachita Bond	Total	
			1997	1996
Revenues				
Local sources:				
Ad valorem taxes	\$ 1,395,992	\$ 3,353,064	\$ 4,749,056	\$ 4,584,904
Earnings on deposits	36,871	70,980	107,851	70,774
Total revenues	1,432,863	3,424,044	4,856,907	4,655,678
Expenditures				
General administration	43,062	99,830	142,892	139,989
Debt service:				
Principal	1,185,000	1,550,000	2,735,000	2,560,000
Interest	136,640	1,380,690	1,517,330	1,688,370
Total expenditures	1,364,702	3,030,520	4,395,222	4,388,359
Excess (deficiency) of revenues over (under) expenditures	68,161	393,524	461,685	267,319
Fund balances at beginning of year	413,817	2,439,981	2,853,798	2,586,479
Fund balances at end of year	\$ 481,978	\$ 2,833,505	\$ 3,315,483	\$ 2,853,798

**Ouachita Parish School Board
Monroe, Louisiana**

**Debt Service Fund - East Ouachita Bond
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)**

Fiscal year ended June 30, 1997

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
Revenues			
Local sources:			
Ad valorem taxes	\$ 1,220,000	\$ 1,395,992	\$ 175,992
Earnings on deposits	25,000	36,871	11,871
Total revenues	<u>1,245,000</u>	<u>1,432,863</u>	<u>187,863</u>
Expenditures			
General administration	1,825	43,062	(41,237)
Debt service:			
Principal	1,185,000	1,185,000	-
Interest	136,640	136,640	-
Total expenditures	<u>1,323,465</u>	<u>1,364,702</u>	<u>(41,237)</u>
Excess (deficiency) of revenues over (under) expenditures	(78,465)	68,161	146,626
Fund balance at beginning of year	413,817	413,817	-
Fund balance at end of year	<u>\$ 335,352</u>	<u>\$ 481,978</u>	<u>\$ 146,626</u>

Ouachita Parish School Board
Monroe, Louisiana

Debt Service Fund - West Ouachita Bond
Statement of Revenues, Expenditures and Changes in Fund Balance -
Budget and Actual (GAAP Basis)

Fiscal year ended June 30, 1997

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Local sources:			
Ad valorem taxes	\$ 2,993,000	\$ 3,353,064	\$ 360,064
Earnings on deposits	70,000	70,980	980
Total revenues	3,063,000	3,424,044	361,044
Expenditures			
General administration	225	99,830	(99,605)
Debt service:			
Principal	1,550,000	1,550,000	-
Interest	1,380,690	1,380,690	-
Total expenditures	2,930,915	3,030,520	(99,605)
Excess (deficiency) of revenues over (under) expenditures	132,085	393,524	261,439
Fund balance at beginning of year	2,439,981	2,439,981	-
Fund balance at end of year	<u>\$ 2,572,066</u>	<u>\$ 2,833,505</u>	<u>\$ 261,439</u>



Agency Funds

**Ouachita Parish School Board
Monroe, Louisiana**

**Fiduciary Fund Type
Agency Funds**

June 30, 1997

Fiduciary Funds are used to account for assets held by the School Board in a trust or agency capacity.

School Activity Funds

The activities of the various individual school accounts are accounted for in the School Activity Funds. While the funds are under the supervision of the School Board, these funds belong to the individual schools or their student bodies and are not available for use by the School Board.

Migrant Education Funds of Other Parishes

The Migrant Education Funds are federally funded programs to locate and identify migrant children and to provide a program for migratory children of limited English proficiency. Services include instructional and social services for the students. The School Board serves as a cash conduit for four other parishes who operate similar Migrant Education programs.

Deferred Compensation Plan

The School Board has adopted a deferred compensation plan for part-time and substitute employees under the provision of Internal Revenue Service Code 457 (Deferred Compensation Plan). The Deferred Compensation Plan replaces social security for covered employees. Employees contribute 7.5% of their compensation to the Deferred Compensation Plan. The School Board does not contribute to the Deferred Compensation Plan.

**Ouachita Parish School Board
Monroe, Louisiana**

**Agency Funds
Combining Balance Sheet**

June 30, 1997

(With Comparative Totals for June 30, 1996)

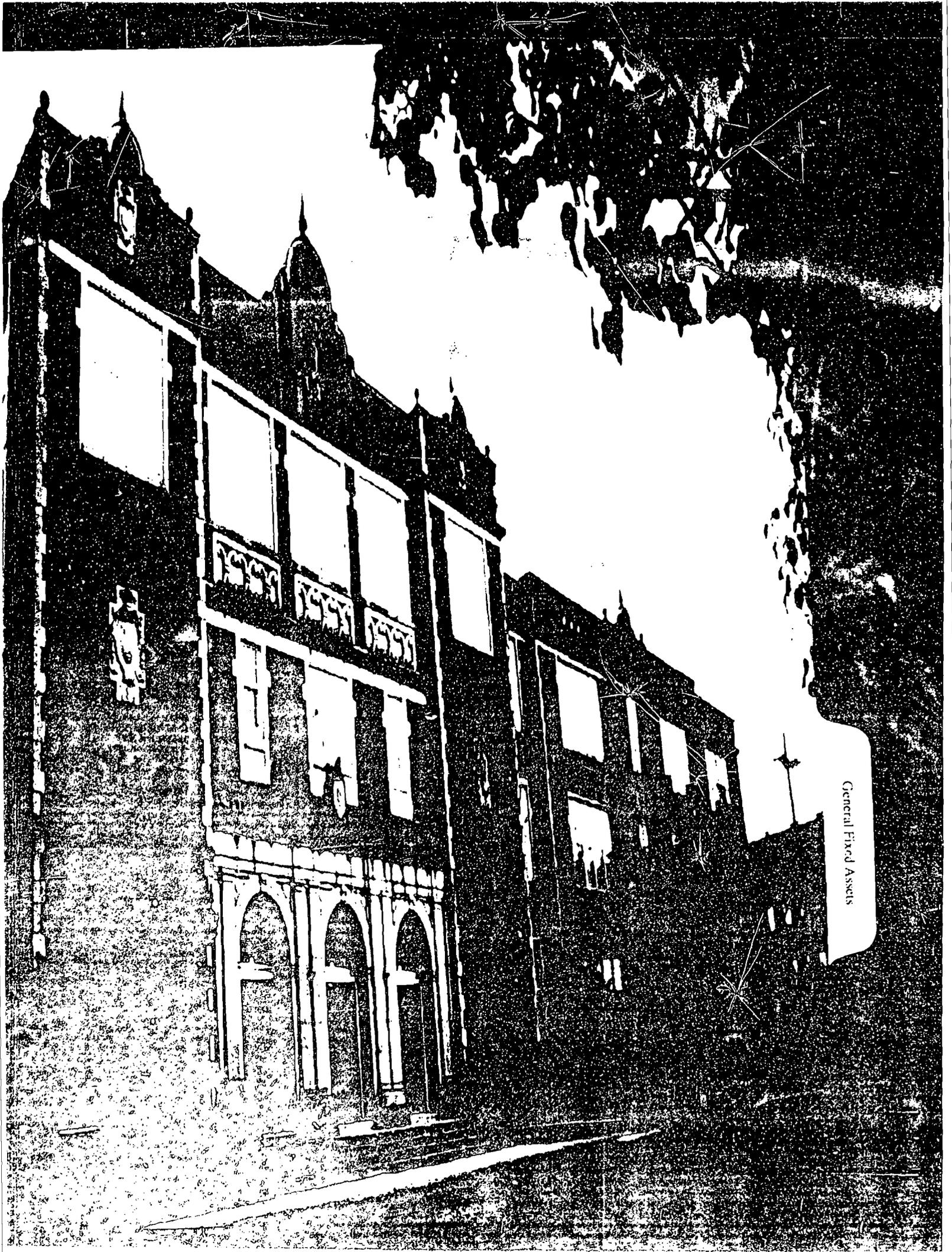
	School Activity Funds	Migrant Funds of Other Parishes	Deferred Compensation Plan	Total	
				1997	1996
Assets					
Cash and cash equivalents	\$ 1,535,840	\$ 4,491	\$ 187,826	\$ 1,728,157	\$ 1,584,401
Receivables	-	1,599	-	1,599	-
Total assets	\$ 1,535,840	\$ 6,090	\$ 187,826	\$ 1,729,756	\$ 1,584,401
Liabilities and fund balances					
Liabilities:					
Amounts held for others	\$ 1,535,840	\$ 6,090	\$ 187,826	\$ 1,729,756	\$ 1,584,401
Total liabilities	\$ 1,535,840	\$ 6,090	\$ 187,826	\$ 1,729,756	\$ 1,584,401

**Ouachita Parish School Board
Monroe, Louisiana**

**Agency Funds
Combining Statement of Changes in Assets and Liabilities**

Fiscal year ended June 30, 1997

	<u>Balance July 1, 1996</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 1997</u>
School Activity Funds				
Assets				
Cash and cash equivalents	\$ 1,455,175	\$ 4,289,309	\$ (4,208,644)	\$ 1,535,840
Liabilities				
Amounts held for other organizations	\$ 1,455,175	\$ 4,289,309	\$ (4,208,644)	\$ 1,535,840
Migrant Funds of Other Parishes				
Assets				
Cash and cash equivalents	\$ -	\$ 37,257	\$ 32,766	\$ 4,491
Receivables	-	1,599	-	1,599
Total assets	\$ -	\$ 38,856	\$ 32,766	\$ 6,090
Liabilities				
Amounts held for other organizations	\$ -	\$ 38,856	\$ 32,766	\$ 6,090
Deferred Compensation Plan				
Assets				
Cash and cash equivalents	\$ 129,226	\$ 88,670	\$ 30,070	\$ 187,826
Liabilities				
Amounts due employees for deferred compensation	\$ 129,226	\$ 88,670	\$ 30,070	\$ 187,826
Totals - All Agency Funds				
Assets				
Cash and cash equivalents	\$ 1,584,401	\$ 4,415,236	\$ (4,271,480)	\$ 1,728,157
Receivables	-	1,599	-	1,599
	\$ 1,584,401	\$ 4,416,835	\$ (4,271,480)	\$ 1,729,756
Liabilities				
Amounts held for other organizations	\$ 1,455,175	\$ 4,328,165	\$ (4,241,410)	\$ 1,541,930
Amounts due employees for deferred compensation	129,226	88,670	(30,070)	187,826
	\$ 1,584,401	\$ 4,416,835	\$ (4,271,480)	\$ 1,729,756



General Fixed Assets

**Quasita Parish School Board
Monroe, Louisiana**

General Fixed Assets Account Group

June 30, 1997

The General Fixed Assets Account Group records the fixed assets of the School Board which are used in governmental fund-type operations.

**Onatchita Parish School Board
Monroe, Louisiana**

Comparative Schedule of General Fixed Assets - By Sources

June 30, 1997

(With Comparative Totals for June 30, 1996)

	1997	1996
General fixed assets:		
Land	\$ 1,231,366	\$ 1,231,366
Buildings and improvements	86,111,275	86,034,340
Furniture and equipment	18,655,396	17,143,043
Total general fixed assets	\$ 105,998,037	\$ 104,408,749
Investment in general fixed assets from:		
General operating revenues	\$ 12,477,560	\$ 11,386,312
Capital projects revenues	86,281,535	86,281,535
Special funds revenues	3,587,986	3,151,173
School food service revenues	1,549,904	1,510,087
School funds revenues	1,298,285	1,273,239
Gifts	802,767	806,403
Total investments in general fixed assets	\$ 105,998,037	\$ 104,408,749

Gouche Parish School Board

Monroe, Louisiana

Schedule of General Fixed Assets - By Function

June 30, 1997

Function	Land	Buildings and Improvements	Furniture and Equipment	Total
Administrative	\$ 10,250	\$ 909,416	\$ 2,575,166	\$ 3,494,832
Instructional	1,211,908	84,062,696	15,251,752	100,526,356
Maintenance	9,208	1,139,163	828,478	1,976,849
Total general fixed assets allocated to functions	\$ 1,231,366	\$ 86,111,275	\$ 18,655,396	\$ 105,998,037

"Reading is the foundation for all learning." The K-3 curriculum has been designed around the philosophy that every child will learn to read. Special activities in our elementary schools promote the love of reading among children.

The Accelerated Reading Program motivates students to read library books and earn points when they take comprehension tests on the computer. The electronically managed reading program can produce an instant record of any pupil's reading list as well as individual scores on completed reading tests. Reading scores have soared as a result of the Accelerated Reading Program.

Principal Tommy Comeaux challenged the 291 students at Boley Elementary School to read 2000 books. They read over 2500 books and he rode a mule to school.



Reading lofts are built in many classrooms to provide a reading niche for young students.



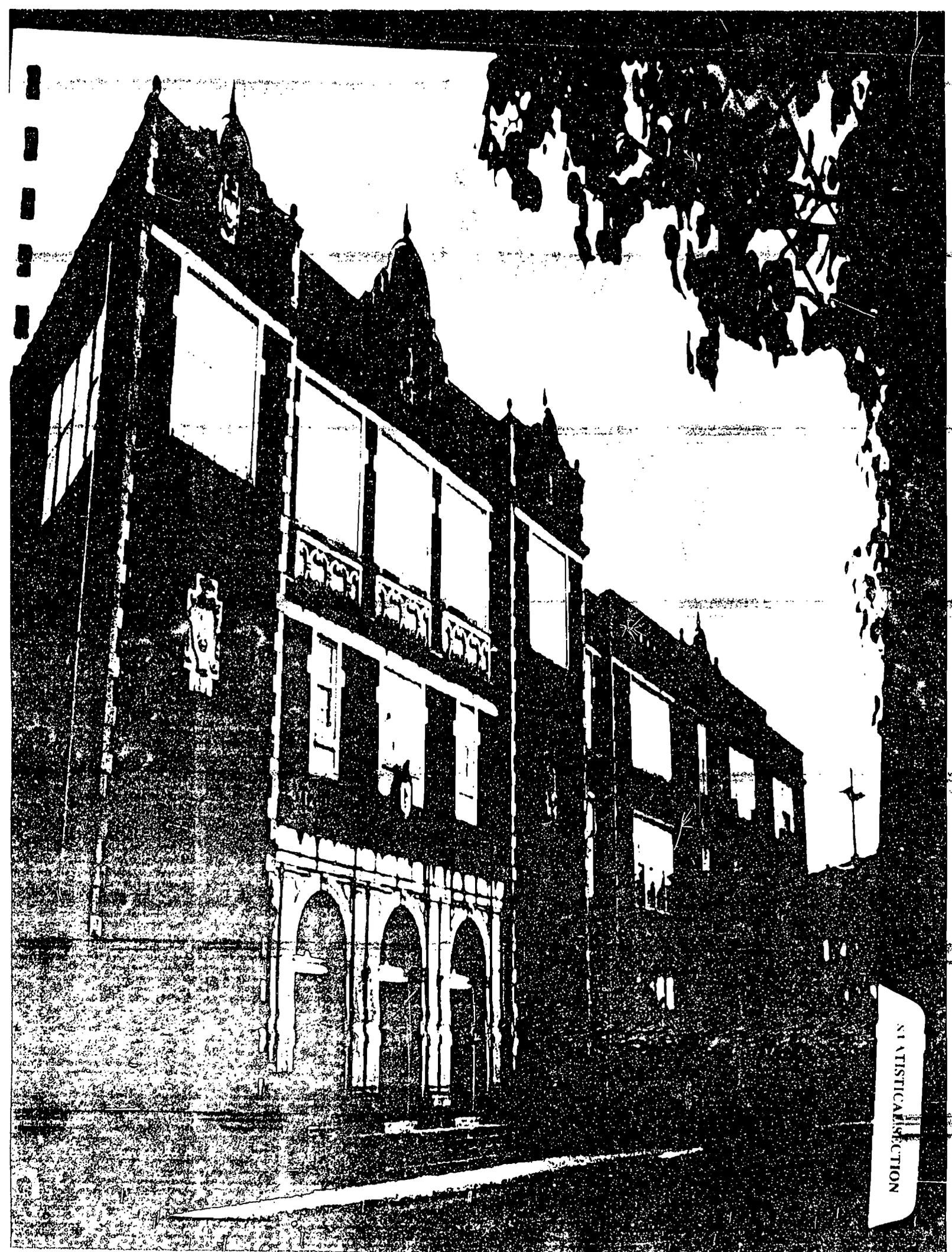
Students build confidence by listening to audio tapes as they strive to become independent readers.

**Ourachita Parish School Board
Monroe, Louisiana**

Schedule of Changes in General Fixed Assets - By Function

Fiscal year ended June 30, 1997

Function	General Fixed Assets July 1, 1996	Additions	Deductions	Adjustments and Reclassifications	General Fixed Assets June 30, 1997
Administrative	\$ 3,492,012	\$ 31,359	\$ (10,433)	\$ (18,106)	\$ 3,494,832
Instructional	99,143,490	1,518,937	(138,084)	2,013	100,526,356
Maintenance	1,773,247	210,189	(6,587)	-	1,976,849
	<u>\$104,408,749</u>	<u>\$ 1,760,485</u>	<u>\$ (155,104)</u>	<u>\$ (16,093)</u>	<u>\$105,998,037</u>



STATISTICAL SECTION

**Ouachita Parish School Board
Monroe, Louisiana**

**General Fund Revenues by Sources
Last Ten Fiscal Years**

Fiscal Year	Total	Ad Valorem Taxes	State Support	Federal Support	Misc.
1988	\$36,480,207	\$6,103,582	\$29,511,685	\$295,318	\$ 569,622
1989	40,368,546	5,939,921	33,236,998	290,330	901,297
1990	47,123,677	6,980,315	37,866,481	538,760	1,738,121
1991	47,539,342	7,050,772	38,856,592	713,751	918,226
1992	50,382,029	7,089,852	41,921,314	701,348	669,515
1993	50,061,140	6,972,553	41,994,419	516,427	577,741
1994	50,039,743	6,193,230	42,599,775	627,413	619,325
1995	52,596,965	6,316,880	45,063,520	434,750	781,815
1996	50,992,815	6,526,883	42,158,722	463,027	1,844,183
1997	55,046,088	7,077,395	46,287,302	540,332	1,141,059

**General Fund Expenditures by Functions
Last Ten Fiscal Years**

Fiscal Year	Total	Instruction (1)	General Administration	School Administration	Operational Services (2)	Misc.
1988	\$35,899,764	\$21,450,479	\$ 5,293,279	\$1,956,013	\$6,884,630	\$315,363
1989	38,530,542	23,260,333	5,923,800	2,068,841	6,831,611	445,957
1990	46,679,434	26,242,545	9,096,703	2,393,399	8,577,038	369,749
1991	47,803,360	28,103,825	8,723,661	2,678,026	7,851,078	446,770
1992	50,621,219	28,814,779	11,039,902	2,641,366	7,733,714	391,458
1993	48,951,752	28,573,349	9,767,045	2,592,010	7,602,581	416,767

- (1) Includes amounts for (a) instructional services, (b) pupil support services, and (c) instructional staff services.
- (2) Includes amounts for (a) business services, (b) plant services, (c) transportation services, and (d) central services.

Fiscal Year	Total	Instructional Services	Support Services	Non-instructional Services
1994	\$49,810,851	\$34,729,457	\$15,036,294	\$ 45,100
1995	51,685,871	35,603,373	15,644,136	438,362
1996	52,289,089	34,885,552	16,337,562	1,065,975
1997	54,291,802	37,099,176	16,877,205	315,421

Note: Beginning in 1995, the School Board changed its method of classifying expenditures to more accurately reflect the amount of expenditures for instructional services. No years prior to 1994 were reclassified, because the information to do so was unavailable.

**Ouachita Parish School Board
Monroe, Louisiana**

**Property Tax Levies and Collections
Last Ten Fiscal Years**

Fiscal Year	Total Tax Levy	Current Tax Levy Collections	Percent of Levy Collected	Prior Year Tax Collections	Total Collections	Ratio of Total Collections to Tax Levy
1988	\$ 10,104,160	\$ 10,057,971	99.5%	\$ 621,226	\$ 10,679,197	105.7%
1989	10,478,563	10,218,819	97.5%	357,999	10,576,818	100.9%
1990	10,784,040	10,388,741	96.3%	209,160	10,597,901	98.3%
1991	10,435,937	10,115,064	96.9%	280,862	10,395,926	99.6%
1992	10,393,470	10,181,298	98.0%	343,030	10,524,328	101.3%
1993	9,972,405	9,445,292	94.7%	135,956	9,581,248	96.1%
1994	10,193,583	9,290,630	91.1%	59,373	9,350,003	91.7%
1995	10,619,907	10,447,342	98.4%	52,659	10,500,001	98.9%
1996	11,073,756	11,066,267	99.9%	45,520	11,111,787	100.3%
1997 (1)	11,693,186	11,522,250	98.5%	304,201	11,826,451	101.1%

(1) "Total Tax Levy" represents the original levy of the Assessor and is the amount to be paid by the taxpayer less pension payments of \$343,493.

The amounts to be paid by the taxpayer are ultimately collected in full except for adjustments due to assessment errors and delayed homestead exemptions. The amount paid by the State Treasurer for homestead exemption is based on an appropriation formula by the State of Louisiana.

**Ouachita Parish School Board
Monroe, Louisiana**

**Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years (1)**

Year	Assessed Value (2)	Estimated Actual Value	Ratio of Total Assessed to Total Estimated Actual Value (3)
1988	\$371,723,620 (4)	\$3,290,618,000	11%
1989	373,247,530 (4)	3,393,159,364	11%
1990	388,077,221 (4)	3,527,974,736	11%
1991	392,847,681 (4)	3,571,342,555	11%
1992	394,717,311 (4)	3,588,339,191	11%
1993	392,468,375 (4)	3,567,894,318	11%
1994	404,163,440 (4)	3,674,213,091	11%
1995	415,708,569 (4)	3,779,168,809	11%
1996	430,868,593 (4)	3,916,987,209	11%
1997	456,809,407 (4)	4,152,812,791	11%

(1) Source: Ouachita Parish Assessor's Office.

(2) Assessed value represents total assessed value less homestead exemption.

(3) Actual Valuation (Market Value) as Compared to Assessed Valuation

Prior to 1978, properties were assessed at 30% of original cost under an established policy of the Ouachita Parish Assessor, with the assessed value estimated to be 12% of actual market value. In 1978, due to a change in the Louisiana Constitution, residential properties were assessed at 10% of market value and all other properties at 15% of market value. The overall assessed value is estimated to be 11% of actual market value.

(4) Exempt Properties

Does not include exempt assessed valuations as follows:

	<u>1997</u>	<u>1996</u>
(a) Manufacturing plants under a ten-year contract	\$ 577,804,073	\$ 445,864,558
(b) Churches, schools, government	94,130,204	93,847,995
Total exempt properties	<u>\$ 671,934,277</u>	<u>\$ 539,712,553</u>

**Ouachita Parish School Board
Monroe, Louisiana**

**Property Tax Rates and Tax Levies - All Direct and Overlapping Governments (4)
Last Ten Fiscal Years**

Fiscal Year	City	Parish			
	Operating (3)	Operating	Law Enforcement	Fire Maintenance	Library Maintenance

Tax Rates (mills per dollar)

1988	48.46	6.15	9.98	19.80	5.00
1989	50.64	6.20	10.08	19.77	5.05
1990	70.93	6.20	10.08	19.77	5.05
1991	67.86	6.20	10.08	19.77	5.05
1992	67.15	6.20	10.08	19.77	5.05
1993	66.37	6.27	10.19	20.01	5.11
1994	64.77	6.27	10.19	20.01	5.11
1995	77.92	6.27	10.19	20.01	5.11
1996	86.19	6.27	10.19	20.01	5.11
1997	86.11	6.28	10.22	20.01	7.75

Tax Levies (4)

1988	\$10,343,506	\$1,474,810	\$4,936,171	\$4,516,878	\$2,473,005
1989	9,829,164	1,528,714	5,112,982	4,654,819	2,561,754
1990	12,935,626	1,587,405	5,289,245	4,885,521	2,650,057
1991	13,303,463	1,596,869	5,335,701	4,887,035	2,673,330
1992	12,799,331	1,601,129	5,361,736	4,864,922	2,686,379
1993	13,199,430	1,604,695	5,397,684	4,841,725	2,706,805
1994	13,963,284	1,645,414	5,541,584	4,939,079	2,778,967
1995	16,412,069	1,681,298	5,681,543	5,011,978	2,849,137
1996	17,918,294	1,726,212	5,849,474	5,117,704	2,933,354
1997	19,613,172	1,811,267	6,166,059	5,319,190	4,675,980

All taxes are due and collectible when assessment rolls are filed on or before November 15 of the current tax year. Taxes become delinquent on January 1 of the following year. Penalty for delinquent taxes is 10%. No discounts are allowed for taxes and there is no provision for partial payments.

Taxpayers who have not paid their taxes by December 31 of each year are notified by the Sheriff through registered mail that taxes are delinquent. After the notification period expires, the Sheriff is required to sell the least quantity of property of any debtor which any bidder will buy for the amount of taxes, interest and cost due.

(continued)

(continued)

Parish				
Jail Extension	School Taxes	Debt Service (1)	Other (2)	Total
3.89	74.67	9.15	16.47	193.57
3.93	74.30	8.05	17.69	195.71
3.93	71.06	7.55	21.26	215.83
3.93	69.06	7.40	21.30	210.65
3.93	69.06	7.40	19.92	208.56
7.60	66.63	7.20	20.02	209.40
7.60	66.63	7.20	20.02	207.80
7.60	69.63	4.50	16.66	217.89
7.60	69.63	4.70	18.56	228.26
11.95	69.20	4.70	25.53	241.75
\$1,924,040	\$14,956,551	\$553,816	\$4,794,817	\$45,973,594
1,993,520	15,398,264	549,232	5,085,435	46,713,884
2,062,238	15,681,731	471,062	5,229,304	50,792,189
2,080,352	15,239,749	447,166	5,319,300	50,882,965
2,090,504	15,246,202	444,596	5,347,300	50,442,099
4,025,685	14,619,099	435,274	5,347,303	52,177,700
4,133,024	15,015,343	447,559	5,482,720	53,946,974
4,237,388	15,648,424	208,981	7,369,815	59,100,633
4,382,840	16,185,223	239,363	6,232,070	60,584,534
7,209,947	16,950,387	225,128	8,790,694	70,761,824

- (1) Includes West Ouachita Sewerage District bond and East Ouachita Recreation District bond.
- (2) Includes Health, Detention Home, Cooley Hospital, Mosquito Abatement District, Levee District, Road Light #1, East Ouachita Recreation District Maintenance, Assessment District.
- (3) City operating includes property inside a city; parish operating includes property outside of a city.
- (4) Tax levies represent the original levies of the assessor plus the amounts of the homestead exemptions.

**Ouachita Parish School Board
Monroe, Louisiana**

**Ratio of Net Bonded Debt to Assessed Value and Net Bonded Debt Per Capita
Last Ten Fiscal Years**

Fiscal Year	Estimated Population (1)	Assessed Value (2)	General Obligation Bonded Debt	Less Debt Service Fund	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Bonded Debt Per Capita
1988	147,000	\$371,723,620	\$38,185,000	\$3,375,828	\$34,809,172	.0936	\$237
1989	148,486	373,247,530	36,775,000	3,255,765	33,519,235	.0898	226
1990	142,191	388,077,221	35,260,000	3,447,591	31,812,409	.0820	224
1991	144,000	392,847,681	33,630,000	3,418,367	30,211,633	.0769	210
1992	146,000	394,717,311	33,265,000	3,044,381	30,220,619	.0766	207
1993	146,000	200,868,801	31,205,000	2,749,404	28,455,596	.1417	195
1994	145,030	206,313,785	28,990,000	2,483,880	26,506,120	.1285	183
1995	145,030	209,611,612	26,615,000	2,586,479	24,028,521	.1146	166
1996	146,985	218,555,884	24,055,000	2,853,798	21,201,202	.0970	144
1997	146,768	231,853,940	21,320,000	3,315,483	18,004,517	.0776	123

**Computation of Legal Debt Margin
Fiscal Year Ended June 30, 1996**

	East Ouachita	West Ouachita	Total
Debt limit of 35% of total assessed value (3), excluding the City of Monroe	\$ 31,698,737	\$ 49,450,142	\$ 81,148,879
Less total bonded debt of the School Board	(1,255,000)	(20,065,000)	(21,320,000)
Legal debt margin of the School Board	<u>\$ 30,443,737</u>	<u>\$ 29,385,142</u>	<u>\$ 59,828,879</u>

- (1) 1994 through 1997 population figures were obtained from the Northeast Louisiana University Economic Research Center. Prior year figures were obtained from the Ouachita Parish Chamber of Commerce. The population is estimated.
- (2) 1993 through 1997 values include only tax districts of the School Board. Prior to 1993, assessed valuations that relate solely to the School Board are not available. Therefore, the 1985 - 1992 assessed valuation includes the entire Parish of Ouachita, which contains amounts applicable to Monroe City School Board of which Ouachita Parish School Board is not entitled.
- (3) Legal debt limit of 35% is established by Louisiana Revised Statute Title 34, Section 562.

**Ouachita Parish School Board
Monroe, Louisiana**

Computation of Direct and Overlapping Debt (1)

June 30, 1997

<u>Governmental Unit</u>	<u>Gross Debt Outstanding</u>	<u>Amounts in Debt Service Fund for Principal</u>	<u>Net Debt Outstanding</u>
Ouachita Parish School District (2)	\$ 21,720,000	\$ 3,315,483	\$ 18,404,517
City of Monroe:			
1974 Public Improvements	\$ 21,000	\$ 66,341	\$ -
1990 Public Improvements	1,630,000	89,030	1,540,970
1991 Public Improvements	635,000	-	635,000
Total for this governmental unit	<u>\$ 2,286,000</u>	<u>\$ 155,371</u>	<u>\$ 2,175,970</u>

(1) Information provided by each governmental unit on general obligation debt only.

(2) Debt applicable to the School Board.

**Catachita Parish School Board
Monroe, Louisiana**

**Ratio of Annual Debt Service Expenditures for
General Bonded Debt to Total General Fund Expenditures
Last Ten Fiscal Years**

Fiscal Year	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Expenditures (Percent)
1988	\$1,380,000	\$3,107,502	\$4,487,502	\$35,899,764	12.5%
1989	1,410,000	2,999,780	4,409,780	38,530,542	11.4%
1990	1,515,000	2,888,803	4,403,803	46,679,434	9.4%
1991	1,630,000	2,766,525	4,396,525	47,803,360	9.2%
1992	2,015,000	2,388,309	4,403,309	50,621,219	8.7%
1993	2,060,000	2,182,163	4,242,163	48,951,752	8.7%
1994	2,215,000	2,015,153	4,230,153	49,810,851	8.5%
1995	2,375,000	1,844,255	4,219,255	51,685,871	8.2%
1996	2,560,000	1,688,370	4,248,370	52,289,089	8.1%
1997	2,735,000	1,517,330	4,252,330	54,291,802	7.8%

**Ouachita Parish School Board
Monroe, Louisiana**

**Demographic Statistics
Last Ten Fiscal Years (1)**

Fiscal Year	Population (2)	Per Capita Income (2)	Median Age (2)	Public School Enrollment (3)	Unemployment Rate (2)
1988	147,000	\$12,119	28.3	17,828	10.00%
1989	148,486	12,874	28.7	17,438	9.80%
1990	142,191	13,653	28.9	17,918	7.40%
1991	144,000	14,281	29.2	17,918	6.90%
1992	146,000	14,959	30.2	18,438	7.40%
1993	146,000	15,586	30.2	17,192	6.80%
1994	145,030	16,515	30.2	17,394	6.90%
1995	145,030	16,515	30.2	17,358	7.00%
1996	146,985	16,515	30.2	17,574	6.10%
1997	146,768	16,515	30.2	17,394	6.10%

(1) All information is parishwide except as noted.

(2) Source: Northeast Louisiana University Economic Research Center.

(3) School Board enrollment only.

**Orleans Parish School Board
Monroe, Louisiana**

**Property Value, Construction and Bank Deposits
Last Ten Fiscal Years**

Fiscal Year	Estimated	Commercial Construction		Residential Construction		Bank Deposits (In Thousands)
	Actual Property Values	Number of Permits	Value	Number of Permits	Value	
1988	\$3,290,618,000	165	\$22,500,000	388	\$27,000,000	\$1,785,000
1989	3,393,159,364	163	26,500,000	385	24,500,000	1,800,000
1990	3,527,974,736	83	8,200,000	215	16,500,000	1,817,000
1991	3,571,342,555	23	6,500,000	130	9,800,000	1,165,000
1992	3,588,339,191	65	6,200,000	190	16,000,000	1,317,000
1993	3,567,894,318	137	12,000,000	380	38,000,000	1,423,000
1994	3,674,213,091	128	20,800,000	411	40,400,000	1,354,000
1995	3,779,168,809	77	8,162,044	270	26,358,400	1,345,431
1996	3,916,987,209	137	22,296,836	441	41,914,542	1,346,000
1997	4,152,812,791	161	29,631,551	466	50,898,096	1,505,591

All information parishwide.

Source: Northeast Louisiana University Economic Research Center.

**Ouachita Parish School Board
Monroe, Louisiana**

**Parish of Ouachita
Principal Taxpayers**

June 30, 1997

Taxpayers	Type of Business	1997 Assessed Valuation	Percentage of Total Assessed Valuation
Riverwood International Corp.	Paper Mill	\$ 35,696,844	7.81%
Entergy	Electric & Gas Utility	32,443,434	7.10
South Central Bell	Telephone Utility	17,068,720	3.74
State Farm	Insurance	15,664,129	3.43
Koch Nitrogen	Chemical Products	11,756,512	2.57
Central Bank	Financial Services	9,320,899	2.04
General Motors - Fisher Guide	Auto Parts Assembly	5,563,035	1.22
North Monroe Hospital	Medical	5,074,342	1.11
Bank One	Financial Services	4,870,855	1.07
Bancroft Paper	Paper Products	4,142,794	.91
		\$141,601,564	31.00%

Source: Ouachita Parish Assessor's Office.

**Division of State School Boards
Monroe, Louisiana**

Miscellaneous Statistical Data

June 30, 1997

Year of Incorporation	1892
Form of Government	President/School Board
Area of Parish	643 Square Miles
Regular School Days	180
Number of Schools:	
K-5	3
K-6	17
K-8	1
Middle School (6-8 only)	3
Junior High (7-8 only)	2
High School (7-12 only)	1
High School - Alternative (7-12 only)	1
High School (9-12 only)	3
Total	<u>31</u>
Enrollment (Public School Only):	
Preschool	233
Kindergarten	1,473
Grades 1-5	6,921
Grades 6-8	3,912
Grades 9-12	4,274
Special Education (Self-Contained Only)	478
Special Education (Preschool)	103
Total	<u>17,394</u>

**Ouachita Parish School Board
Monroe, Louisiana**

**Miscellaneous Statistical Data
School Board Members' Compensation**

June 30, 1997

The schedule of compensation paid to School Board members was prepared in compliance with House Concurrent Resolution No. 54 of the 1979 session of the Louisiana Legislature.

The compensation of the School Board members is included in the general administration expenditures of the General Fund. In accordance with Louisiana Revised Statute 17:56, the School Board members have elected the monthly payment method of compensation. Under this method, the members of the School Board received \$800 per month. Additionally, the president received \$100 per month for exercising the duties of his office.

Board Member	Amount
Mr. Jack White, President	\$ 10,800
Mr. Greg H. Manley, Vice President	9,600
Mr. Jerry R. Hicks	9,600
Mr. Scott Robinson	9,600
Rev. John Russell	9,600
Mr. A. R. "Red" Sims	9,600
Mr. Carey Walker	9,600
	<hr/>
	\$ 68,400

**Ouachita Parish School Board
Monroe, Louisiana**

**Miscellaneous Statistical Data
Ten Largest Employers**

June 30, 1997

Industry	Company Name	Number of Employees
Public Schools	Ouachita Parish School Board	2,150
Wood/Paper Products	Riverwood International	1,657
Hospital	St. Francis Medical Center	1,454
Public Schools	Monroe City Schools System	1,380
University	Northeast Louisiana University	1,300
Government	City of Monroe	1,185
Hospital	Glenwood Medical Center	1,000
Hospital	E. A. Conway	879
Automotive Products	General Motors, Delphi Interior and Lighting	851
Insurance	State Farm Insurance	780

Source: Ouachita Enterprise Corporation.

SPECIAL PROGRAMS



Family Math and Science Programs were held at several elementary schools. Parents and children moved from station to station and conducted interesting activities. Hands-on learning has strengthened classroom instruction in both science and mathematics.

**Compliance With Single
Audit Act Amendments of 1996
and OMB Circular A-133**

Ouachita Parish School Board

Year ended June 30, 1997

Table of Contents

Compliance With Single Audit Act Amendments of 1996 and OMB Circular A-133:

Report of Independent Auditors on General Purpose Financial Statements and Supplementary Schedule of Expenditures of Federal Awards.....	2
Report of Independent Auditors on Compliance and on Internal Control Over Financial Reporting—Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i>	4
Schedule of Expenditures of Federal Awards	6
Notes to Schedule of Expenditures of Federal Awards	9
Report of Independent Auditors on Compliance With Requirements Applicable to Each Major Program and Internal Control Over Compliance in Accordance With OMB Circular A-133.....	10
Schedule of Findings and Questioned Costs	12

**Report of Independent Auditors on General Purpose
Financial Statements and Supplementary
Schedule of Expenditures of Federal Awards**

The Ouachita Parish School Board

We have audited the accompanying general purpose financial statements of the Ouachita Parish School Board (School Board) as of and for the year ended June 30, 1997. These general purpose financial statements are the responsibility of the School Board's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Board, as of June 30, 1997, and the results of its operations and the cash flows of its proprietary fund type for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 22, 1997, on our consideration of the School Board's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants.

Our audit was performed for the purpose of forming an opinion on the general purpose financial statements of the School Board, taken as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the general purpose financial statements. Such information has been subjected to the auditing procedures

applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general purpose financial statements taken as a whole.

Ernst + Young LLP

October 22, 1997

**Report of Independent Auditors on Compliance and
on Internal Control Over Financial Reporting—Based
on an Audit of Financial Statements Performed in
Accordance With *Government Auditing Standards***

The Ouachita Parish School Board

We have audited the financial statements of the Ouachita Parish School Board (School Board) as of and for the year ended June 30, 1997, and have issued our report thereon dated October 22, 1997. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the School Board's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the School Board's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information of the School Board, management and the Louisiana Department of Education and the federal grantor agencies identified in the schedule of expenditures of federal awards for the year ended June 30, 1997. However, this report is a matter of public record and its distribution is not limited.

Ernst + Young LLP

October 22, 1997

Ouachita Parish School Board

Schedule of Expenditures of Federal Awards

Year ended June 30, 1997

Grant Title	Federal CFDA Number	Pass-Through Grant Number	Disbursements	Program Totals
U. S. Department of Education				
Passed through State Department of Education:				
Title VI 97	84.151	97-IASA-37-6	\$ 58,547	
Title VI CO 97	84.151	8-96-0037-6 CO 97	5,253	
Title VI 96	84.151	28-96-0037-6	7,976	
Chapter II CO 96	84.151	28-95-0037-2 CO 96	<u>11,199</u>	\$ 82,975
Title I 97	84.010	97-IASA-37-1	2,714,528	
Title I 96	84.010	96-027-37	534,494	
Title I CO 96	84.010	95-064-37-CO96	153,975	
Chapter I 95	84.010	95-064-37	5,951	
Chapter I 94	84.010	94-055-37	42	
Chapter I 93	84.010	93-054-37	49	
School Wide Planning	84.010		<u>7,200</u>	3,416,239
Migrant 97	84.011	FY-97-M-28-37-1	79,302	
Migrant 96	84.011	FY-96-M-28-37-1	12,283	
Migrant 95	84.011	FY-95-M-28-37-1	22	
Migrant 93	84.011	FY-93-M-28-37-1	<u>3</u>	91,610
IDEA-B, 97	84.027	97-FT-37	417,249	
97 Flow Thru	84.027	97-FTC	25,244	
IDEA-B, 96	84.027	96-FT-37	172,896	
IDEA-B, 95	84.027	95-FT-37	3,352	
IDEA-B, 94	84.027	94-FT-37	<u>133</u>	618,874
Preschool Coordinator 97	84.173	97-CPC2-37	69,437	
Preschool Coordinator 96	84.173	96-PC-37	38,317	
Preschool Coordinator 95	84.173	95-PC-37	606	
IDEA B P/S 97	84.173	97-PF-37	46,130	
Preschool 94-142, 96	84.173	96-PF-37	5,865	
Preschool 94-142, 95	84.173	95-PF-37	189	
Preschool CO	84.173	96-PF-37CO	<u>3,387</u>	163,931

Ouschita Parish School Board

Schedule of Expenditures of Federal Awards (continued)

Year ended June 30, 1997

Grant Title	Federal CFDA Number	Pass-Through Grant Number	Disbursements	Program Totals
U. S. Department of Education (continued)				
ESEA Title II 97	84.164	97-IASA-37-2	\$ 86,834	
ESEA Title II CO 97	84.164	28-96-5037-II CO9	3,320	
ESEA Title II 96	84.164	28-96-5037-II	9,205	
ESEA Title II CO 95	84.164	28-94-5037-II CO	10	
ESEA Title II 94	84.164	28-94-5037-II	273	
ESEA Title II 93	84.164	28-93-51AH-II	47	\$ 99,689
Drug Free Education 97	84.186	97-IASA-37-4	85,751	
Drug Free Education CO 97	84.186	28-96-7037-D-CO97	14,640	
Drug Free Education 96	84.186	28-96-7037-D	9,330	
Drug Free Education CO 96	84.186	28-95-7037-D CO 96	370	
Drug Free Education 95	84.186	28-95-7037-D	6	110,097
Infant Coordinator	84.181	96-CIT-37	88,538	
Infant Summer	84.181	96-CIT3-37	10,691	
Family Advocate	84.181	95-CIT-37	29,322	
Family Advocate	84.181	94-CIT-37	648	
Infant 95	84.181	94-CIT3-37	26,640	155,839
Adult - GM Grant 97	84.002		59,442	
Adult - GM Grant 96	84.002		27,644	
Adult Educ. ABE	84.002		45,014	
Adult - GM Grant 95	84.002		2,245	
Adult - GM Grant 94	84.002		479	134,824
Vocational 97	84.048	28-97-BN-2EG	121,538	
Vocational	84.048	28-96-BN-2EG-C09	62,997	184,535
Even Start	84.213	97-ES-37	786,673	
Even Start	84.213	96-ES-37	199,131	
Even Start	84.213	95-ES-37	611	986,415
Homeless	84.196		52,035	52,035

Ouachita Parish School Board

Schedule of Expenditures of Federal Awards (continued)

Year ended June 30, 1997

Grant Title	Federal CFDA Number	Pass-Through Grant Number	Disbursements	Program Totals
U. S. Department of Education (continued)				
Starting Points	93.575		\$ 54,772	\$ 54,772
LA. Learn Mitchell			1,994	
LA. Learn Improvement			141,582	
LA. Learn Sterlington			1,000	
Goals 2000 - Improvement			32,750	
Goals 2000 - NLEC			5,275	182,601
Total passed through State Department of Education				6,334,436
U. S. Department of Defense				
Direct from U. S. Department of Defense:				
ROTC			142,187	142,187
Total direct from U. S. Department of Defense				142,187
U. S. Department of Health and Human Service				
Passed through State Department of Social Services:				
Project Independence	93.561		139,709	139,709
Total passed through State Department of Social Services				139,709
U. S. Department of Agriculture				
Passed through State Department of Education:				
School Breakfast/Lunch Program	10.553		2,610,686	2,610,686
Total passed through State Department of Education				2,610,686
Total Federal Financial Assistance				<u>\$9,227,018</u>

Ouachita Parish School Board

Notes to Schedule of Expenditures of Federal Awards

June 30, 1997

1. Basis of Accounting

The accompanying schedule of expenditures of federal awards is prepared using the cash basis.

2. Noncash Transactions

In addition to federal assistance received as listed on the schedule of expenditures of federal awards, the Ouachita Parish School Board received \$322,195 and disbursed \$330,182 of commodities provided by the U. S. Department of Agriculture.

**Report of Independent Auditors on Compliance With Requirements
Applicable to Each Major Program and Internal Control Over
Compliance in Accordance With OMB Circular A-133**

The Ouachita Parish School Board

Compliance

We have audited the compliance of the Ouachita Parish School Board (School Board) with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 1997. The School Board's major federal programs are identified in the Summary of Auditors' Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the School Board's management. Our responsibility is to express an opinion on the School Board's compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the School Board's compliance with those requirements.

In our opinion, the School Board complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 1997.

Internal Control Over Compliance

The management of the School Board is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the School Board's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended for the information of the School Board, management and the Louisiana Department of Education and the federal grantor agencies identified in the schedule of expenditures of federal awards for the year ended June 30, 1997. However, this report is a matter of public record and its distribution is not limited.

Ernst + Young LLP

October 22, 1997

Ouachita Parish School Board

Schedule of Findings and Questioned Costs

Year ended June 30, 1997

Part I — Summary of Auditors' Results

Financial Statement Section

Type of auditors' report issued:	<u>Unqualified</u>
Internal control over financial reporting:	
Material weakness(es) identified?	<u> X</u>
Reportable condition(s) identified not considered to be material weakness(es)?	<u> X</u>
Noncompliance material to financial statements noted?	<u> X</u>

Federal Awards Section

Internal control over major programs:	
Material weakness(es) identified?	<u> X</u>
Reportable condition(s) identified not considered to be material weakness(es)?	<u> X</u>
Type of auditors' report issued on compliance for major programs:	<u>Unqualified</u>
	<u>Yes</u> <u>No</u>
Any audit findings disclosed that are required to be reported in accordance with Circular A-133	<u> X</u>

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster
84.010	Title I

Dollar threshold used to determine Type A programs:	<u>\$300,000</u>
	<u>Yes</u> <u>No</u>
Auditee qualified as low-risk auditee?	<u> X</u>